



COMPREHENSIVE SUSTAINABLE DEVELOPMENT PLAN



*Prepared for the
Commonwealth of the Northern Mariana Islands
by the Office of Planning and Development under the Office of the Governor
with support from the Planning and Development Advisory Council*

2021-2030





COMMONWEALTH OF THE NORTHERN MARIANA ISLANDS
OFFICE OF THE GOVERNOR

October 26, 2021

GOV21-220

Mr. A. Kodep Ogumoro-Uludong
Director
Office of Planning and Development
CNMI Office of the Governor
Juan A. Sablan Memorial Building
Saipan, MP 96950

Re: Approval of the 2021 CNMI Comprehensive Sustainable Development Plan

Dear Director Ogumoro-Uludong,

I have reviewed the Office of Planning and Development's (OPD) 2021 CNMI Comprehensive Sustainable Development Plan (CSDP), and it is evident that a great amount of work has been put into this important strategic planning document. I approve of the 2021 CSDP and trust that it will serve as a guide for the Commonwealth in the years ahead. It is a solid framework from which future planning efforts may pivot.

The 2021 CSDP is a roadmap for sustainable growth. It is the product of a community-wide collaborative effort that takes into consideration our current needs and priorities, is reflective of the community feedback, and includes ways to track progress. The plan highlights strategic planning needs across twenty planning elements, outlines strategic and integrated long-term goals, in addition to mid- and short-range action plans and implementation initiatives. Further, the plan calls for ongoing data collection, information sharing, and opportunities for revision.

The 2021 CSDP is a living document that allows for continuous improvement in order that we may create a sustainable future for our Commonwealth. It takes into consideration the global COVID-19 pandemic and challenges associated with natural disasters; thus, reflecting the need to build resiliency, invest in sustainability outcomes, and to plan adaptively. As such, continue to foster greater community awareness and engagement on the 2021 CSDP. Additionally, continue the fine work of building partnerships and ensuring coordination to achieve our shared goals with the ultimate outcome being a sustainable CNMI for current and future generations.

I commend the work that the Office of Planning and Development and the rest of the Planning and Development Advisory Council – Office of the Mayor of the Northern Islands, Office of the Mayor of Rota, Office of the Mayor of Saipan, Office of the Mayor of Tinian and Aguiuan, Bureau of Environmental and Coastal Quality, Commonwealth Utilities Corporation, Department of Commerce, Department of Lands and Natural Resources, Department of Public Lands, Department of Public Works, Marianas Visitors Authority, Saipan Chamber of Commerce, Saipan Zoning Office – planning partners, supporting technical staff, and community members from across our Commonwealth have contributed to creating this strategic plan. This collaborative product is a job well done!

In closing, please coordinate with my office on a date and time wherein I may address the Planning and Development Advisory Council as well as officially transmit an original signed copy of the same to the Northern Marianas Commonwealth Legislature, community stakeholders, and appropriate entities.

Sincerely,

RALPH DLG. TORRES
Governor

Introductory Letters

From **OPD and the PDAC – Planning for our Sustainable Future**

The members of the Office of Planning and Development (OPD), Planning and Development Advisory Council (PDAC), planning partners, and supporting technical staff have created this roadmap for sustainability informed by current needs and priorities reflecting community feedback and metrics of progress. As directed by Public Law 20-20, this plan emphasizes on comprehensive and strategic planning needs across over twenty different “planning elements” to outline a strategic and integrated long-term trajectory and support short- and mid-range action planning and implementation efforts.

This planning effort began in 2018. In 2019 the Resources Report provided a snapshot of identified sustainability categories and indicators and suggested potential areas of further action to align management efforts. In 2020, comprehensive planning continued, however, in-person engagement efforts were hampered by the COVID-19 pandemic. The economic, social, and environmental impacts of this virus highlight additional areas of vulnerability that will be assessed and detailed in future Resource Reports. Opportunities to build cross-cutting resiliency will continue to be assessed and incorporated into plans. For this ten-year planning period, four themes have been identified to guide supporting goals, objectives, and priority action items. In summary, these are:

Sustainable Systems

- Build and Maintain Critical Infrastructure - Power, Water, Wastewater, Complete Streets
- Implement Environmentally Compliant Solid Waste Systems and Zero Waste Goals
- Co-manage resources to ensure healthy environments and environmental services
- Ensure systems resilience through Smart, Safe Growth that helps maintain social, economic, and environmental co-benefits

Networks of Care

- Invest in education and workforce opportunities that promote sustainable economic growth
- Meet basic needs and providing necessary services to promote well-being for all

Inclusive and Equitable Communities

- Support equitable access to services while respecting diversity and providing opportunities to honor, preserve and share knowledge and values of cultural identity and inclusion
- Promote just and peaceful development through continued investment in social services, including equitable housing, food assistance, and early intervention programs, as well as support services to address mental health and provide victims of violence

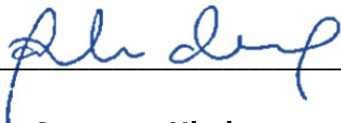
Partnerships

- Build partnerships and alliances through alignment with the visions and objectives of existing efforts across the public and private sectors to support the cross-cutting needs of the community

Cross-cutting Working Groups and regular Planning Taskforces and PDAC meetings continue to provide a process to further implementation actions. While COVID-19 created social distancing challenges, it also normalized online meeting platforms which can and will continue to be used to make attendance to these meetings open to the entire community. Connectivity challenges – digital, infrastructure, and service related – also came to light. These challenges and more will continue to be integrated into comprehensive planning efforts.

Plans are critical to providing guidance towards where we want to go. We must also have sufficient resources to get there. The planning process must prioritize synergistic programs that can yield multiple benefits and invest in mechanisms to implement and maintain project momentum efficiently. This CSDP has focused on leveraging existing efforts to achieve such cross-cutting benefits. However, some capacity and funding gaps remain. OPD, the PDAC, and our planning partners will continue to seek creative and sustainable funding solutions. Already these efforts have produced positive outcomes of significant grant awards and expanded partnerships. Critical funding requests will be submitted for the consideration of the Legislature in annual budget requests. And, as described in this plan, we will work to continue to adaptively manage to support shared sustainability goals for our common resources. By regularly tracking progress, assessing priorities, and aligning management efforts, together we will build and maintain a more sustainable CNMI. OPD and the PDAC are grateful for this opportunity to create this living document and look forward to continuing to support these planning and implementation efforts as we move into a new decade of sustainable growth.

Together, we will achieve a more sustainable CNMI.



A. Kodep Ogumoro-Uludong
Director, Office of Planning and Development

About This Document

The Commonwealth of the Northern Mariana Islands (CNMI) Comprehensive Sustainable Development Plan (CSDP) represents the ten-year growth visions, goals, and objectives of the CNMI's leadership, agencies, and stakeholders to work towards the shared outcome of "sustainable development." This document is intended to frame adaptive management planning practices across twenty planning elements outlined in Public Law 20-20. This plan's visions, goals, and recommendations are developed using guiding principles of "Smart, Safe Growth" supported by "right-sized sustainable development goals and cross-cutting principles. Priorities identified for immediate action in 3-5 year objectives are based on the 2019-2020 Resources Report recommendations and related agency and resource-specific management plans. As such, this plan aims to be a coordinating framework. The following pages detail the guiding themes, working visions, planning elements, goals and actions, and planning structure to support the achievement of sustainability outcomes. These components have been iteratively reviewed by Planning and Development Advisory Council (PDAC) and Planning Taskforce members and revised following community input in a planning process that was conducted throughout 2018 through 2020, in coordination between multiple agencies and community groups. This document offers framing guidelines and outlines priority actions to help reduce risks to people, the economy, and the environment. These challenges impact us all, and it is ultimately up to the community and local agencies to work together to ensure a sustainable future for all inhabitants of the CNMI.

Suggested Citation:

CNMI Office of the Governor, Office of Planning and Development (OPD). (2021). 2021-2030 CNMI Comprehensive Sustainable Development Plan (CSDP). Endorsed by the Planning and Development Advisory Council, June 6, 2021. Prepared for the CNMI Office of the Governor and transmitted on August 27, 2021. Approved October 26, 2021.

Contact:

The CSDP was drafted by the Office of Planning and Development with support of the Planning and Development Advisory Council and Planning Taskforces. For more information contact: planning@opd.gov.mp

Access and Limitations

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Acknowledgments

The CSDP would not have been possible without the time, resources, and contributions of many individuals and organizations. The plan was compiled and prepared by the Office of Planning and Development, with extensive contributions from the many partners on the PDAC and Planning Taskforces, as well as community stakeholders as outlined here following the implementation of a multi-year process. The former PDAC Chairman and Secretary of the Department of Commerce Mark Rabauliman has been critical to the success of this effort. OPD would also like to thank the Taskforce and Working Group leads that include Bureau of Environmental and Coastal Quality, Commonwealth Healthcare Corporation, Commonwealth Utilities Corporation, Department of Lands and Natural Resources, Department of Public Lands, Department of Public Works, Marianas Visitors Authority, the Offices of the Mayors of Saipan, Tinian, Rota, and the Northern Islands, as well as the Saipan Chamber of Commerce for their ongoing collaboration and support.

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Acronyms

ADA	Americans with Disabilities Act
BECQ	Bureau of Environmental and Coastal Quality
BMP	Best Management Practices
CEDS	Comprehensive Economic Development Strategy
CHCC	Commonwealth Healthcare Corporation
CNMI	Commonwealth of the Northern Mariana Islands
CUC	Commonwealth Utilities Corporation
DCRM	Division of Coastal Resources Management
DEQ	Division of Environmental Quality
DFEMS	Department of Fire and Emergency Medical Services
DFW	Division of Fish and Wildlife
DLNR	Department of Land and Natural Resources
DPL	Department of Public Lands
DPW	Department of Public Works
GIS	Geographic Information System
HANMI	Hotel Association of the Northern Mariana Islands
IWM	Integrated Watershed Management
MOS	Mayor of Saipan
MOT	Mayor of Tinian and Aguiguan
MOR	Mayor of Rota
MSO/A	Marine Sports Operators / Association
MVA	Marianas Visitors Authority
NEPA	National Environmental Policy Act
NGO	Non-government Organization
NIMO	Northern Islands Mayor's Office
NMC	Northern Marianas College
NMHC	Northern Marianas Housing Corporation
NMTI	Northern Marianas Technical Institute
NOAA	National Oceanic and Atmospheric Association
NPS	National Park Service
NRCS	Natural Resources Conservation Service
OIA	Office of Insular Affairs, United States Department of the Interior
OPD	Office of Planning and Development
PDAC	Planning and Development Advisory Council
PL	Public Law
PSS	Public Schools System
SCC	Saipan Chamber of Commerce
SCORP	Statewide Comprehensive Outdoor Recreation Plan
SDG(s)	Sustainable Development Goal(s)
SEDC	Strategic Economic Development Council
SSG	Smart, Safe Growth
TF	Taskforce (BE - Build Environment; SE/DRR - Socio-economic/Disaster Risk Reduction; NR- Natural Resources)
USDA	United States Department of Agriculture
USEPA	United States Environmental Protection Agency
USFWS	United States Fish and Wildlife Service
WMP	Watershed Management Plan
WWG	Watershed Working Group

Executive Summary

This plan showcases our growth priorities to maintain a culture of sound leadership towards sustainability. It is rooted in principles of Smart, Safe Growth, Adaptive Management Planning, and Sustainable Development. Tremendous communities of practice support the alignment of these principles worldwide and so these concepts are not defined in great detail in this plan. Supporting background resources can be found at opd.gov.mp/.

To develop this plan, regular meetings with the PDAC were held to discuss current challenges, needs, and long-term objectives. The Core Values, Themes, Goals, and Objectives of this plan have been established through an iterative planning process. “Core Values” and “Themes” were extracted from CNMI agency mission statements, planning guidance, and community meetings and survey comments. Sustainable development concepts have been extracted from relevant CNMI and regional publications and adopted as guiding frameworks by the PDAC. Potential objectives and action items were developed based on assessment of data relating to Sustainable Development Goal (SDG) indicators which are used to track progress towards sustainability as well as address prioritized needs identified in CNMI planning documents. Further discussion and refinement of these goals and objectives was supported by the 2019-2020 Resources Report (Resources Report), which provides a snapshot of the current status of a wide range of resources covered by this comprehensive plan. Based on the assessment of available data and trends, the Resources Report outlined gaps, recommendations, next steps, as well as “guiding themes.” These elements were developed further through meetings with stakeholders, agency leadership and technical staff, as well as numerous discussions with the Administration and representatives from the Legislature. The visions, goals, and objectives that follow represent this comprehensive effort to gather existing resources and create a sustainability targeted road map to chart a path towards lasting resiliency outcomes that reflect values of well-being and inclusiveness for the CNMI community.

Section 1 provides an introduction on envisioning sustainability, an overview of the process, the structure, and the guiding values used to inform this effort. **Section 2** outlines “Planning Element Visions” and details “Sustainable Development Goals and Objectives” that aim to produce specific, actionable, and time-bound outcomes to achieve these interconnected visions. In **Section 3** supporting action plans are summarized and incorporated here by reference and a system for plan formation and implementation is described to support sustainability outcomes of community, special area, and functional plans as well as development guidelines. As detailed further in **Section 4**, Office of Planning and Development (OPD) and the Planning and Development Advisory Council (PDAC) anticipate ongoing data collection to enable “adaptive management” planning with CSDP updates scheduled every five year for short- to mid-term objectives and every ten years for long-term goals. That section includes information about the adaptive management process and coordination measures that will continue to support this process. These objectives are listed and detailed further, identifying supporting partners, cross-cutting priorities, and unmet needs in Appendix I. **Section 5** concludes with high-level planning recommendations and a summary of cross-cutting next steps to ensure sustainability outcomes are being supported across planning elements identified in Public Law (PL) 20-20.

This process and the specific comments that were provided through surveys and interviews were collected and considered for over eighteen months. Public meetings were held in May, June, and July 2019, with initial visioning discussions and feedback collected to help develop the draft Resources Report and supporting recommendations. The Resources Report, which included plans and reports from all PDAC agencies as well as other CNMI planning partners, culminated in the collection of over 100 recommendations across “planning elements” areas identified in Public Law 20-20. A draft Resources Report was shared in August, with additional feedback and comments included in revisions that were shared with the PDAC and October and December of 2019.

The PDAC reviewed the draft report in January, 2020, and revisited the document for further review and endorsement in June 2020 following a shifted meeting and review schedule due to COVID-19. Supporting work plans with short- and mid-term implementation goals were developed and will continue to be reviewed and revised as needed through adaptive management processes. These goals and cross-cutting implementation actions will be incorporated into other relevant planning documents and considered to guide and prioritize funding requests. Additionally, stakeholder meetings to review implementation progress will be held semi-annually, with the goal to hold “Taskforces Meetings” at least quarterly, and comprehensive updates to the plan will occur every 5 years to reflect changes in the status of the resources and strategic actions.



Together we have worked to develop resource summaries that answer the questions *“where are we now, where do we want to go, and how do we get there?”*

This Plan provides a path towards a more sustainable tomorrow – we will have to continue to track our progress and work together to achieve it. This assessment has been supported by the Planning and Development Advisory Council (PDAC) and planning partners spanning government, non-profit, and private interest groups. On January 21, 2021, the PDAC endorsed the draft CSDP document to support finalization, and endorsed the final draft for public notice and comment on June 7, 2021. The Final Draft CSDP was published for public comment on June 8, 2021 and public meetings were held on Saipan, Tinian, and Rota in June and July, 2021. Additional comments were addressed in a final update which was endorsed by the Planning and Development Advisory Council, June 6, 2021. The CSDP was prepared for the CNMI Office of the Governor and transmitted on August 27, 2021, and approved by Governor Torres on October 26, 2021.

This living document aims to fulfill the mandates of Public Law 20-20 and create a structure that will support an adaptive management approach to achieving sustainability outcomes for the CNMI. Applying the triple-bottom-line approach of the Sustainable Development Goals and framed by Smart Safe Growth principles, these efforts, and the ongoing investments they will guide will pay dividends for people, property, and our planet. Together we can work to achieve this shared vision of a more sustainable CNMI.

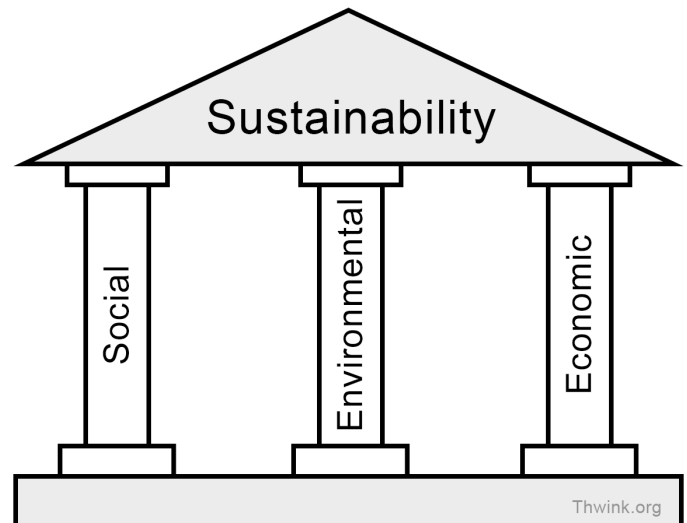
I. Introduction: Envisioning Comprehensive Sustainable Development

A sustainable CNMI will build on the strengths of our diverse communities and geography to help us pursue our shared interests, embrace our differences, and enable us to continue to grow stronger and more resilient together. This plan outlines the 10-year vision and roadmap for CNMI's sustainable, livable, and prosperous future. It is the first plan of this scale in CNMI's history but it is built to last. Together we can work to implement and continue to refine this guidance and priorities based on shared values and goals to achieve a shared vision of a brighter tomorrow.

What is Sustainability?

Sustainability means meeting our own needs without compromising the ability of future generations to meet their own needs. In addition to natural resources, this definition also includes meeting social and economic resource needs. Together, the environment, economy, and society are often thought of as the “three pillars” of sustainable development.

To ensure these pillars are well-reflected in the CSDP and align with planning elements outlined in Public Law 20-20 that include a strong emphasis on physical development, as well as to support issue-, and resource-specific management dialogs, OPD and the PDAC formed three



“Taskforces” – the Socio-Economic, Natural Resources, and Built Environment. After Super Typhoon Yutu struck Saipan and Tinian on October 25, 2018, the PDAC moved to include “disaster risk reduction” or “DRR” in Socio-economic planning conversations to further efforts to reduce vulnerabilities and build synergistic efforts to support resilience throughout our built, natural, and human systems in the CNMI.

What is the Comprehensive Sustainable Development Plan?

This comprehensive sustainable development plan showcases the growth priorities of the people of the Commonwealth of the Northern Mariana Islands. It reflects the values, goals, and objectives we can work towards to maintain a culture of sound leadership towards sustainability. It is rooted in principles of Smart, Safe Growth, Adaptive Management Planning, and Sustainable Development. There are tremendous communities of practice that are supporting the alignment of these principles worldwide so these concepts are not defined in great detail in this plan. Supporting background resources can be found at www.opd.gov.mp.

The Core Values, Themes, Goals, and Objectives of this plan have been established through an iterative planning process. These concepts have been extracted from relevant CNMI and regional publications as well as community surveys and stakeholder feedback. Sustainable Development values, themes, goals, and objectives have been refined and adopted as guiding frameworks by the PDAC. Potential objectives and action items were extracted from SDG indicators which are used to track progress towards sustainability as well as address prioritized needs identified in CNMI planning documents. Further discussion and refinement of these goals and objectives was supported by the 2019-2020 Resources Report (Resources Report), which provides a snapshot of the current status of a wide range of resources covered by this comprehensive plan.

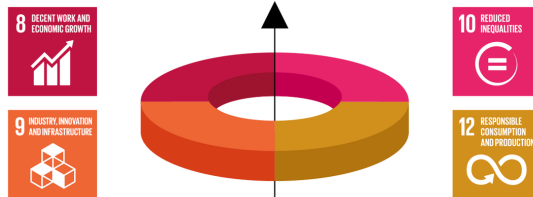
The Resources Report provides best available data to support this adaptive management planning process which requires regular monitoring of key indicators to track progress towards established goals. As such, OPD anticipates ongoing data collection to enable plan updates every five years for short- to mid-term objectives and every ten years for long-term goals.

Sustainable development envisions growth that meets the needs of today without compromising the needs of the future. Sustainable development is often discussed in terms of the built environment, the natural environment, and the socio-economic environment, which is how the PDAC's three Planning Task Force groups have been divided.

The PDAC, Taskforce groups, and resource or topic focused meetings have resulted in at least fifteen calendared and publicly noticed community meetings (in person and also via Zoom and socially distanced due to Covid) and over two hundred public comments that have supported the development of the values, themes, goals, and objectives that follow are rooted in principles of sustainable development that aims to ensure current needs are met across socio-economic, natural resources, and the built environment without compromising future growth. This plan adopts these sustainable development principles and supporting "guiding themes" to frame the recommended action items for this ten-year planning horizon. Working towards these reinforcing goals together will help the CNMI to achieve sustainability for people, the economy, and our environment.

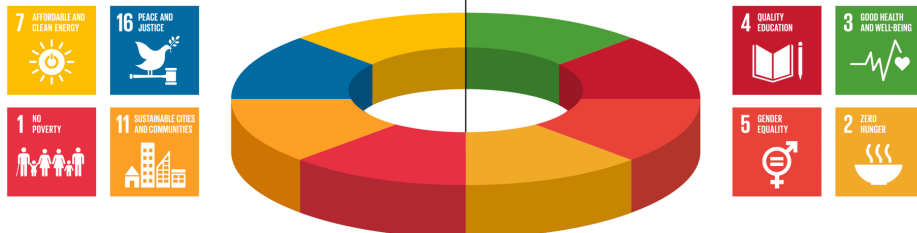
ECONOMY

Building on the biosphere and society, the economic goals direct attention towards industry, innovation and infrastructure; reduced inequalities; responsible consumption and production; and decent work and economic growth that is decoupled from environmental degradation.



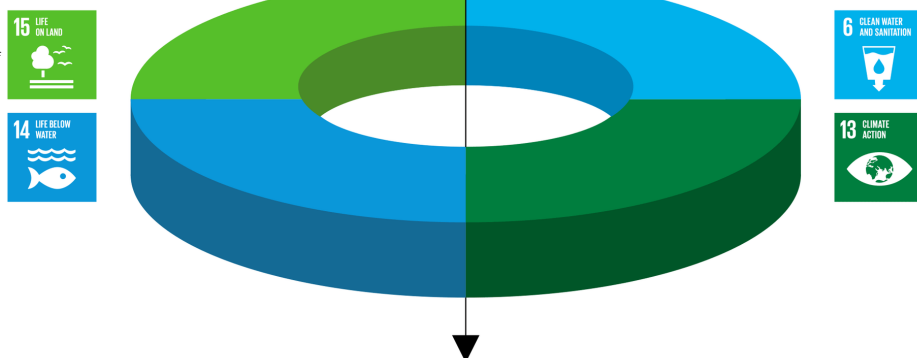
SOCIETY

The goals addressing societal issues, call for the eradication of poverty, and the improvement of social justice, peace and good health. Social development depends upon a protected biosphere. In addition, the goals on clean energy, no poverty, zero hunger, peace and justice, sustainable cities, education, gender equality and good health are the foundation for the goals related to the economy.



BIOSPHERE

Protecting the biosphere is an essential precondition for social justice and economic development. If we do not achieve the goals related to clean water and sanitation, life below water, life on land, and climate action, the world will fail to achieve the remaining goals.



Planning Area Public Law 20-20 § 20176	Resource Element Resources Report Category	Taskforce(s) (Primary Section Bold)					Description
		BE	NR	SE	DRR	Edu	
(A) Land Use							
(B) Community Design							
(C) Transportation							
(D) Regulations							
(E) Public Facilities							
(F) Public Lands							
(G) Public Buildings							
(H) Housing							
(I) Redevelopment							
(J) Conservation							
(K) Recreation							
(L) Safety							
(M) Tourism							
(N) Development Policy							
(O) Capital Improvements							
(P) Labor Work Force							
(Q) Policy Statements							
(R) Other Elements:							
i. Education							
ii. Healthcare							
iii. Comprehensive Resiliency							

SOCIO-ECONOMIC TASKFORCE

Working Vision Statement: CNMI is a healthy and sustainable place to live, work, recreate, and weather a storm

BUILT ENVIRONMENT TASKFORCE

Working Vision Statement:
Supporting and expanding capital improvements to serve the infrastructure needs of CNMI and support sustainable growth

NATURAL RESOURCES TASKFORCE

Working Vision Statement: Preserving CNMI's natural capital while balancing economic growth and equitable opportunities for all



“Building a sustainable CNMI for current and future generations” – Overall CSDP Vision



Implementing CSDP in CNMI

Sustainable development planning is a tool to create informed decision-making that provides a framework for systematic thought across sectors. While these goals are ambitious, by charting a path towards sustainability as one Commonwealth, we can achieve improved resource management outcomes for people, the economy, and the environment that benefits everyone.



*Figure 1 – Sustainable Development is often defined as “meeting the needs of the present without compromising the ability of future generations to meet theirs” and is envisioned using three main pillars: **economic**, **environmental**, and **social** as shown in the image above.*

As described in the CNMI Planning and Development Act of 2017, Public Law 20-20, the creation of the Office of Planning and Development (OPD), the establishment of the Planning and Development Advisory Council, and this implementing legislation overall aims to create and implement CNMI’s Comprehensive Sustainable Development Plan to ensure the protection of scarce resources including land, natural resources, and human resources, as well as improve planning processes, increase effectiveness, guide development, and establish a system for plan formation and program coordination for all major CNMI activities. The visions, goals, and objectives, as well as the supporting resource- and area-specific action plans and implementation guidance provided here aims to achieve this mandate.

Planning Structure and Process

As reflected in Figure 2 at right, this CSDP provides a guiding framework to track a path towards sustainable development objectives. This framework is informed by “guiding values” and “themes” that serve as the philosophical foundation for planning efforts. Themes reflect pillars of sustainable development and cross-cutting planning integration opportunities identified in the existing governance framework. SDGs (10-year goals) and supporting priority objectives are discussed further in their respective taskforce categories. Community, special area, resource, and sector-specific plans, as well as functional plans, identify short-term goals and outcomes to further support implementation and achievement of the identified themes and visions across sections. These are collectively referenced as “action plans” as depicted in the CSDP Strategic Planning Hierarchy in Figure 3 that follows.

This CSDP concludes with discussions of “Crosswalk Opportunities” for mainstreaming SSG and SDG, discussion of development standards, implementation guidance and action plans, and policy recommendations to further support the implementation and regular review and update of this plan, as well as the proposed planning implementation schedule, required by Public Law 20-20 § 20182.

Public Law 20-20 further requires that all plans be reviewed and endorsed as planning elements upon recommendation of the PDAC and approval of the Legislature and the Governor (§ 20177, § 20179, § 20181).

It requires that the CSDP “or any of its elements prepared by the various public agencies or any private entity shall be submitted to the Council for review. Within forty-five (45) days following receipt of any such element or elements by the Council, the Council shall hold one (1) or more public hearings thereon in each Senatorial District. Announcements of such hearings shall be printed in a newspaper of general circulation in the CNMI ten (10) days and one (1) day prior thereto. Summaries of the element or elements to be heard shall be prepared by the Council and submitted to appropriate news media. Within thirty (30) days after the hearing of the Plan or any of its elements, the Council shall submit to the Governor and the mayor of each senatorial district its recommendation thereon including a summary of testimony at the hearing(s)” (§ 20178).

As such, this plan includes high-level summaries of supporting “Action Plans” and incorporates the current versions of these plans by reference. Future planning components will be regularly reviewed and incorporated through the process outlined by Public Law 20-20 and in the summary above. Table # that follows provides an overview of how plans reviewed for and incorporated in this CSDP align with guiding themes of sustainable development that are discussed in the supporting 2019-2020 Resources Report and further in this document.



Figure 2 - Strategic Plans, Action Plans, and Implementing Actions.

Comprehensive Sustainable Development Plan

Strategic Plan Hierarchy



Figure 3 – CSDP Strategic Planning Hierarchy for achieving our shared mission of a more sustainable CNMI. Strategic Planning Elements are detailed in Section II. Action Plans are outlined in Section III. Implementation details are provided in Appendix I.

In the discussion of goals, objectives, and action plans, where possible, this CSDP summarizes key data points and indicators for success with references to the baseline information identified in the Resources Report. Where data gaps exist, objectives have been crafted to establish baseline data points by 2025 to support future planning updates. This adaptive planning approach is described more in the “Process and Next Steps” section, which further details implementation, monitoring, and evaluation strategies to support assessment of progress towards identified visions and modification of approaches as needed. Because this is a living document that ultimately aims to serve the needs of all people of the CNMI, a community engagement and outreach strategy is also included to support information sharing and feedback processes that are critical to ensuring the success of these planning efforts.

Guiding Values and Themes for Sustainable Development

To ensure a comprehensive and adaptive planning approach, sustainable development goal “visions” were reviewed and modified by the PDAC and planning partners to reflect specific outcomes for the CNMI, and resonate with “themes” identified in the Resources Report.

The guiding values or core values are those characteristics that we commit to as individuals and as an organization so we develop a culture that achieves our mission. The guiding values are a way that we deliver on our mission and execute our vision – they describe or define the culture. These are broad, subjective concepts that are intended to provide a sense of direction for planning efforts.

In the first community comment period from July 25 – August 25, 2020, fifty comments were received ranking or suggesting additional values to be assessed in follow-up community surveys.

What three "core values" do you want to see reflect in the CNMI's CSDP?



Planning Themes reflect pillars of sustainable development and cross-cutting planning integration opportunities identified in the existing governance framework. SDGs (10-year goals) and supporting priority objectives are discussed further in their respective taskforce categories. As identified and discussed in more detail in the Resources Report, these are:

Theme 1: Build Resiliency of Natural, Built, and Human Systems through Safe, Smart Growth

Safe, Smart Growth aims to achieve development goals that reduce vulnerability and increase the adaptive capacity of people, our economy, and our environment. By incorporating these principles using an approach that considers long-term resiliency outcomes, investment priorities, and growth plans can be achieved more efficiently and sustainably. Mainstreaming Safe, Smart Growth principles will help to identify and address procedural as well as substantive resource management challenges identified in this report.



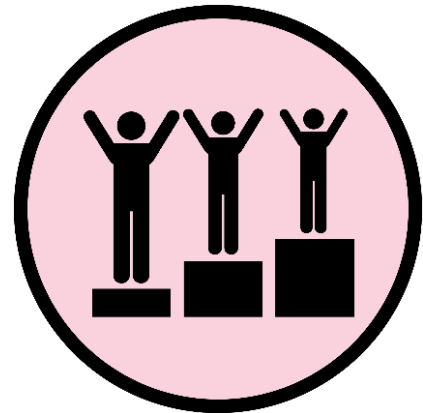
Theme 2: Maintain Efficient Governance and Social Safety Nets

The “social safety net” is a collection of services provided by the state or other institutions. It can include nutritional programs, healthcare, unemployment benefits, education, housing, legal aid, victims' rights, consumer protection, homeless shelters, and sometimes subsidized services such as public transport, which aim to prevent individuals from falling into poverty. By increasing coordination and implementing long-term plans to maintain and grow necessary government and private sector services, this theme aims to ensure CNMI meets the needs of vulnerable people while sustaining essential public health and safety protection programs and supporting wise development. This theme reflects and embodies the spirit of “inafa’ maolek” or “making good for all” which in Chamorro culture considers the importance of well-being for the entire community.



Theme 3: Grow Inclusive, Cohesive Community to Achieve

“Community cohesion” describes the ability of communities to function and grow in harmony together rather than in conflict. It has strong links to concepts of equality and diversity, given that community cohesion can only grow when society as a whole recognizes that individuals have the right to equality (of treatment, access to services etc.) and respects and appreciates the diverse nature of our communities. Forming strong and positive relationships between people from different backgrounds helps empower communities to address inequalities, support equity and develop a positive and productive framework to support the exchange of information and opinions to nourish diversity and accomplish shared visions for the future.












Theme 4: Leverage Partnerships and Alliances to Benefit All

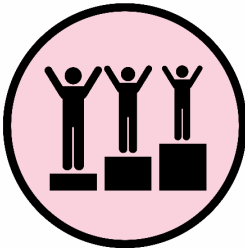






Responding to public comments received in 2019 and 2020 public meetings regarding the importance of coordination of activities and transparent information sharing, a fourth theme, “leveraging partnerships,” was proposed for inclusion. This theme emphasizes the fact that partnerships are a cross-walk between all of the sustainable growth goals that are detailed further in this plan. By working together, we will help to ensure that 2021 is a decade of sustainable growth for the CNMI.



These intersectional concepts create a “crosswalk” across interconnected outcome- and resource-specific visions, goals, and objectives outlined further here.

Theme	Related Sustainable Development Goal(s) “SDGs”
<p style="text-align: center;">THEME 1</p> <p>Build and Maintain Resiliency of Natural, Built, and Human Systems through Safe, Smart Growth</p> <p>“Sustainable Systems”</p> <div style="text-align: center;">  </div> <p style="text-align: center;">Major Focus</p> <hr/> <p>Sustainability</p> <ul style="list-style-type: none"> ○ Infrastructure ○ Wise economic growth ○ Environmental protection ○ Resilience 	<div style="display: flex; flex-direction: column; gap: 10px;"> <div style="display: flex; align-items: center;">  <div style="margin-left: 10px;"> <p>SDG 6: Ensure availability and sustainable management of safe and environmentally compliant water and sanitation for all.</p> </div> </div> <div style="display: flex; align-items: center;">  <div style="margin-left: 10px;"> <p>SDG 7: Ensure access to affordable, reliable, sustainable and modern energy for all.</p> </div> </div> <div style="display: flex; align-items: center;">  <div style="margin-left: 10px;"> <p>SDG 9: Build resilient infrastructure, promote inclusive and sustainable industrialization, and foster innovation.</p> </div> </div> <div style="display: flex; align-items: center;">  <div style="margin-left: 10px;"> <p>SDG 11: Make cities and human settlements inclusive, safe, resilient, and sustainable.</p> </div> </div> <div style="display: flex; align-items: center;">  <div style="margin-left: 10px;"> <p>SDG 12: Ensure sustainable consumption and production patterns.</p> </div> </div> <div style="display: flex; align-items: center;">  <div style="margin-left: 10px;"> <p>SDG 13: Take urgent action to combat climate change and its impacts.</p> </div> </div> <div style="display: flex; align-items: center;">  <div style="margin-left: 10px;"> <p>SDG 14: Conserve and sustainably use the oceans, seas, and marine resources for sustainable development.</p> </div> </div> <div style="display: flex; align-items: center;">  <div style="margin-left: 10px;"> <p>SDG 15: Protect, restore, and promote sustainable use of terrestrial ecosystems, sustainably manage forests, and preserve and halt degradation of biodiversity and resources of particular concern in the CNMI.</p> </div> </div> </div>

Theme	Related Sustainable Development Goal(s) “SDGs”
<p style="text-align: center;">THEME 2</p> <p>Maintain Efficient Governance and Social Safety Nets</p> <p style="text-align: center;">“Networks of Care”</p> <div style="text-align: center;">  </div> <p style="text-align: center;">Major Focus</p> <hr/> <ul style="list-style-type: none"> • Health and well-being • Education • Workforce opportunities • Basic living standards for all • Inafa' maolek 	<div style="display: flex; flex-direction: column; gap: 10px;"> <div style="display: flex; align-items: flex-start;"> <div style="background-color: #e91e63; color: white; padding: 10px; text-align: center; width: 60px;"> 1 NO POVERTY  </div> <div style="padding-left: 10px;"> <p>SDG 1: End poverty in all its forms and ensure that all people in the CNMI have their basic needs met.</p> </div> </div> <div style="display: flex; align-items: flex-start;"> <div style="background-color: #ffc107; color: white; padding: 10px; text-align: center; width: 60px;"> 2 ZERO HUNGER  </div> <div style="padding-left: 10px;"> <p>SDG 2: End hunger, achieve food security and improved nutrition, and promote sustainable localized agriculture.</p> </div> </div> <div style="display: flex; align-items: flex-start;"> <div style="background-color: #4caf50; color: white; padding: 10px; text-align: center; width: 60px;"> 3 GOOD HEALTH AND WELL-BEING  </div> <div style="padding-left: 10px;"> <p>SDG 3: Ensure healthy lives and promote well-being for all people at all ages.</p> </div> </div> <div style="display: flex; align-items: flex-start;"> <div style="background-color: #e91e63; color: white; padding: 10px; text-align: center; width: 60px;"> 4 QUALITY EDUCATION  </div> <div style="padding-left: 10px;"> <p>SDG 4: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.</p> </div> </div> <div style="display: flex; align-items: flex-start;"> <div style="background-color: #9c27b0; color: white; padding: 10px; text-align: center; width: 60px;"> 8 DECENT WORK AND ECONOMIC GROWTH  </div> <div style="padding-left: 10px;"> <p>SDG 8: Promote inclusive and sustainable economic growth supported by expanded educational and employment opportunities for all.</p> </div> </div> </div>

Theme	Related Sustainable Development Goal(s) “SDGs”
<p>THEME 3</p> <p>Grow Our Inclusive, Cohesive Community to Achieve Shared Visions and Sustain the CNMI</p> <p>“Inclusive and Equitable Communities”</p>  <p>Major Focus</p> <hr/> <p>Empowerment, equity, equality and justice</p>	<div data-bbox="735 457 878 600">  </div> <div data-bbox="919 457 1414 600"> <p>SDG 5: Achieve gender equality to empower all people.</p> </div> <div data-bbox="735 705 878 848">  </div> <div data-bbox="919 705 1414 848"> <p>SDG 10: Eliminate inequality and support diversity, equity, inclusion, and justice.</p> </div> <div data-bbox="735 936 878 1079">  </div> <div data-bbox="919 936 1414 1079"> <p>SDG 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.</p> </div>
<p>THEME 4</p> <p>Leverage Partnerships and Alliances to Benefit All</p> <p>“Partnerships”</p>  <p>Major Focus</p> <hr/> <p>Partnerships and alliances across the public and private sectors to support the needs of the community at large</p>	<div data-bbox="740 1234 878 1377">  </div> <div data-bbox="902 1234 1398 1377"> <p>SDG 17: Strengthen the means of implementation and support partnerships for sustainable development.</p> </div> <div data-bbox="862 1388 1390 1829">  </div>

This comprehensive plan outlines an integrated approach to support more efficient and effective development strategies where resources are used to their maximum effect to achieve beneficial and sustained gains. This approach aims to achieve the co-benefits outlined in the graphic below.

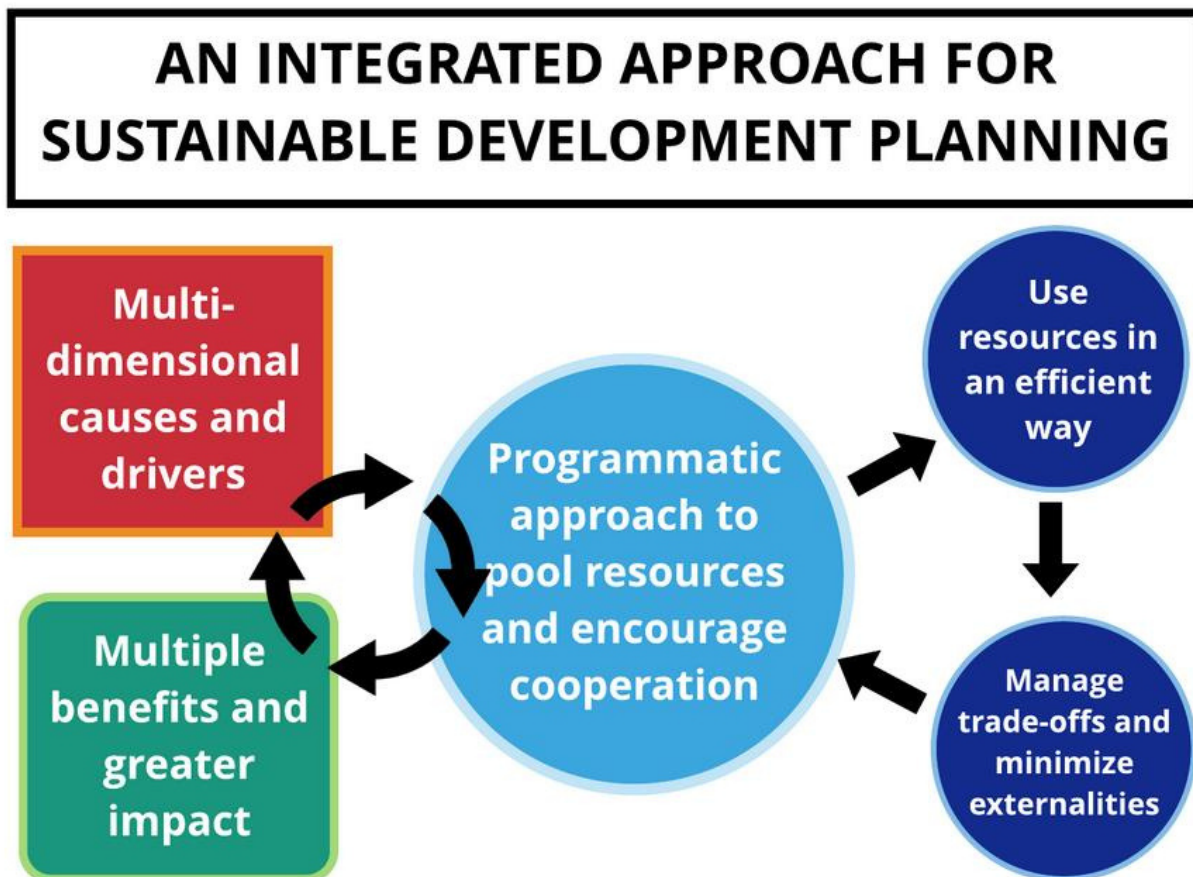


Figure 4 – Adaptive Management supports an integrated and flexible approach for ensuring progress is being made towards identified short-, mid- and long-term objectives.

Themes reflect cross-cutting values. Visions help track a course to identified goals. Objectives provide measurable and timebound benchmarks to help track progress to achieve the growth and resource management aims detailed in the Section II. Implementation details are outlined further in Section III, with short-, mid-, and long-term objectives listed with support partners, cross-cutting priorities, and unmet needs in Appendix I. These efforts are further supported by ongoing *adaptive management* and other supporting processes detailed in Section IV. Planning timelines listed in Appendix II will be scheduled as much as possible to allow for meaningful stakeholder engagement early and often in plan update processes, and related plan updates or supporting components will be aligned where possible. Cross-cutting priorities and implementation actions in turn will be furthered by planning-element specific policy recommendations provided in Section V. In addition to the numerous meetings and iterative feedback from agencies and the community at large, this plan has been informed by over two hundred public visioning comments included in Appendix III.

Together these efforts aim to apply a unifying, programmatic approach that allows the CNMI to pool resources, encourage cooperation, and address challenges to provide multiple benefits through comprehensive long-term planning and project implementation.

II. Planning Elements, Goals, and Actions

To support comprehensive and integrated planning efforts at CNMI, island, and resource-specific levels, this CSDP outlines “visions” for planning elements identified in Public Law 20-20 that together reflect the mission of this plan to achieve sustainable growth for the CNMI now and for the future. Sustainable growth priorities are further discussed by applying sustainable development goals and objectives, with at least one indicator or data point identified to enable the measurement of progress towards the goals over time. These goals and objectives have been “right-sized” for CNMI by the PDAC and Planning Taskforces. They are discussed in their taskforce sections as these categories connect back to sustainable development themes. Resource-specific and functional “action plans” are then summarized to further highlight and incorporate existing planning efforts with critical short-term milestones outlined in the implementation section of this plan. These components serve as a roadmap to help CNMI track a course towards the sustainable future we hope to achieve.

Vision statements were further refined through public comments and feedback from Community Taskforce Meetings held September 16-18, 2020. The subsequent workshop with the PDAC and Coastal Resource Management Agency Board was held September 21-22, 2020. One-on-one and resource-specific follow-up meetings were held in October to further refine the vision and objective statements and capture short-term action items that are underway to support these efforts.

To detail the planning process more specifically, the planning elements, goals, action items, and the plan itself have gone through several rounds of public review, comment, and revision. Building from the Resources Report and agency- and resource-specific visioning and action recommendations, initial planning element vision statements were developed from the existing mission and vision statements to incorporate guiding themes and cross-cutting priorities. Working in Taskforce groupings, additional “wordsmithing” efforts aimed to “right-size” the global sustainable goals to an appropriate context linked with existing data points for CNMI. Initial objectives were included to reflect ongoing projects and support procedural alignment with this comprehensive plan. An initial outline of visions, goals, and objectives was presented to the PDAC at the June 25, 2020, meeting. Comments were provided from PDAC members and planning partners to provide additional content. These updates were shared in “tracked changes” and “changes accepted” version with the PDAC for further consideration and endorsement. Initial visioning was shared with the PDAC in July and published for public comment on August 1, 2020, with community meetings to discuss each goal and supporting objective held over three days of live-streamed public meetings for each planning Taskforce September 16-18, 2020. Revisions based on community feedback were made, and a revised draft was shared with the PDAC in October. The revised draft was discussed at the PDAC meetings on November 19. It was agreed it would be circulated along with action plans for public review at community meetings and December 22, 2020, and January 21, 2021.

Additional public review and comment continued through the winter and early spring of 2021, with updates to the revised draft and a renewed request for public comments shared at the April 28, 2021 Taskforces meeting. A “pre-final” round of comments was requested by May 12, 2021, for this revision with the goal to discuss comments and finalize the draft CSDP with the PDAC at the scheduled May 18, 2021 meeting. At that meeting, the PDAC agreed to a two-and-a-half-week extension and scheduled the next draft endorsement meeting for June 7, 2021, when the PDAC voted to endorse the final draft for public notice and comment. Public meetings were held on Saipan, Tinian, and Rota during the 45-day public notice and comment period. Meeting notes are included in the Community Comments section in Appendix III. The draft CSDP went through three rounds of public notice, comment, review, and revision before it was presented to Governor Torres for his approval, which was issued on October 26, 2021.

Planning Elements

The following “vision” statements were created in coordination with the Planning and Development Advisory Council’s Natural Resources, Built Environment, and Socio-Economic/Disaster Risk Reduction Taskforces. They build from and connect to “functional plans” and cross-cutting sustainability priorities as informed by the “planning elements” identified for inclusion in the Comprehensive Sustainable Development Plan by Public Law 20-20. These vision statements help us chart our course to the future we hope to achieve by 2030. Ongoing interagency and inter-sectoral adaptive management planning efforts will help the CNMI leverage our resources to work towards the visions and supporting goals and objectives outlined here in the Comprehensive Sustainable Development Plan. Special area and resource management plans and functional plans for infrastructure development combined with development standards will reinforce the “Sustainable Development Goals” and “Planning Policy Crosswalks” outlined further here. Together these efforts will enable the CNMI’s public, private, non-profit sectors and our stakeholders at large to achieve progress towards shared sustainable development objectives.

Guiding Mission: “Building a sustainable CNMI for current and future generations.”

Planning Elements Visions

Development Policy to Mainstream Smart, Safe Growth in Public Facilities, Public Buildings, and Capital Improvement Projects

Vision: Ensure application of Smart, Safe Growth principles across planning elements to support development and conservation strategies to improve communities, strengthen economies, protect the natural environment, and improve resilience and recoverability of the built environment. (SSG Mainstreaming Vision)

Vision (CIP): The CNMI’s Capital Improvements Program supports the implementation of priority projects to achieve the visions, goals, and objectives of the CNMI’s Comprehensive Sustainable Development Plan, including special area, resource, and functional plans, to achieve infrastructure, health, and education investments that ensure strategic and resilient outcomes. (CIP Strategy)

Public Land Use

Vision: Provide for the efficient and effective services in the management, use, disposition, and development of public lands for the economic and social betterment of individuals of Northern Marianas Descent and to implement the Strategic Public Land Use Plan to promote cultural and economic growth for the benefit of our present and future generations. (2019 PLUP)

Transportation, Community Design, and Design Regulations

Vision: Transportation infrastructure in the CNMI is built & maintained to provide inviting, accessible, safe, convenient, and comfortable routes for walking, bicycling, and public transportation that encourages increased use of these modes of transportation, enable convenient travel as part of daily activities, improve the public welfare by addressing a wide array of health and environmental problems, and meet the needs of all users of the streets, including children, older adults, and people with disabilities. (Complete Streets Working Group)

Economy and Work Force

Vision: CNMI will leverage its assets of cultural and natural resources to grow a diverse economy grounded in a sustainable workforce and resiliency in our built environment to assure a safe, healthy, and vibrant community for all. (2019 CEDS)

Housing and Redevelopment

Vision: Support affordable, fair, equal opportunity of efficient and responsive delivery of housing, mortgage, and community development programs to increase ownership of safe, sanitary, and affordable homes and promote economic independence, self-sufficiency, and upward mobility to the people of the Commonwealth and address the growing and future needs and economic viability. (NMHC)

Conservation – Natural Resources

Vision: To sustainably conserve and use natural resources to support the development needs of today without compromising the needs of future generations. (NR Taskforce)

- Sustainable Use. To promote sustainable use and conservation of the CNMI's natural resources on land and in water that can meet development needs sustainably and preserve the integrity of these natural resources for future generations.
- Research, Education, and Preservation. To promote research and education about the CNMI's natural resources to acknowledge and support local stewardship, conservation management, and cultural practices that are integral to the CNMI community.
- Support Ecosystem Services and Nature-Based Solutions. Sustainable use, management, and conservation of natural systems will protect and promote the delivery of ecosystem services and implementation of green infrastructure and nature-based solutions to economically and efficiently mitigate the impacts of extreme weather events and maintain critical functions that support people, prosperity, and our healthy environment.

Conservation – Integrated Watershed Management Planning

Vision: Applying integrated watershed management planning principles to ensure that the CNMI can safely weather storms and rebound with revitalized infrastructure to provide improved water supply and sanitation, reliable energy supplies, and distribution, and sustainable, localized agriculture and economic development, as well as achieve planning and management solutions where marine resources and terrestrial ecosystems are restored and used sustainably, and biodiversity is preserved while action is taken to combat climate change. (Modified from USACE Watershed Assessment Milestones Meeting, Jan. 2021)

Conservation – Cultural Resources

Vision: Through surveying, research, education, and stewardship, historic preservation management planning conserves and enhances important historical, archaeological, architectural, and cultural resources on public and private lands throughout the Commonwealth, improving the quality of life for all residents of the CNMI. (HPO 2015 Vision, updated)

Recreation

Vision: The Commonwealth of the Northern Mariana Islands seeks to welcome and encourage residents and visitors to enjoy our unique, sustainable, high-quality outdoor recreation environment developed all abilities which also celebrates the history, culture, and abundant natural resources across the region. (2020 SCORP)

Tourism and the Visitor Industry

Vision: To promote and develop the Northern Mariana Islands as a premier destination of choice for visitors from throughout the world while providing a maximum quality of life for our people. We nurture and encourage cultural interchange and environmental sensitivity for visitors' enjoyment and for our children's children. (MVA Mission, 2021 Sustainable Tourism Strategy)

Public Safety and Disaster Risk Reduction

Vision: Maintain and enhance community safety in the Commonwealth and work across sectors to identify and manage risks to ensure populations have adequate access to evacuation routes, food, water, shelter, and subsequent medical services during and after a disaster and that preparations are in place that make the CNMI a safe place to weather a storm. (SE-DRR Taskforce)

Public Safety, Justice, and Strong Institutions

Vision: The CNMI Department of Public Safety will continue to provide the highest quality public safety service in order to enhance community safety, protect life and property, and reduce crime and the fear of crime by growing partnerships with the community, leading a community commitment to resolve problems, and improving the safety and quality of life in the Commonwealth. (DPS 2021 Citizen Centric Report Vision)

Health Systems

Vision: Improving the CNMI health and well-being through excellence and innovation in services. (2015 CHCC Strategic Plan Plan)

The Commonwealth Healthcare Corporation's (CHCC) 2015-2020 Strategic Plan aims to improve the standard of services to the people of the CNMI as well as the overall health and wellbeing of its populace. To achieve this goal, CHCC has been working to implement eight (8) operating strategies which include organizational and facilities objectives. Outcomes include obtaining full accreditation from the Centers for Medicare and Medicaid (CMS) for the hospital (recently surveyed in May 2019), public health, behavioral health, as well as decreasing the incidence of the top six (6) major causes of death and debilitation in the CNMI: cancer, diabetes, hypertension/heart disease, teen pregnancy, HIV/STI, and substance abuse. These goals are aimed to address community health system needs and support achievement and maintenance of numerous targets of Sustainable Development Goal 3 – Good Health and Well Being.

Education Systems

Vision: The CNMI will provide high-quality, affordable and accessible educational programs and services to drive economic growth and the social and cultural vitality of the Commonwealth. (Edu Partners)

Partnerships

Vision: OPD and Planning Partners will Support Coordination for Comprehensive Planning (§ 20177)

Senatorial District Planning Visions

When OPD and the PDAC initially outlined an approach to the creation of the CNMI's first CSDP, there had been discussions regarding the articulation of precinct-level community planning visions. Unfortunately, the government shutdown and subsequent social distancing requirements due to COVID-19 resulted in insurmountable challenges to holding the community-level meetings necessary to further develop initial visioning comments that have been collected. As such, the guiding visions of each Mayors' Office reflecting island-specific planning trajectories are included here, and OPD and the PDAC intend to focus on expanding on these guiding visions at the village level in order to include additional community-specific planning objectives in the 2025 CSDP update.

Office of the Mayor of Saipan:

The vision of the Office of the Mayor of Saipan is to develop and preserve a diverse community that helps everyone as a stakeholder in maintaining a safe, clean, and healthy environment, where everyone has equal opportunities to grow, prosper, enjoy peace and respect.

Office of the Mayor of the Northern Islands:

The vision of the Office of the Mayor of the Northern Islands is:

- To establish safe, reliable, and consistent transportation and communication systems between Saipan and the Northern Islands;
- To create and/or establish permanent and meaningful jobs and other employment opportunities for the Northern Islands residents and the CNMI residents in general;
- To establish and provide basic and sustainable infrastructure facilities (water, power, sewer, roads, ports, etc.) on Anatahan, Alamagan, Pagan, and Agrigan;
- To establish local revenue-generating activities through taxing or licensing commercial fisheries, volcanic mineral mining, and other related activities utilizing and/or harvesting the natural resources of the Northern Islands; and
- To expand the CNMI's tourism industry by opening the vast resources of the CNMI's Northern Frontier to allow a wider range of activities while in the CNMI to include eco-tourism in the Northern Islands.

Note: Additional goals and objectives provided in the Draft 2021-2031 Strategic Plan for the Municipality of the Northern Islands are included as goal-specific objectives in the Implementation Plan in Appendix I and in full in comments in Appendix III.

Office of the Mayor and Municipal Council of Tinian and Aguiguan:

The Vision that guides this planning strategy for the Tinian Leadership (Office of the Mayor, Delegation, and Municipal Council of Tinian and Aguiguan) is:

To achieve the goal of securing a better quality of life for all residents of Tinian and the generations that follow. Through planning, developing, and implementing cross-cutting action that supports the CNMI's Core Values and Planning Themes on Sustainable Systems, Networks of Care, Inclusive and Equitable Communities and Partnerships, with a focus on critical infrastructure and growth planning, economic diversification, jobs creation and zero waste management, as stated in the creation of the "first" Tinian Sustainability and Economical Master Plan.

Note: Additional goals and objectives provided in the Draft 2021-2031 Strategic Plan for the Municipality of Tinian and Aguiguan are included as goal-specific objectives in the Implementation Plan in Appendix I and in full in comments in Appendix III.

Office of the Mayor of Rota:

The vision of the Municipality of Rota is to maximize opportunities for social and economic development while retaining an attractive, sustainable, and secure environment for the enjoyment of residents and visitors. Through responsible and professional leadership and in partnership with others, the Municipality will strive to improve the quality of life for all residents living and working in our community.

Sustainable Development Goals and Objectives

The list of goals and objectives outlined here represents the proposed “right-sized” sustainable development goals (SDG) and supporting objectives developed by the Office of Planning and Development (OPD), the Planning and Development Advisory Council (PDAC), and the Planning Taskforces on Socio-Economics / Disaster Risk Reduction, the Built Environment, and the Natural Environment. These dialogs were initiated by the endorsement of the Sustainable Development Goals as a planning framework by the PDAC over several meetings in 2018-2019 and Taskforce planning meetings held in February and June 2020.

When discussing sustainability and “planning elements” outlined by Public Law 20-20 for inclusion in the Comprehensive Sustainable Development Plan, the PDAC identified and endorsed the use of the Agenda 2030 Sustainable Development Targets as a framework for baseline data collection and trend tracking. There are 230 internationally accepted indicators for the set of 17 goals. The 2019-2020 Resources Report focused on gathering existing data that correlates to selected indicators to further support identification of the “baseline” – where we are – and help the CNMI chart a path forward to achieve objectives such as reducing hunger, child mortality, and violence – indicators that relate to economic and environmental conditions of our society. By identifying relatable indicators, we can set achievable goals to ensure social equity, economic growth, and environmental well-being now and for the future.

Planning conversations were further supported by the analysis from the 2019-2020 Resources Report, which assessed the best available information across resources sectors to provide a “snapshot” of the state of the resources and provided additional recommendations from agencies, subject matter experts, and the community at large, summaries of which are included here. The ten-year SDG statements are intentionally ambitious – the aim of this planning exercise is to implement realistic objectives that help move the Commonwealth of the Northern Mariana Islands (CNMI) closer to its vision of sustainability for each of these sectors. Key long-term visions and metrics for each of the SDG focal areas are organized by Taskforce and detailed further in the following subsections and in the “Implementation Plan” in Appendix I.



Socio-economics and Disaster Risk Reduction (SE / DRR)

Taskforce Vision: CNMI is a healthy and safe place to live, work, and recreate, with communities resilient to disasters aiming at reducing risks important to sustainable development.

The Socio-Economic and Disaster Risk Reduction (SE/DRR) Taskforce focuses on SDGs 1, 2, 3, 4, 5, 8, 10, and 16. Key excerpts from the Resources Report as well as draft updated goal statements and objectives are outlined here. SDG 17, “Partnerships,” is especially cross-cutting and is discussed at the closing of these taskforce-specific summary sections. The visions, goals, and objectives outlined here are further visualized in the “Implementation Plan” at the close of this document. This living document is intended to identify the necessary and sufficient next steps that will support cross-cutting sustainability outcomes across sectors while enabling each Taskforce grouping to leverage existing resources and fill gaps to meet the shared vision of sustainable growth and protection of the scarce human and natural resources of the CNMI for all. Critical 10-year visions and metrics for each of the SDG focal areas are outlined here and detailed further in the following subsections.



- CNMI population at or below US poverty level < 30% by 2030
- CUC, DEQ, NMHC, and planning partners work to achieve 100% inside flush toilets with compliant wastewater management and 100% 24-hr palatable water services by 2030



- GDP from agriculture increases from 1.7% in 2016 to >2.5% by 2030
- CNMI Nutrition Council and CHCC work to include assessment and policy updates in 2030 CSDP to track and achieve objectives to end hunger for all in the CNMI
- Land use and zoning updates will include incentives and designated community gardens in DPL's 2030 Public Land Use Plan update



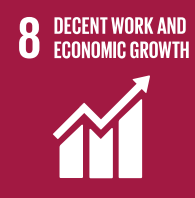
- By 2030, CNMI-CHCC continues to track and make progress towards meeting all components of SDG#3 objectives and indicators



- By 2030, the proportion of incoming NMC freshmen placed in developmental courses reduced by 10% from 2020



- Proportion of women in CNMI Legislature is at least 33% by 2030



- By 2030 annual growth rate of real GDP per capita meets or exceeds U.S. annual average through diversified economic sectors
- Unemployment rate falls to below 10% by 2030 for CNMI residents
- Tourism remains a robust contributor to CNMI's economy with ongoing positive growth and a GDP contribution of at least 65% over a ten-year average between 2020 and 2030



- Less than 30% of CNMI population is living below 50 per cent of U.S. median income (by age, sex and persons with disabilities)



- CNMI sees a 10% reduction in ratio of violent crime per capita between 2020 and 2030 averages

As detailed further in the goal-specific issue summaries and corresponding goals and objectives that follow, cross-cutting recommendations include:

- Assess definition and requirements for a fair living wage in the CNMI and establish systems to support social safety nets that ensure all people have access to safe shelter, food, health and wellness services, and quality education;
- Continue to support small local businesses that diversify and complement the tourism economy;
- Continue to invest in crime prevention, including early intervention and community amenities as well as skill development for fair paying job opportunities; and
- Support CEDS projects that prioritize community investment districts and coordinate growth efforts, including combined infrastructure, facilities, and amenities enhancements.



GOAL 1 - ENDING POVERTY

SDG #1 - End poverty in all its forms

Current Status	Targets
2016 CNMI population at or below US poverty level = 56%	(a) - CNMI population at or below US poverty level < 30% by 2030 (10-year Goal) (b) - By 2025, Dept. of Commerce works with SE Taskforce to establish a baseline for “living wages” for localized poverty assessment
94.3% inside flush toilet; 81.6% 24-hr water service	(c) CUC, DEQ, NMHC, and planning partners work to achieve 100% inside flush toilets with compliant wastewater management by 2030; 100% 24-hr plateable water services by 2030

Resources Report Summary: Employment and Social Services

Employment and demand for subsidized social services are correlated and therefore are addressed together in this section. Analysis of population and income characteristics between 2005 and 2016 show volatility in part due to the loss of the garment industry and global economic recession. During this assessment period, the CNMI saw an overall decline in the percent of adults in the workforce from 79.2% in 2005 to 70% in 2016, a corresponding increase in unemployment rates from 8.2% in 2005 to 12.8% in 2016, and decreases in the median and mean household incomes - about 56% of CNMI's population was living in poverty in 2015 by the U.S. Census Bureau's definition (HIES 2016). Although the HIES report notes that rate is higher than it would be if access to traditional lands and housing were monetized, it remains substantial and requires various Federal Programs like the Women, Infants, and Children (WIC) and Nutritional Assistance Programs (NAP) and to offset the low wages and other incomes in the Commonwealth. Social services are supported at federal and state levels to reduce the effects of income disparities, including supporting nutritional, housing, and medical needs of qualifying individuals and families.

Water is essential to life, and the Commonwealth Utilities Corporation (CUC) is working diligently to ensure continuous, high-quality service at affordable costs. Because water services are an essential public service, ensuring that no one in the CNMI is faced with a lack of affordable and safe drinking water is a goal with supporting objectives and metrics of SDG #1 as well as SDG #6, which is discussed further in the “Built Environment” section. As outlined by CUC's 2019 Citizen-Centric Report, CUC achieved, for the first time, 24-hour water island wide in July of 2018, providing water to 60,000 residents in 14 Tank Service Areas (TSAs) using 131 wells to meet demand. Despite Typhoon Yutu, CUC only lost 24-hour water for less than two months which was a significant improvement over the five-month delay in providing scheduled water following Typhoon Soudelor. There are fourteen TSAs on Saipan, with only one each on both Tinian and Rota. Water production reaches 265 mg/month with 119 mg/month of billings, representing 55.9% non-revenue water loss efficiency on Saipan. CUC is diligently working to reduce that loss due to leaks and improve system pressures to support new development opportunities as CUC and USEPA invest in rehabilitating the water system each year.

Sanitation is also identified as critical to supporting anti-poverty efforts and environmental and human health goals outlined in SDGs 6, 14, and 15. It is included as an indicator of poverty in part because lower-income households are more likely to be unable to ensure “safely managed sanitation service” that results in “compliant wastewater management” that aims to protect human health and the environment. As the CNMI has come into the 21st century, almost all units now have flush toilets. When the vast influx of foreign workers came in during the 1990s and early 2000s, some sub-standard housing was built and occupied, but now many units are vacant. Most of the remaining units have toilets. The percentage of units with an inside flush toilet increased from 90 to 94 percent between 2005 and 2016. All of Rota’s selected units in the survey had at least one flush toilet, as did 97 percent of those on Tinian. District 4 was the most likely to have a flush toilet, at 98 percent, up from 87 percent 11 years before. All Districts saw more than 90 percent of the units with a flush toilet. To further address water and wastewater management challenges, CUC supports in-house and inter-governmental planning dialogs to identify plan updates and management options for Saipan, Tinian, and Rota.

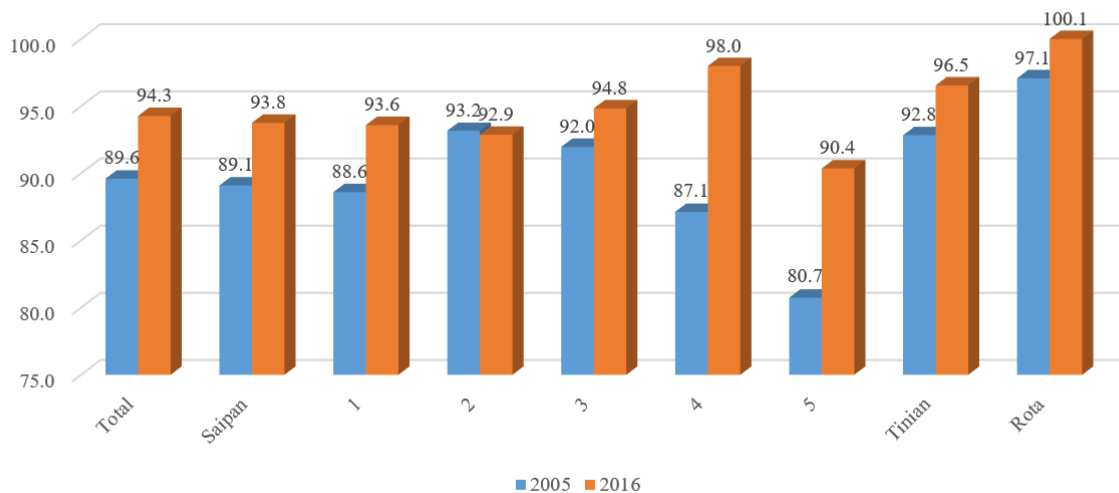


Figure 5– Percent with Inside Flush Toilet, CNMI: 2005 and 2016 (HIES, 2016)

Goals and Objectives to End Poverty

SDG #1 - End poverty in all its forms

- By 2024, OPD, PDAC, and the Socio-Economics (SE) Taskforce will work together with Commerce, OMB, and OGM to formalize a capital improvements plan and project prioritization proposal for inclusion in 2025 CSDP and CEDS planning updates;
- By 2025, the Department of Commerce will work with the SE Taskforce to establish a baseline for “living wages” for localized poverty assessment to track progress towards poverty reduction and support of basic quality of life for all people in the CNMI;
- By 2025, the Socio-Economic Taskforce will work with the Department of Labor to (i) improve access to paid sick leave for all participating in the CNMI workforce, to ensure that at least 75% of full-time CNMI workers have paid sick leave and (ii) reduce the proportion of community members with no health insurance from 32% in 2010 to 25%;
- By 2023, CUC, BECQ-DEQ, DPW, and DPL will integrate geospatial utilities data to identify areas of wastewater services to support utility, capital improvement program, and land use planning updates, and by 2025, CUC will work with OPD/PDAC to include prioritized wastewater management community projects in capital improvement funding requests to achieve 100% inside flush toilets with compliant wastewater management by 2030; and
- By 2023, CUC, BECQ-DEQ, DPW, and DPL will integrate geospatial utility data to identify areas of water services to support utility, capital improvement programs, and land use planning updates;
- By 2025, CUC will work with OPD/PDAC to include prioritized water management community projects in capital improvement funding requests to achieve 100% 24-hr plateable water services by 2030, supported by disaster risk reducing retrofits and economical mitigation measures.

GOAL 2 - ENDING HUNGER

SDG #2 - End hunger	
Current Status	Targets
DPL Ag. Homesteads and Land Cover data show agricultural areas have been decreasing while “developed land” has been increasing on Saipan, Tinian, and Rota.	<p>(a) - GDP from agriculture increases from 1.7% in 2016 to >2.5% by 2030</p> <p>(b) - Ensure more affordable supply of healthy local foods and reduce accessibility to unhealthy food; support home gardening and agroforestry initiatives;</p> <p>(c) - Metrics and plan for implementation of sustainable agricultural homestead program are established by 2025</p>

Resources Report Summary: Agricultural Data, NAP, and Free Lunch at PSS

Shifts in local food availability and reliance on imported food were identified as potential action areas to build resiliency, enhance self-sufficiency, and work at a local level to end hunger and increase food security in the CNMI. We are fortunate to have year-round growing seasons. Still, access to fertile, appropriately draining soils and reliable water supplies present challenges for local agriculture. Agriculture, including small cattle ranches and farms producing coconuts, breadfruit, tomatoes, and other local produce, contributed 1.7 percent of CNMI's GDP in 2016. According to the 2018 CNMI Census of Agriculture data, there were 253 farms reported totaling 1,515 acres with an average farm size of 6.0 acres. This reflects a decrease in total farm operators and average farm sizes from 2007, when 256 farms reported totaling 4,013 acres with an average size of 15.7 acres for farms classified as under “owned” tenure. Although both in 2007 and 2018, the majority of farms were in “individual” land ownership, 2018 saw an increase in farms owned by corporations or in partnerships. The CNMI Census of Agriculture also indicated that although land irrigation increased in 2018, the overall value of total sales decreased with \$2,409,513 in total sales reported in 2007 and \$1,580,081 in 2018. In the Resources Report, DCCA indicated that there were 8,210 qualifying NAP participants in CNMI in Fiscal Year 2018 (FY18). In part to ensure healthy food access for all, in FY19, the Child Nutrition Program of the PSS began providing free meals to all its students.

The Coastal Change Analysis Program (C-CAP) High-Resolution Land Cover database (NLCD2011) helps track changes in land use over time. Based on 2011 C-CAP data included in the 2015 State Wildlife Action Plan (SWAP), the total “developed” land area is 10.69%, 9.0%, and 8.29% on Saipan, Tinian, and Rota, including cropland. Land cover analysis for Saipan from 1978 to 2009 reveals that developed areas increased more than 10% from 1978 to 2009. Most of the changes came from forest and grassland (Wen, Y., & D. Chambers, Land Cover Change in Saipan, CNMI from 1978 to 2009, International Journal of Environment and Resource 5:7). Although the “developed” land totals reflect less than 10% land cover on Saipan, Tinian, and Rota if “cropland” is excluded, Site Planning for Urban Stream Protection, by the Center for Watershed Protection cites research conducted in many geographic areas that concludes that stream degradation occurs at relatively low levels of imperviousness of 10% to 20%. Due to the risk of negative water quality impacts and land degradation, zoning and land cover laws are in place to guide wise development, reduce risks to CNMI's land and water resources, and support sustainable use.

Goals and Objectives to End Hunger

SDG #2 - End hunger, achieve food security, and improved nutrition, and promote sustainable, localized agriculture



- Ensure a more affordable supply of healthy local foods and reduce accessibility to unhealthy food by (i) working with CNMI Forestry and partners to launch community gardens in every village and senatorial district by 2025; (ii) working with CDA, NMC-CREES, and partners to expand agroforestry programs and demonstration projects to implement at least one demonstration project or workshop annually between 2022 – 2025 to provide tools and knowledge to increase GDP from agriculture to over 2.5% by 2030; and (iii) supporting CHCC's inclusion of assessment of local food choices in periodic non-communicable disease surveys to provide data to track these efforts by 2025 further.
- By 2022, the CNMI Youth Senate and other youth groups such as Inafa maolek manhoben Marianas will join regular Taskforce meetings and support ongoing school curricula development that includes elements of traditional knowledge to support access to local, sustainable, and healthy foods;
- CNMI will support home gardening and agroforestry initiatives in partnership with CDA and NMC-CREES with through development of formal outreach plan and prioritized actions by 2022 for inclusion in future planning updates; include designated community gardens in DPL's 2030 Public Land Use Plan update;
- By 2025, CHCC in partnership with PSS and DCCA will establish nutrition guidelines and standards for meals, snacks, and beverages served to children on a regular basis by institutions and businesses in the CNMI, including all public facilities which serve meals to children, all daycares, and all schools to improve health, food related knowledge, and food consumption patterns of children, their families, and staff;
- By 2025, CHCC, CNMI Nutrition Council, and the Nutrition Assistance Program will develop policies and incentives to ensure that 20% of stores registered with the Nutrition Assistance Program adopt the Healthy Stores Initiative administered jointly by the CHCC and CNMI Nutrition Council.



Figure 6: Gof Mangge Marianas
<https://www.facebook.com/Gof-Mangge-Marianas-169596640120782/>

GOAL 3 - ENSURE HEALTHY LIVES

SDG #3 – Ensure healthy lives and promote well-being for all at all ages

Current Status	Targets
<p>CHCC tracks SDG#3 and WHO data. Reported 2020 trends and SDG Targets are summarized here with a full list included in the Implementation Plan.</p>	<p>(a) - Healthy community planning is integrated across planning sectors by 2025 (b) - Healthy affordable food choices are available in all CNMI schools by 2025 (CHCC/PSS/NMC-CREES) (c) - Maintain Goal 3 that CHCC tracks (see Implementation Plan) (d) - Reduce mortality and morbidity and maintain WHO goal stable incidence rates of diabetes cases annually with a focus on preventing chronic disease through active transportation, increased availability of healthy locally food, through healthy community design and healthy community planning</p>

Resources Report Summary: Health Systems

Health is not a silo – it starts and is maintained outside of the health care system. Therefore, health considerations should be integrated into every aspect of planning from the sidewalks and roads people use, the air they breathe and the water they drink, the food they consume, the violence and trauma they experience – all of these things are interconnected and must be addressed together to work towards the goal of healthy people and a healthy community in the CNMI.

VISION STATEMENT

Commonwealth Healthcare Corporation strives to improve the quality of life for the CNMI community through its innovative preventive/urgent care services to foster responsible lifestyles.

VALUES STATEMENT

CHCC is committed to exceed standards by providing a culture of quality care, honoring the dignity of its stakeholders and community, and promoting equality and accountability throughout the corporation.

MISSION STATEMENT

Improving CNMI health and well-being through excellence and innovation in service.

The Commonwealth Healthcare Corporation’s (CHCC) 2015-2020 Strategic Plan aims to improve the standard of services to the people of the CNMI and the overall health and wellbeing of its populace. To achieve this goal, CHCC has been working to implement eight (8) operating strategies which include organizational and facilities objectives. Outcomes include obtaining full accreditation from the Centers for Medicare and Medicaid (CMS) for the hospital (recently surveyed in May 2019), public health, behavioral health, as well as decreasing the incidence of the top six (6) significant causes of death and debilitation in the CNMI: cancer, diabetes, hypertension/heart disease, teen pregnancy, HIV/STI, and substance abuse. These goals are aimed to address community health system needs and support achievement and maintenance of numerous targets of Sustainable Development Goal 3 – Good Health and Well Being.

CHCC tracks data and is meeting these standards for numerous SDG indicators, including maternal mortality ratio (3.1.1), the under-five mortality rate (3.2.1), and neonatal mortality rate (3.2.2). Despite continued improvement in services and efforts to extend service areas, health system challenges remain. This is especially true regarding managing noncommunicable diseases (NCDs), which are the leading causes of deaths and premature deaths in CNMI.

CHCC's 2016 NCDs Household Survey reported that over half (56%) of CNMI adults are estimated to have hypertension, one out of five (17.3%) CNMI adults are estimated to have high cholesterol and estimated that 12.5-18.7% of adults in the CNMI have diabetes. Additionally, almost half of CNMI adults (46.1%) do not have health care insurance, and only one-third (35.7%) of adults reported having an annual medical checkup in the past year. The Institute for Health Metrics and Evaluation (IHME) reports an average 2017 life expectancy of 76.45, over two years less on average than the total U.S. population average of 78.6 years. Asthma prevalence is 11.1% in the CNMI, more than double the U.S. average of 5.45% (IHME, 2017). Lifestyle diseases such as diabetes, obesity, and hypertension are challenges that are being prioritized through comprehensive planning dialogs that further support redevelopment dialogs. For example, in addition to expanding the local hospital adjacent to Garapan, revitalization planning conversations include prioritizing walkable communities to address health and socio-economic development objectives.

Goals and Objectives to Ensure Healthy Lives and Promote Well-Being

SDG #3 - Ensure healthy lives and promote well-being for all people of all ages



- Reduce mortality and morbidity and maintain the WHO goal of stable incidence rates of diabetes cases annually with a focus on preventing chronic disease through active transportation, increased availability of healthy locally-sourced food, and healthy community design and planning. CHCC will work with OPD, the PDAC, and SE Planning Taskforce, and NCD Taskforce to integrate healthy community planning across all sectors by 2025;
- By 2025 CHCC, PSS, NMC-CREES, and supporting partners will implement plans to increase access to healthy, local, affordable food choices in all CNMI schools so that, by 2030, at least one “locally-sourced lunch” option can be made available to meet once-a-week serving demand for all students in primary and secondary schools and NMC;
- By 2025, the CNMI Department of Finance, Division of Procurement and Supply, in partnership with Socio-Economic Taskforce, including CHCC and the CNMI Nutrition Council, will develop policies to ensure that all public procurement from restaurants and caterers are from those businesses which meet or exceed BIBA Initiative standards which support nutrition standards to promote healthy lives and well-being; and
- By 2030, CHCC leads interagency health and wellness planning efforts to ensure continued metric monitoring and progress towards achieving WHO goals and SDG Targets, including:

To further support coordinated planning efforts to support community wellness objectives, inter-generational stakeholders will support these and related planning efforts.

- By 2022, the CNMI Youth Senate and other youth groups such as Inafa maolek manhoben Marianas will join regular Taskforce meetings and support ongoing school curricula development that includes elements of traditional knowledge to support cultural dance and song to support good health and well-being;
- By 2030 the CNMI will develop a plan to support the needs of the coming generation of Manamko’ with the Aging Center and Municipal partners.

CHCC's health and well-being indicators are detailed further in Appendix IV. In addition to these goals, objectives, and metrics, health considerations that interconnect with and support other SDG elements are detailed in the graphic below. Good health and well-being objectives are sustainability crosswalks that connect to and are supported by the other goals.



GOAL 4 – INCLUSIVE EDUCATION

SDG #4 - Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all

Current Status	Targets
NMC first-time freshman in 2008-10 developmental courses for English (80%) and math (91%)	(a) – Proportion of incoming NMC freshmen placed in developmental courses reduced by 10% from 2020

Resources Report Summary: Education

Sustainable Development Goal (SDG) 4 aims to “ensure inclusive and quality education for all and promote lifelong learning” because “obtaining a quality education underpins a range of fundamental development drivers.” As outlined by education partners in the Resources Report, public education in the CNMI has expanded significantly in the past ten years. Issues surrounding the need to train the local workforce to take on jobs currently held by non-immigrant contract workers have also placed the impetus on public education entities to respond accordingly and immediately, thus resulting in an urgent compulsory rate of growth and development for all. Currently, four educational institutions are awarded funding from “CW visa” applications to support workforce training needs: the Northern Marianas College (NMC), the Northern Marianas Technical Institute, the Public School System (PSS), and the Latte Training Academy.

In 2017 the National Center for Education Evaluation and Regional Assistance (NCEERA) conducted a large-scale evaluation of the Northern Marianas College. The report, entitled “Comparing enrollment, characteristics, and academic outcomes of students in developmental courses and those in credit-bearing courses at Northern Marianas College,” identified educational opportunities regarding recent graduating high school classes. Specifically, the report found that most students entering Northern Marianas College in 2008–10 were initially placed in non-credit-bearing developmental courses. In English, 80 percent of full-time first-time freshmen students seeking associate degrees were placed in developmental courses. In math, 91 percent were placed in developmental courses. Implications of this study highlighted that “very high percentages of high school graduates are unprepared for college coursework.” As outlined in the Northern Marianas College Five Year Strategic Plan 2015-2020—Full Speed Ahead, NMC is working with PSS and partners at NMTI and the Latte Training Academy to improve student preparedness and success while increasing relevance to the CNMI workforce and community needs. Plan updates will reflect revised education objectives.

Goals and Objectives to Achieve Inclusive, High-Quality Education

SDG #4 - Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all

- By 2022, NMC and PSS will re-evaluate and update their MOU to support student readiness and incorporate program priorities into an integrated education plan for lifelong learning opportunities in CNMI by 2025;
- By 2022, the CNMI Youth Senate and other youth groups such as Inafa maolek manhoben Marianas will join regular Taskforce meetings and support ongoing school curricula development;
- By 2025, NMC and PSS planning updates will detail efforts to support the goal to decrease the percentage of incoming NMC freshmen in need of placement in remedial classes by 10% or more by 2030; and By 2025, CSDP update has revised objectives for ensuring cultural values and traditional knowledge are included in school curricula and lifelong learning programs that include opportunities to build sustainability skills.



GOAL 5 - GENDER EQUALITY AND EQUITY

SDG #5 - Achieve gender equality and empower all women and girls

Current Status

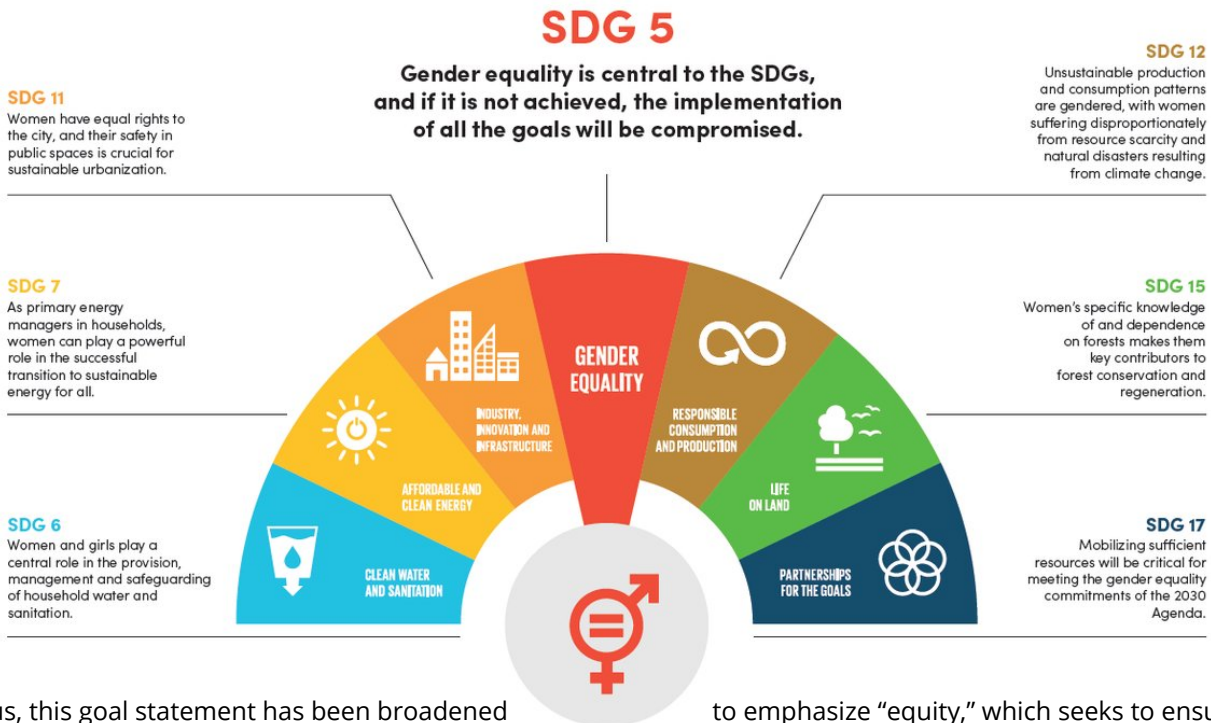
% Women in CNMI 21st Legislature
House - 3/20 = 15%, Senate - 1/9 = 11%

Targets

(a) - Proportion of women in CNMI Legislature is at least 33% by 2030

Resources Report Summary: Gender Equality and Equity

Gender equality is intrinsically linked to sustainable development. It reflects the aim to achieve conditions where all people enjoy the same opportunities, rights and obligations in all spheres of life. Gender and quality information is not specifically detailed in the Resources Report. However, in numerous community listening sessions and Taskforce discussions, stakeholders have indicated the importance of including goals that support equal personhood and equal representation for all.



Thus, this goal statement has been broadened to emphasize “equity,” which seeks to ensure fair treatment, equality of opportunity, and fairness in access to information and resources for all. However, it is acknowledged that additional visioning is needed to identify what this would look like for CNMI and how to track progress. Additionally, equality for women and girls remains an essential social equity issue. Although making up slightly more than half of the population, national data indicates that women often earn less than men and tend to be less represented in government offices.

In the 21st Legislature in the CNMI, women comprised 15% of the House and 11% of the Senate. Therefore, legislative representation was selected to serve as an indicator of progress towards equal political representation. Through at least quarterly meetings with an “Equality Working Group,” additional equality and equity planning elements will be developed as cross-cutting considerations of the 2025 CSDP update.

Goals and Objectives to Achieve Equity for All

SDG #5 - Achieve gender equality and equity to empower all people

- By 2022, OPD will work with the Women’s Affairs Office, PDAC, and planning taskforce partners as well as active community groups to establish a community meeting schedule for refining objectives and developing a gender equality, equity, and empowerment planning component including LGBTQIA+ goals and supporting objectives for inclusion in 2025 CSDP planning update.



GOAL 8 - DECENT WORK AND ECONOMIC GROWTH

SDG #8 Promote sustained, inclusive, and sustainable economic growth, full and productive employment and decent work for all

Current Status	Targets
- Annual growth rate of real GDP per capita Between 2015 and 2019, change in GDP in the CNMI averaged 3.7 percent.	(a) Annual growth rate of real GDP per capita meets or exceeds U.S. annual average through diversified economic sectors.
- Unemployment rate From 2005 to 2016, unemployment rates increased from 8.2 to 12.8%, with the highest rates on Tinian at 21.6%.	(b) Unemployment rate falls to below 10% by 2030 for CNMI residents.
- Tourism direct GDP as a proportion of total GDP BEA data shows that approximately 72 percent of CNMI's 2016 GDP was from travel and services associated with the tourism industry.	(c) Tourism remains a robust contributor to CNMI's economy with ongoing positive growth and a GDP contribution of at least 65% over a ten-year average between 2020 and 2030.

Resources Report Summary: GDP & Employment

As the Bureau of Economic Analysis (BEA) reports, the CNMI GDP increased incrementally between 2016 and 2017 and substantially in 2018 with growth led by tourism and gaming industry revenues. Estimated real GDP—GDP adjusted to remove price changes—decreased 19.6 percent in 2018 after increasing 25.5 percent in 2017. Between 2015 and 2019, change in GDP in the CNMI averaged 2.8 percent. For comparison, real GDP for the United States (excluding the territories) increased 2.9 percent in 2018. BEA data shows that approximately 72 percent of CNMI's 2016 GDP was from travel and services associated with the tourism industry. Federal grants have also contributed to economic growth and stability. In 2016, federal support amounted to \$101.4 million which made up approximately 26 percent of the CNMI government's total revenues.

The CNMI uses the U.S. Census Bureau conventions for employment and unemployment. For a person to be in the labor force, a person must be 16 years and over and either in paid employment, temporarily on leave from paid employment, or unemployed but looking for work (including first time employees). This definition excludes those doing only subsistence activities. Many Pacific Islands countries have large parts of their populations doing subsistence only, which affects the employment and unemployment rates using the United Nations definition of labor force participation, but very few people in CNMI do subsistence activities only, so the rates would be comparable to those for Guam and the U.S. but not with other Pacific Islands' countries.

By the U.S. definition, about 4 in 5 adults were in the labor force in 2005 but that percentage decreased to about 7 in 10 in 2016, partly because of the end of the garment industries, but before the rise in tourism (which so far has not offset the decline in the former.) Only Rota saw an increase in labor force participation, from about 63 percent to 75 percent during the period. All the other Districts and Tinian saw decreases. Tinian's decrease was steepest, from about 9 in 10 adults all the way down to 7 in 10 in 2016. District 4's decrease was from 84 percent to 65 percent, the most substantial decline of the Saipan districts (Figure 39 in HIES, 2016, Figure 7 below). Unemployment rates increased from 8.2 to 12.8% during this reporting period, with the highest rates on Tinian at 21.6%.

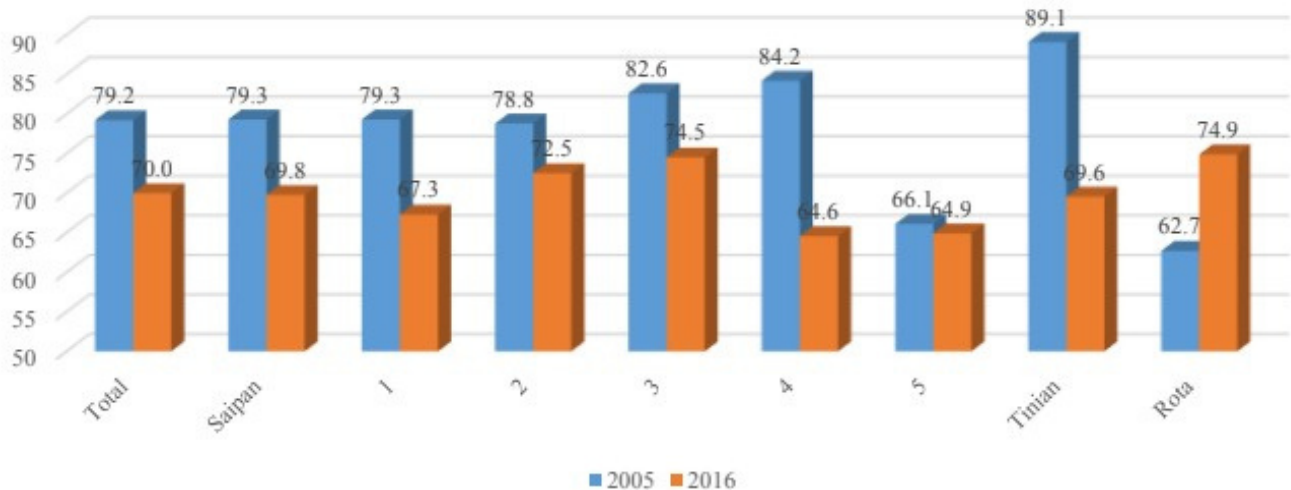
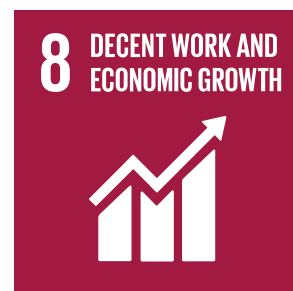


Figure 7 - Percent in Labor Force, CNMI: 2005 and 2016 (HIES, 2016)

Goals and Objectives to Promote Inclusive, Sustainable Economic Growth

SDG #8 - Promote inclusive and sustainable economic growth supported by expanded educational and employment opportunities for all



- By 2023, Commerce, Finance, OMB, and OPD, with support of the PDAC and planning partners, will work to draft guiding policies to address poverty reduction;
- By 2025, Commerce, OPD, PDAC, and partners will work to ensure that the CEDS update includes unemployment and poverty reduction planning component to identify priority projects to support economic diversification, equality, equity, and growth including underserved populations, LGBTQIA+ community members, and returning veterans; and
- By 2026, the MVA Strategic Plan Toward Sustainable Tourism Industry 2021-2031 will be updated to address sustainability recommendations, track progress, and assess successes and opportunities of tourism contributions to CNMI economy with the goal of achieving at least 65% GDP contribution over a ten-year average between 2021 and 2030;
- By 2030 the CNMI will develop a plan to support the needs of the coming generation of Manamko' with the Aging Center and Municipal partners.

GOAL 10 - ELIMINATING INEQUALITY

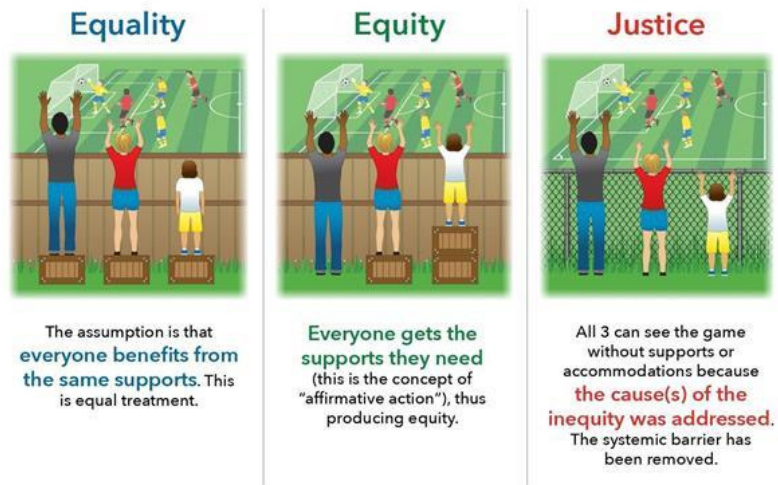
SDG #10 - Eliminate inequality and support diversity, equity, inclusion, and justice

Current Status	Targets
2016 CNMI population at or below US poverty level = 56%	(a) - Less than 30% of CNMI population is living below 50 per cent of U.S. median income (by age, sex and persons with disabilities pending data discussion w/ Commerce and partners)

Resources Report Summary:

Equality and equity issues are not specifically discussed in the Resources Report, although economic indicators from the Department of Commerce Household Income and Expenditure Survey Report are detailed extensively. Gender, age, and disability status are not well documented and some consider this information to be sensitive, making application of international targets and indicators challenging for this goal. Additionally, during community meetings,

stakeholders raised questions about the appropriateness of using federal income levels to assess standards of living in the CNMI. Therefore, short-term goals for SDG #10 aim to further develop baseline data for indicators of equality and equity to support the robust culture of inclusivity and diversity in the CNMI. These efforts will help to identify systemic challenges that may hinder just and equal access to socio-economic support services that are currently being provided or that could be expanded to ensure all people in the Commonwealth have the support they need to meet their basic needs and thrive as they contribute to and benefit from sustainable growth objectives and outcomes in our region.



Goals and Objectives to Eliminate Inequality

SDG #10 - Eliminate inequality and support diversity, equity, inclusion, and justice

- By 2023, Commerce, Finance, OMB, and OPD with support of the PDAC and planning partners, will work to draft guiding policies that address poverty reduction;
- By 2025, Commerce, OPD, PDAC, and partners will work to ensure that the CEDS update includes unemployment and poverty reduction planning component to identify priority projects to support economic diversification, equality, equity, and growth including underserved populations, LGBTQIA+ community members, and returning veterans;
- By 2030 the CNMI will develop a plan to support the needs of the coming generation of Manamko' with the Aging Center and Municipal partners.



GOAL 16 – PEACE, JUSTICE, AND STRONG INSTITUTIONS

SDG #16 – Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels

Current Status	Targets
Number of victims of deaths under DPS investigation in the previous 12 months – 55 in 2018 – approximately 0.001% of the 2010 Census reported population.	(a) - Reduce the number of suspected homicides under investigation annually.
Proportion of population reporting physical, psychological, or sexual violence in the previous 12 months – 260 in 2018 – approximately 0.0048% of the 2010 Census reported population.	(b) - Reduce the proportion of the population experiencing reported physical, psychological, or sexual violence annually.

Resources Report Summary: Law Enforcement

Peace and safety are critical for socio-economic development and well-being. While there are numerous agencies with regulatory enforcement authorities, the Department of Public Safety (DPS) is tasked broadly with maintaining peace and order in CNMI. Across the islands, DPS has been working to address a methamphetamine epidemic while increasing staff capacity through participation in training and educational programs relating to criminal justice and crime prevention. In 2018, the Department of Public Safety reported that crime plummeted as a result of its war on drugs, with the crime rate is down 63 percent since 2013. Crime statistics for the past five years show reported domestic violence offences have fallen by over 78 percent and property crimes are down by 58 percent, leading to an overall decline in criminal offenses of more than 60 percent. However, in some community meetings stakeholders noted that reduced reporting may not reflect a clear trend in actual occurrences of physical violence and abuse. CNMI police also said their awareness campaign on the dangers of drunk driving has reduced the rate of driving under the influence offences by nearly 80 percent. Unfortunately, car fatalities remain a leading cause of death in the CNMI. As outlined in the 2019 DPS Citizen Centric Report (CCR), the average population in custody has gone down since 2015 while the number of officers and civilian personal has increased. Master Transmittal Statistics for "death under investigation" and "sexual violence" in 2018 are summerized in the chart at right.

During public meetings, community members emphasized the importance of physical safety for all. This led to discussions to ensuring continued high quality public safety service to protect life and property as well as leading a community commitment to resolve problems and improving the safety and quality of life in the Commonwealth. Safety also is a goal of disaster risk reduction which aims to work across sectors to identify and manage risks to ensure populations have adequate access to evacuation routes, food, water, shelter, and subsequent medical services during and after a disaster and that preparations are in place that make CNMI a safe place to weather a storm. These visions of safety are paramount to ensuring community cohesion and networks of care that are part of the culture of the CNMI.

Date	Deaths Under investigation	Sexual Violence
18-Jan	3	23
18-Feb	5	11
18-Mar	7	24
18-Apr	4	14
18-May	2	12
18-Jun	6	21
18-Jul	4	27
18-Aug	3	22
18-Sep	4	26
18-Oct	8	27
18-Nov	3	23
18-Dec	6	30
Total	55	260

Goals and Objectives to Promoting Peaceful and Inclusive Societies

SDG #16 - Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable, and inclusive institutions at all levels



- By 2023, DPS and OPD, with support of the PDAC, CHCC, and other planning partners, will work to draft guiding policies that support reduction of physical, psychological, and sexual violence in the CNMI;
- By 2025, OPD, PDAC, and partners will work with DPS and the Judiciary to ensure that the CSDP update includes violence reduction policy recommendations and identifies priority projects to support this goal, with a target a 10% reduction in violent crimes and continued support for protective environments and support structures by 2030.

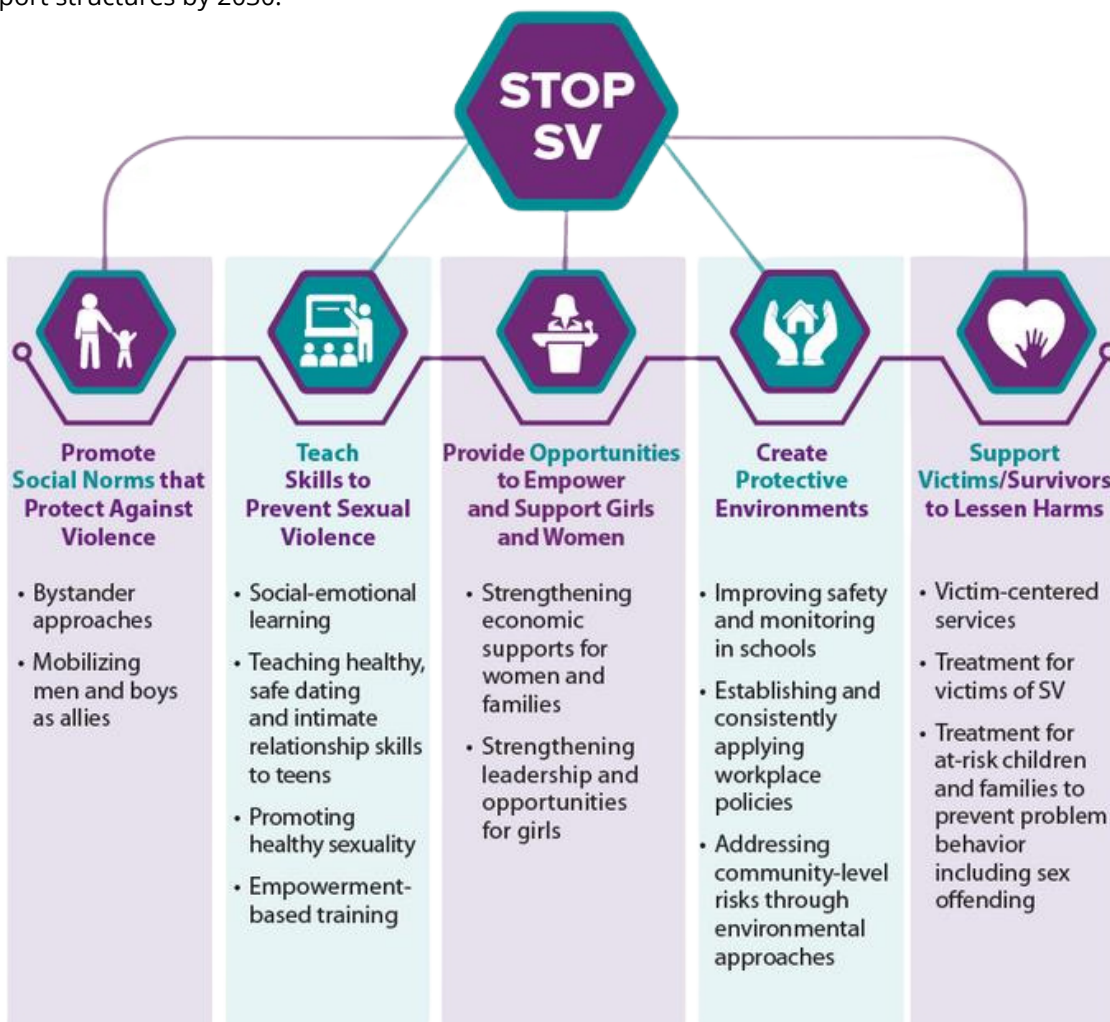


Figure 8 - In the United States the Center for Disease Control reports that sexual violence is common and costly to society. To address these impacts, CDC developed the "STOP SV: Technical Package to Prevent Sexual Violence" which aims to support peaceful and productive societies. Key recommendations are outlined above. Source: <https://www.cdc.gov/violenceprevention/sexualviolence/fastfact.html>

Built Environment (BE)

Taskforce Vision: Realizing positive results for existing and new structures and infrastructure that considers current needs and future change and involve all stakeholders and supportive community that ensures sustainable outcomes, continuity of culture and traditions, and quality of life.

The Built Environment (BE) Taskforce focuses on SDGs 6, 7, 9, 11, and 12. Key excerpts from the Resources Report as well as draft updated goal statements and objectives are outlined here. SDG 17, "Partnerships," is especially cross-cutting and is discussed at the closing of these taskforce-specific summary sections. The visions, goals, and objectives outlined here are further visualized in the "Implementation Plan" at the close of this document. This living document is intended to identify the necessary and sufficient next steps that will support cross-cutting sustainability outcomes across sectors while enabling each Taskforce grouping to leverage existing resources and fill gaps to meet the shared vision of sustainable growth and protection of the scarce human and natural resources of the CNMI for all. Critical 10-year visions and metrics for each of the SDG focal areas are outlined here and detailed further in the following subsections.



- By 2030, CUC's Master Plan for drinking water will ensure access to healthy, palatable, affordable, and sustainable drinking water for all communities of the CNMI
- By 2030, comprehensive land management results in water source and quality protection and improvement that supports freshwater quality goals to provide potable, palatable, and sustainable drinking water availability for all communities in the CNMI
- By 2030, the CNMI will improve water quality and reduce the risk of combined sewer overflows by implementing environmentally compliant point and nonpoint source pollution control programs for existing discharge systems and support the implementation of SSG to implement nature-based solutions and other cost-efficient interventions identified in the 2025 storm water management plan
- By 2030, implementation of CUC's Master Plan for wastewater, with support from planning partners, will result in at least a 30% reduction in unsewered households



- By 2030, CUC and planning partners have implemented an integrated utility-scale photovoltaic system to meet 20% of the respective peak demand for Saipan, Tinian, Rota, and the Northern Islands



- By 2030, integrated resource management considerations be incorporated into transportation planning efforts and "Complete Streets" Action plan is revised as needed for the CSDP update
- By 2030, Complete Streets and integrated watershed resource management considerations are incorporated into land management and community development elements of Zoning regulations, vulnerability assessments and risk reduction planning (SSMP, NMHC), and Public Land Use Plan updates

11 SUSTAINABLE CITIES AND COMMUNITIES



- By 2030, the CNMI's CSDP reflects full integration of SCORP into public land use, zoning, and transportation planning
- By 2030, alignment and cross-cutting priorities are identified with supporting action and implementation plans included in the 2030 CSDP update

12 RESPONSIBLE CONSUMPTION AND PRODUCTION



- By 2030, 50% of the recyclable waste stream will be diverted from the CNMI's landfill or RCRA-compliant waste management facilities on Saipan, Tinian, Rota, and the Northern Islands with diverted waste composted, reused, or sold to support sustainable waste management systems

As detailed further in the goal-specific issue summaries and corresponding goals and objectives that follow, cross-cutting recommendations include:

- Invest in “Complete Streets” concepts that plan for and achieve safe, multi-modal transportation to community centers, encouraging health and well-being by creating walkable and inviting spaces that also accommodate the necessary infrastructure to support sustainable growth;
- Integrate utility planning, deployment, and maintenance with public land use planning, zoning, and other development guidance, including providing incentives for “better buildings” and enforcing code and regulatory requirements that aim to protect human health and welfare and ensure wise resource use;
- Complete and implement a comprehensive, integrated solid waste management plan that optimizes diversion and recycling to extend the life and reduce operations costs of solid waste management facilities;
- Support CEDS and other grant applications and investment projects that prioritize sustainable infrastructure and coordinated growth efforts.



GOAL 6 - CLEAN WATER AND SANITATION

SDG #6 - Ensure availability and sustainable management of water and sanitation for all

Current Status	Targets
<ul style="list-style-type: none"> • 94.3% inside flush toilet • 81.6% 24-hr water service 	(a) - By 2030, 100% population is using environmentally compliant wastewater systems and there is 100% 24/hr service of plateable on Saipan, Tinian, Rota, and the Northern Islands, supported by disaster risk reducing development and retrofits and economical mitigation measures;
<ul style="list-style-type: none"> • 79% of assessed wetlands impaired • 42% of shorelines impaired for at least one use 	(b) - By 2030, impairment of water bodies is reduced to less than 50% for wetlands and less than 25% for shorelines

Resources Report Summary: Water / Wastewater

Water is life and is connected to numerous sustainability outcomes. The Commonwealth Utilities Corporation is working diligently to ensure continuous, high-quality service at affordable costs. At the 2019 Climate Adaptation Planning training facilitated by BECQ-DCRM, CUC staff identified water wells as an essential resource that is vulnerable to sea-level rise and climatic disruptions in addition to water loss and management and maintenance challenges due to aging infrastructure. This asset is vulnerable due to lack of power redundancy for pumps, physical vulnerability of the networked infrastructure, and information challenges due to lack of data available regarding groundwater tables and freshwater inputs.

The consequences of impacts to this resource would be severe. They could include major economic disruptions, declining water quality, and effects on daily life and potentially public health. Therefore, it is recommended that strategies and actions aggressively consider climate scenarios for data collection, infrastructure design, and mitigation planning.

The water we use ultimately must be managed and properly disposed of. However, Saipan is the only island with sewage treatment. Tinian and Rota rely exclusively on septic systems. As CUC's 2019 Citizen-Centric Report highlights, the age and condition of Saipan's two treatment plants and its collection system are fair to poor due to age, soil condition, and the harshness of the influent wastewater underinvestment in its rehabilitation and maintenance. CUC has plans to correct this condition and put both the wastewater plants back into their original design condition over the next year. The collections department is spending extra time identifying the highest priority sewer main repairs. It is working to go back to identify new and existing sewer accounts CUC may have missed. For Rota and Tinian, CUC does not provide wastewater treatment services at this time. Still, there is interest in introducing small modular systems for homesteads and supporting new development. CUC is supporting in-house and inter-governmental planning dialogs to further address these challenges to identify wastewater management options for Saipan, Tinian, Rota, and the settlements on the Northern Islands. As detailed further in the "Action Plan" and "Implementation Plan" sections, water and wastewater planning updates are underway and will be incorporated when finalized through the CSDP process established by OPD and the PDAC as specified in Public Law 20-20.

Goals and Objectives for Clean Water and Sanitation

SDG #6 - Ensure availability and sustainable management of safe and environmentally compliant water and sanitation for all



- By 2022 CUC will work with BECQ-DEQ and CHCC to assess health-protective safe drinking water standards and include resulting recommendations in the CUC Water Master Plan by 2022 and subsequent CEDS update by 2025;
- By 2023, CUC, BECQ-DEQ, DPW, and DPL will integrate geospatial utilities data to identify areas of water and wastewater services to support utility, capital improvement program, and land use planning updates to achieve 100% inside flush toilets with compliant wastewater management and 100% 24-hr palatable water services by 2030, supported by disaster risk reducing development and retrofits and economical mitigation measures;
- By 2025, CUC will update and implement priority action items for their service areas plan for non-sewer areas, including consideration of actions to address changing environmental conditions to the wastewater management system;
- Led by the Bureau of Environmental and Coastal Quality, watershed management and restoration efforts will result in (i) Reduction of saltwater intrusion into Saipan’s freshwater lens by 20% by 2025; (as measured by reduced chloride levels in CUC managed assets); and (ii) Reduction of stormwater runoff by maintaining and increasing wetland, green infrastructure, and stormwater management processes including aquifer recharge by achieving a 50% reduction in water impairment ratings for the coastal waters of Saipan, Tinian, and Rota by 2030;
- Led by DPW and supported by the Built Environment Taskforce, (i) by 2023, DPW will implement updated guidelines for the MS4 stormwater permit to ensure environmentally compliant and sustainable management of nonpoint source pollution conveyed by stormwater infrastructure; (ii) by 2025 DPW will draft a stormwater management plan with interagency support that considers “Smart, Safe Growth” principles including projected changes to precipitation patterns and sea level rise to further enable these efforts;
- By 2022, CUC’s Master Plan will be updated to include details that address what steps are necessary and sufficient to reduce the salinity of the water in Saipan to the secondary standard of 250 ppm by 2030, including consideration of future precipitation patterns and potential impacts to the water system;
- Led by DPW and supported by the Built Environment Taskforce, (i) by 2023 DPW will implement updated guidelines for the MS4 stormwater permit to ensure environmentally compliant and sustainable management of nonpoint source pollution conveyed by stormwater infrastructure; and (ii) by 2025 DPW will draft a stormwater management plan with interagency support that considers “Smart, Safe Growth” principles including projected changes to precipitation patterns and sea level rise to further enable these efforts;



Figure 9 – Water and Sanitation For All Initiative highlights SDG connections.

Source: <https://sanitationandwaterforall.org/news/new-infographic-how-wash-influences-other-sdgs>

GOAL 7 - AFFORDABLE, MODERN ENERGY

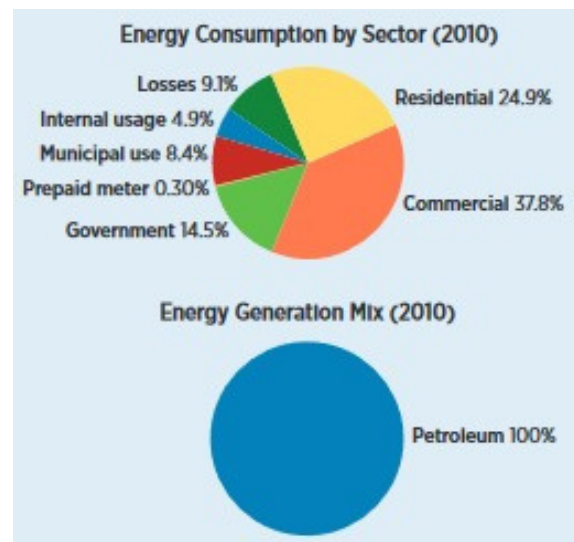
SDG #6 - Ensure availability and sustainable management of water and sanitation for all

Current Status	Targets
0% commercial renewable energy deployment	(a) - By 2030, power needs of Saipan, Tinian, and Rota are supported by deployment of at least 20% renewable energy portfolio

Resources Report Summary: Power

The Commonwealth Utilities Corporation (CUC) is the only publicly owned utility providing power, water, and wastewater services in the islands of Saipan, Tinian, and Rota, Commonwealth of the Northern Mariana Islands (CNMI). CUC was created in 1986 as an autonomous agency of the CNMI government, which an independent Board of Directors governs. An Executive Director manages daily operations with a staff of approximately 400. CUC's rates, fees, charges, services, rules, and conditions of service are regulated by the Commonwealth Public Utilities Commission (CPUC).

CUC's renewable energy goal is facilitated by the CNMI's Renewable Portfolio Standard, established by Public Law 15-23 (4 CMCS 8112). Amendments to the law provide for the goal of 20% renewable power by 2016 provided these standards can be achieved in a "cost-effective manner" (Public Law 15-23 as amended by P.L. 18-62, authorizing net metering and extending renewable standards to 20% by 2016). Notably, Public Law 18-75 amended P.L. 16-62, prioritizing net metering to build renewable energy capacity for health and education facilities. The goal is to balance power purchase affordability and operational cost coverage through the integration of residential and utility-scale renewable energy systems into CUC's electric power grid without compromising power system reliability.



Goals and Objectives for Achieving Affordable, Modern Power

SDG #7 - Ensure access to affordable, reliable, sustainable, and modern energy for all

- By 2022, CUC will endorse a Comprehensive Energy Plan detailing the steps necessary and sufficient to diversify the CNMI's energy portfolio and make progress towards renewable energy standards;
- By 2025, the CUC-led and OPD, DPW, and CBMA supported Energy Feasibility Assessment will be completed to inform and update public laws and pursue grants to facilitate incorporation of renewable energy into the grid and incentivize distributed deployment;
- By 2025, CUC will have identified pilot projects to support a phased Comprehensive Energy Plan and a plan is in place to address existing and future community needs;
- By 2030, CUC and planning partners have implemented an integrated utility-scale photovoltaic system to meet 20% of the respective peak demand for Saipan, Tinian, Rota, and the Northern Islands.



GOAL 9 - INDUSTRY INNOVATION AND INFRASTRUCTURE

SDG #9 - Build resilient infrastructure, promote inclusive and sustainable industrialization, and foster innovation

Current Status	Targets
100% transportation access within 2km of roads reported on Saipan.	(a) - By 2022 CUC installs LED lighting at pilot area sites and works with DPW and CHCC to support safe road lighting deployment plan. (b) - By 2022 DPW will adopt "safe and accessible" road plan for active and accessible transportation. (c) - By 2021 OPD obtains complete coverage maps for cell and broadband coverage. (d) - Proportion of population within 1.5 miles of roads and safe and active and accessible transportation services meet or exceeds 90% by 2030.
In 2016, 1 in every 5 units was connected by in-home broadband.	(e) - By 2030 all residents of Saipan, Tinian, and Rota have in-home access to the internet through broadband connection or cell service provider.

Resources Report Summary: Primary and Secondary Roads; Broadband Coverage

The Department of Public Works (DPW) Roads and Grounds Division manages the development and maintenance of primary roads and highways. At the same time, respective Mayors' offices and, at times, private landowners maintain secondary unpaved roads. The Roads and Grounds Division's mission is to provide quality service to the general public in maintaining primary roads, road shoulder beautification, swale and drainage systems (island-wide), traffic light intersections, and the opening of right-of-way access roads to ensure the public safe driving conditions. According to DPW, as of January 2019, there are 82.54 miles of primary road on Saipan, 39.30 miles of primary road on Rota, and 60.66 miles of primary road on Tinian. Stormwater management and flood risk-reduction planning efforts are ongoing. They will require coordination across jurisdictions and sectors to support road development and maintenance objectives. Currently, DPW is working with partners at COTA, CHCC, OPD, and CUC. Other members of the "Complete Streets Working Group" to include road safety, accessibility, and multi-modal connectivity considerations into road planning updates.

Additionally, the 2015 CNMI Statistical Yearbook reports that the CNMI's Central Statistics Division has collected random samples of broadband internet use in recent years. In the 2014 Broadband survey, when the sample was weighted to the 2010 census count, about 88 percent of the CNMI population had access to the internet. The percentages were similar for the islands – 88 percent on Saipan and Rota and 85 percent on Tinian. This data point also relates to SDG 17.8 to fully operationalize the technology bank and science and innovation capacity-building mechanism by enabling the use of information and communications technology, a key driver of socioeconomic growth and sustainable development.

Goals and Objectives for Resilient Infrastructure

SDG #9 - Build resilient infrastructure, promote inclusive and sustainable industrialization, and foster innovation

- By 2025, OPD ensures robust, integrated transportation planning is formalized and integrated into CNMI's CSDP. This effort includes implementing and measuring progress towards objectives where: (i) By 2022, CUC installs LED lighting at pilot area sites and works with DPW and CHCC to support safe road lighting deployment planning elements; (ii) By 2023, CHCC's Walkability Plan is incorporated into DPW and COTA plans to support the implementation of "safe and accessible" roads for active and accessible transportation; (iii) By 2024, DPW, CPA, COTA, CPA, and CHCC, with the support of other relevant partners, will endorse a comprehensive transportation planning vision, with supporting objectives, and goals for inclusion of a robust transportation planning element for the whole of CNMI in the 2025 CSDP update led by OPD;
- By 2022, OPD obtains complete coverage maps for cell and broadband coverage and works with Commerce to update HIES survey data specific to internet access to support planning efforts that include subsidy programs or community connection hubs to ensure that all residents of Saipan, Tinian, and Rota have in-home access to the internet through broadband or wireless connection by 2030;
- By 2022, DPW works with OPD and Transportation Planning partners, including COTA and CPA, as well as CHCC, to update the 20-year Highway Master Plan to include walkability and accessibility recommendations identified by this group in 2020 scoping discussions;
- Promote sustainable watershed and stormwater management planning through data-driven collaboration where (i) DPW with support of OPD, the Hazard Mitigation Office, and the Mayors Offices map all primary and secondary road infrastructure by 2023 to support the development of flood hazard mitigation and stormwater management planning guidance with support from DEQ by 2025; and (ii) DPW works with DEQ and partners to revise the 2005 Stormwater Management Plan for CNMI by 2025 to further support the integration of land-based pollution management across planning sectors and projects.



Figure 10 – By including considerations of resistance, reliability, redundancy, and enhanced response and recovery needs in infrastructure planning can result in improved sustainability outcomes. The [NSW Critical Infrastructure Resilience Strategy](#) recommends that planners implement a criticality assessment model to target appropriate investments in vital infrastructure.

GOAL 11 - RESILIENT COMMUNITIES

SDG #11 – Make cities and human settlements inclusive, safe, resilient, and sustainable

Current Status	Targets
100% access within 2km of roads reported on Saipan (see also Goal 9)	(a) - Proportion of population within 1.5 miles of roads and safe, active and ADA accessible transportation services meets or exceeds 90% by 2030 for Saipan, Tinian, and Rota
Developed space tracked in C-CAP and DFW-SWAP (see %s below) but “open space for public use” not well defined. 2014 C-CAP “developed” land cover: - Rota 8.29% - Tinian 9% - Saipan 10.69%	(b) - By 2025, SCORP, PLUP, Zoning, and Watershed Plans are aligned to identify publicly managed “open space” areas and ADA accessible areas with goal of at least 85% open space or pervious surface maintained in each sub-watershed

Resources Report Summary: Land Use, Land Management

Well-planned and strategic land use is especially critical for islands with limited land mass and numerous and sometimes competing land use needs. It is also essential to ensure that supporting infrastructure – from power, water, and wastewater to roads, waste management, transportation services, and emergency response facilities are well distributed to meet community needs. This goal is currently discussed, and metrics to track growth are proposed for land cover and expansion of transportation services, emphasizing “complete streets” planning that enables multi-modal connectivity for safe, affordable, and convenient movement of goods and people.

Developed areas are a land cover type used by the U.S. Forest Service to show areas of urban growth, cropland, and other uses characterized by impervious land cover. These areas are vital for economic growth and social services. The Coastal Change Analysis Program (C-CAP) High-Resolution Land Cover database (NLCD2011) helps track changes in land use over time. Although the totals below reflect less than 10% developed land cover on Saipan, Tinian, and Rota, Site Planning for Urban Stream Protection, by the Center for Watershed Protection cites research conducted in many geographic areas that have yielded a conclusion that stream degradation occurs at relatively low levels of imperviousness of 10% to 20%. Due to the risk of negative water quality impacts and land degradation, zoning and land cover laws are in place to guide wise development and reduce risks to the CNMI’s land and water resources.

Although maintaining open space is an element of the management mandates of multiple agencies, several implementation challenges are highlighted in the 2019-2022 Strategic Parks and Recreation Plan. The plan notes that high recent development pressure despite the constitutional mandate and public laws aimed to ensure that open spaces under public land are maintained for community purposes and activities. There is strong community support for completing these cross-cutting projects in the CNMI. Current efforts include incorporating “Complete Streets” walk ability concepts that support identified projects such as the expansion of green ways, rehabilitation of walking paths, and the revitalization of tourism districts. Recognizing limited operating resources and numerous needs challenges resource managers to find new partnerships and funding before initiating new projects. The Strategic Parks and Recreation Plan also notes that the community has indicated strong interest in “increasing access” to and use of parks while maintaining safety and security. To further support open space and recreation opportunity development and maintenance, the Statewide Comprehensive Outdoor Recreation Plan was published in September 2020 and is incorporated by reference in the action planning section that follows.

Goals and Objectives for Resilient Communities

SDG #11 - Make cities and human settlements inclusive, safe, resilient, and sustainable

- By 2025, CNMI's Statewide Comprehensive Outdoor Recreation Plan (SCORP) will be updated to include the conservation status of cultural, natural, and mixed-designation sites with area- and resource-specific plans and data collection, including the number of cultural and historical sites that are recorded and inventoried, with at least 50% annual preservation of newly discovered cultural heritage resources; public annual expenditures remain constant; private preservation data is collected;
- By 2025, SCORP, PLUP, Zoning, and Watershed Plans are aligned to identify publicly managed "open space" areas and ADA accessible areas with a goal of at least 85% open space or pervious surface maintained in each sub-watershed.

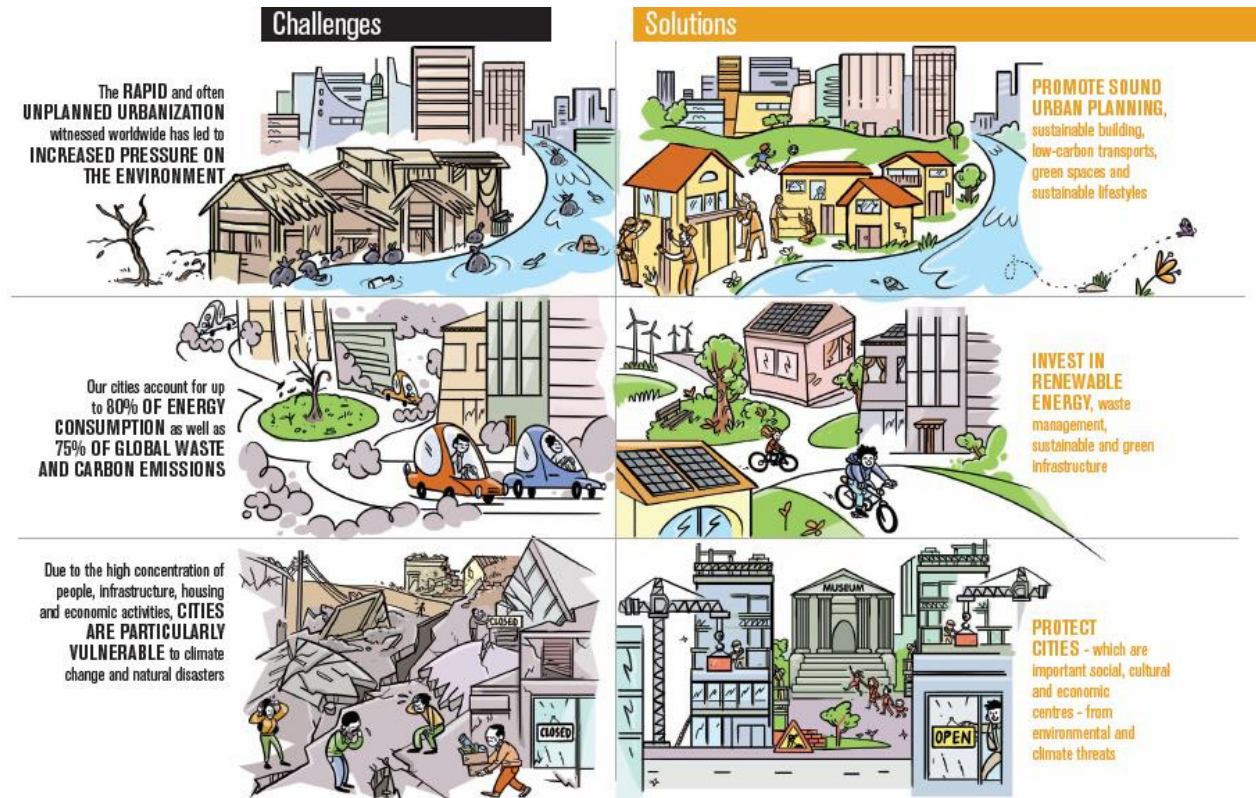


Figure 11 - As outlined in this infographic, rapid and unplanned development can have economic, environmental, and human impacts. By strategically densifying, investing in renewable energy and sustainable building techniques, valuing existing ecosystem services, and supporting increasing usage of sustainable transportation, urban centers and communities can both significantly contribute to the mitigation of harmful climate impacts and improve their own resilience to the inevitable resource shortages to come. Source: UNEP

GOAL 12 - RESPONSIBLE CONSUMPTION AND PRODUCTION

SDG #12 - Ensure sustainable consumption and production patterns

Current Status	Targets
<p>The Saipan waste composition study identified the largest component, by weight, is fiber (33%), followed by glass (24%), and plastics (also 16%). These three materials, usually considered traditional recyclables, comprise nearly three-quarters of the waste stream by weight. There is also considerable opportunity for diversion in organics, which like plastics, also represent 16% of the material, by weight.</p>	<p>(a) - By 2025 obtain centralized data and statistics on hazardous waste and the CNMI-wide import/export stream for a comprehensive waste management plan for solid and hazardous waste</p> <p>(b) - By 2030 50% of the recyclable waste stream is diverted from landfills and composted, reused, or sold to support sustainable waste management systems</p>

Resources Report Summary: Solid Waste

Efficient solid waste management is an important consideration of sustainable consumption and production patterns. The U.S. Environmental Protection Agency (USEPA) estimates that the average American generates approximately 4.4 pounds of garbage per day. In CNMI, the solid waste stream is composed of sources from individuals, known as “general” solid waste, commercial, institutional and municipal solid waste. Solid waste from residential and commercial sources makes up the majority of municipal solid waste (MSW). Although assessment studies are currently underway, generation rates are not available at a local level for CNMI; however, news coverage has highlighted numerous challenges with waste management in recent years. Saipan is the only island in CNMI with an RCRA Subtitle D-compliant “Municipal Solid Waste Landfill.” However, space in the existing developed landfill cells is limited. Additionally, as BECQ-DEQ reports, illegal dumping is an environmental concern island-wide. As of 2020, efforts to comprehensively assess and manage waste streams on Saipan, Tinian, Rota, and the Northern Islands are underway.

Goals and Objectives for Responsible Consumption and Production

SDG # 12 - Ensure sustainable consumption and production patterns

- By 2022, DEQ, with support from DPW and OPD, will obtain centralized data and statistics on hazardous waste and CNMI-wide import/export stream for an integrated waste management plan to be finalized by 2023 and included in 2025 CDSP update;
- By 2025, OPD and DEQ will support DPW in the development and incorporation of the integrated waste management plan with recycling stream tracking and reporting protocols in place to support future updates and the PDAC, Legislature, and CNMI Governor adopt the plan update;
- By 2025, OPD, the CEDS Committee, and the Socio-Economic Planning Taskforce will include data collection and consideration of programs to support the exportation of local produce in economic planning and development to enhance economic growth and sustainability;
- By 2030, 50% of the recyclable waste stream will be diverted from CNMI’s landfill or RCRA-compliant waste management facilities on Saipan, Tinian, Rota, and the Northern Islands with diverted waste composted, reused, or sold to support sustainable waste management systems.



Natural Resources (NR)

Taskforce Vision: Strong partners responsibly conserving the CNMI's natural capital by balancing sustainable and economic growth and supporting equitable opportunities for all.

The Natural Resources Planning Taskforce has elaborated that the long-term vision for CNMI's natural resources is to ensure healthy ecosystems that support sustainable use, research, education, and preservation, as well as provisioning ecosystem services and nature-based solutions for people, prosperity, and planet where:

- Sustainable Use. To promote sustainable use and conservation of the CNMI's natural resources on land and in water that meet development needs sustainably and preserves the integrity of these natural resources for future generations, including meeting local and regional conservation targets and policies that aim to protect people as well as the built and natural environments including cultural resources, provisioning uses, and aesthetic enjoyment.
- Research, Education, and Preservation. To promote research and education about the CNMI's natural resources to acknowledge and support local stewardship, conservation management, and cultural practices that are integral to the CNMI community.
- Support Ecosystem Services and Nature-Based Solutions. Sustainable use, management, and conservation of natural systems will protect and promote the delivery of ecosystem services and implementation and maintenance of green infrastructure and nature-based solutions to economically and efficiently mitigate the impacts of extreme weather events and maintain critical functions that support people, prosperity, and our healthy environment.

The Natural Resources (NR) Taskforce focuses on SDGs 13, 14, and 15, which help achieve the CNMI's constitutional aim of ensuring a clean and healthy environment. Key excerpts from the ResourcesReport as well as draft updated goal statements and objectives are outlined here. SDG 17, "Partnerships," is especially cross-cutting and is discussed at closing these taskforce-specific summary sections. The visions, goals, and objectives outlined here are further visualized in the "Implementation Plan" at the close of this document, which details short- and mid-term objectives to support progress towards long-term goals and lead agencies and critical partnerships. This living document is intended to identify the necessary and sufficient next steps that will support cross-cutting sustainability outcomes across sectors while enabling each Taskforce grouping to leverage existing resources and fill gaps to meet the shared vision of sustainable growth and protection of the scarce human and natural resources of the CNMI for all. Critical 10-year visions and metrics for each SDG focal area are outlined here and detailed further in the following subsections.



- By 2030, OPD and the PDAC have incorporated climate action planning needs across resource management sectors for the next CSDP update;
- By 2030, reduce risks from climate impacts for communities within flood zones and on low-lying islands through flood zone map updates, implementation of education and outreach programs, application of current building codes, and permitting incentives;
- By 2030, PSS, with support from the NR Taskforce, planning, and other education partners have expanded climate considerations which are integrated into public school science and social studies curriculum through place-based and service-learning opportunities that include Chamorro and Carolinian language and cultural studies.



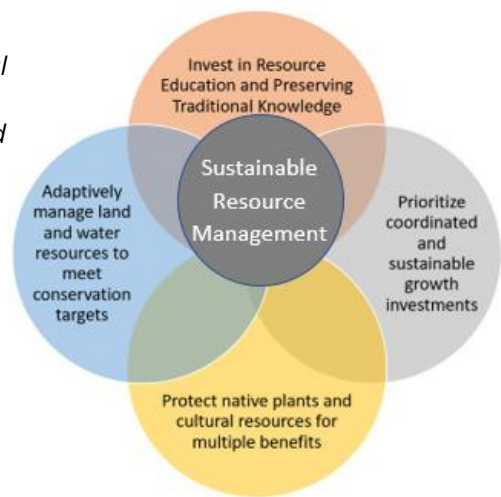
- By 2030, there will be interagency programs to support the active management of prioritized in-water resources and management areas reflected in the CSDP update, and at least 50% of marine resources are being effectively managed through site-specific management plans;
- Meet or exceed local and regional conservation targets.



- By 2025, OPD and the Natural Resources Taskforce reassess and revise priorities to ensure that by 2030 there are interagency programs to support active management of prioritized resources and management areas on land and in nearshore waters reflected in the CSDP update;
- CNMI Forestry will work with management partners to monitor, maintain, and restore at least 10% land cover to the native and endemic forest by 2030;
- By 2030, CNMI will continue progress in maintaining open spaces and vegetative cover through fire reduction campaigns with the amount of human-made wildfires being reduced by 50% in the area from 2020 numbers;
- Reduction of stormwater runoff by maintaining and increasing wetland, green infrastructure, and stormwater management processes, including aquifer recharge by achieving a 50% reduction in water impairment ratings for coastal waters of Saipan, Tinian, and Rota by 2030;
- At least 30% of terrestrial resources are being effectively managed through site-specific management plans.

As detailed further in the goal-specific issue summaries and corresponding goals and objectives that follow, cross-cutting recommendations include:

- Continue to invest in education and capacity building in and out of the classroom, including supporting efforts to preserve and share traditional local knowledge of these resources, to enable community-driven stewardship outcomes;
- Effectively manage marine and terrestrial resources integrating best available data through adaptive management approaches that incorporate local and regional conservation goals;
- Protect native plants and cultural resources using a balanced approach that preserves and enhances high-value habitat to achieve “no loss” or “net gain” of the habitats and species as well as ecosystem services, including use and non-use values that help to make CNMI an attractive tourist destination and preserve local heritage;
- Support holistically planned investments in ecosystems, special area management, and nature-based solutions through appropriate grant and management activities to fund coordinated restoration, conservation, and enhancement projects that protect people, infrastructure, and the environment for current and future generations.



GOAL 13 - CLIMATE ACTION

SDG #13 - Take urgent action to combat climate change and its impacts

Current Status	Targets
Currently, the CNMI has climate considerations incorporated into the State Standard Hazard Mitigation Plan;	(a) - By 2025 at least three sector-specific disaster risk reduction strategies are included in CNMI's Comprehensive Sustainable Development Plan
PSS and BECQ-DCRM report 6th and 9th-grade climate curricula have been created but have not yet been fully incorporated into the public school curriculum	(b) - Climate considerations are incorporated into 100% of PSS' 9th-grade curricula by 2030

Resources Report Summary: Climate and Weather

In line with worldwide observations, warming land and sea temperatures, erratic precipitation patterns, and increasing storm frequency and intensity influence weather and climate patterns in the CNMI. Effects from more extreme weather can include increased coastal erosion and decreasing water quality, impacting people and the environment. Predicted rising sea levels, altered precipitation patterns, higher temperatures, and ocean acidification will increase these risks in the coming decades. These changes can jeopardize the livelihoods of the people, especially those engaged in tourism, agriculture, forestry, and fishing dependent on natural resources.

Internationally, "climate action" is addressed in Sustainable Development Goal 13. At the national level, the United States has adopted and implemented disaster risk management strategies in line with the Sendai Framework for Disaster Risk Reduction (Indicator 13.1.2), and, as discussed further in the disaster risk reduction subsection, the CNMI has also adopted and is implementing local disaster risk reduction strategies in line with national disaster risk reduction strategies (Indicator 13.1.3), however, beyond renewable energy standard goals, CNMI has not established or operationalized an integrated policy, strategy, or plan which increases their ability to adapt to the adverse impacts of climate change and foster climate resilience and lower greenhouse gas emissions development (Indicator 13.2.1).

CLIMATE CHANGE INDICATORS



Modified from: PIRCA Climate Science Summary Update 2019

Figure 12 - Grenzi et al, Summary of Observed and Projected Climate Impacts, modified from PIRCA Climate Science Summary, 2021 Update.

In terms of Target 13.3 to “improve education, awareness-raising, and human and institutional capacity on climate change mitigation, adaptation, impact reduction, and early warning” by 2030 (Indicator 13.3.1), the Division of Coastal Resources Management has developed a climate-specific curriculum for sixth and ninth graders in partnership with the Public School System.

Primary efforts to build institutional, systemic, and individual capacity to implement adaptation, mitigation, and technology transfer, and development actions” focus on disaster risk reduction (Indicator 13.3.2).

The CNMI has completed vulnerability assessments for Saipan, Tinian, and Rota. Climate adaptation is recognized as a need in the Saipan (2014) as well as Rota and Tinian (2015) vulnerability assessments. Despite 2015 and 2017 Executive Orders directing CNMI agencies to support climate adaptation and resilience planning, climate impact responsive planning deployment has been limited. The 2018 “Smart, Safe Growth Report” Guidance is being mainstreamed through government project scoping to help support assessment and adaptation to climate risks in CNMI. These efforts will support the incorporation of climate adaptation planning into resource-specific management dialogs.

Goals and Objectives for Climate Action



SDG #13 - Take urgent action to combat climate change and its impacts

- By 2023, the Office of Planning and Development (OPD) has launched a “Smart Safe Growth” (SSG) toolkit on the OPD website to support integration of climate impacts and adaptation opportunities into early planning and project scoping activities with at least three SSG trainings held for CNMI agencies and stakeholders by 2025;
- By 2025, resource management specialists across sectors will work with the Hazard Mitigation program and OPD to update and integrate climate data and sector-specific planning recommendations across sectors;
- By 2025, PSS and partners will work to establish and expand Marianas-wide educational programs or institutions and resources, including materials translated into Chamorro and Carolinian languages with place-appropriate images to enable continued engagement and deep, solutions-focused education in natural resources studies in CNMI;
- By 2030, OPD and the PDAC have incorporated cross-cutting climate action planning needs across resource management sectors for the next full CSDP update;
- By 2030, reduce risks from climate impacts for communities within flood zones and on low-lying islands through flood zone map updates, implementation of education and outreach programs, application of current building codes, and permitting incentives;
- By 2030, CNMI has constructed a “Marine Center” that includes holistic education and outreach components that include Marianas specific climate change information that supports K-12 and college level curriculum components as well as community and tourism information sharing and events
- By 2030, PSS has expanded climate considerations which are integrated public school science and social studies curriculum through place-based and service-learning opportunities that include Chamorro and Carolinian language and cultural studies.



GOAL 14 - LIFE BELOW WATER

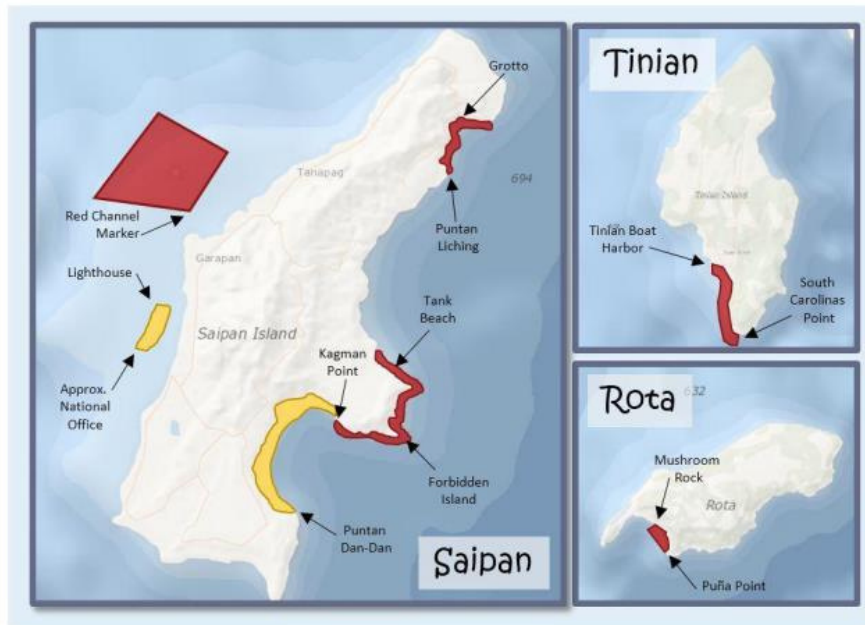
SDG #14 – Conserve and sustainably use the oceans, seas, and marine resources for sustainable development

Current Status	Targets
<p>Coverage of protected areas in relation to marine areas The current area of “no-take” reserves is estimated at 9.63 km², while the total area of all MPAs is estimated at 12.32 km². The Marianas Trench Marine National Monument is about 246,608 km². Together, these protected areas total 246,629.95 km². The CNMI’s Exclusive Economic Zone expands approximately 820,416 km². Therefore the total percentage of marine-protected area is about 30% of CNMI’s EEZ; however, some “take” is authorized within this area by federal agencies beyond the 3nm zone.</p>	<p>(a) - By 2025 CNMI will establish sustainable harvest levels for major fish stocks. (b) - By 2025 include a mechanism to include bycatch data with catch data collection. (c) - Maintain 50% or more protected marine areas and support sustainable marine resources management through regular planning and updates including the adoption of the Marianas Trench Marine National Monument management plan by 2025.</p>

Resources Report Summary: Marine Resources

The Department of Lands and Natural Resources’ Division of Fish and Wildlife (DLNR-DFW) works closely with resource management partners to ensure these areas promote conservation of wildlife and marine life, protecting these areas in the public interest of the CNMI.

Currently, the CNMI has seven “Marine Protected Areas” (MPAs). MPAs are defined areas where natural and/or cultural resources are given greater protection than the surrounding waters. MPAs in the CNMI span a range of habitats and vary in purpose, legal authority, management approaches, levels of protection, and restrictions on human uses. These “no-take” and “limited take” areas, as well as harvest restrictions, were established by numerous laws and regulations, with management authority resting on the DLNR’s Division of Fish and Wildlife (Public Law 2-51, 18-42).



Of these, the Sasanhaya Bay Fish Reserve in Rota, the Mañagaha Marine Conservation Area, Forbidden Island Sanctuary, and Bird Island Sanctuary are established no-take zones for all marine resources by CNMI Public Law. In addition, permanent Top-shell Gastropod Reserves exist on a mile-long stretch of the Saipan Lagoon barrier reef, the Lighthouse Reserve, and Tank Beach. The Tank Beach Reserve overlaps with the Forbidden Island Sanctuary. Permanent Sea Cucumber Reserves have been established by DFW regulation at Lau Lau Bay and Bird Island, which coincides with the Bird Island Sanctuary. The total area covered by no-take reserves is estimated at 9.63 km², while the total area of all MPAs is estimated at 12.32 km².

Goals and Objectives for Life Below Water

SDG #14 - Conserve and sustainably use the oceans, seas, and marine resources for sustainable development



- By 2025, Coral Restoration Management Team comprised of DCRM and DFW support implementation of and regular updates to the Coral Reef Restoration Management Plan;
- By 2025, DFW will work with partners to promote a sustainable fishing industry throughout the Marianas by creating a CNMI fisheries management program that includes the expanded in-house capacity to conduct resource assessments of fish and invertebrates in CNMI to support sustainable fisheries management through improved monitoring, data analysis, regulation assessment, and enforcement while factoring in the fishing industry, development, and tourism needs;
- By 2025, DFW, supported by resource management partners at BECQ and others, will conduct and complete recruitment studies from marine protected areas (MPAs) to document benefits and establish sustainable management program;
- Led by DFW and supported by resource management partners at BECQ and DPL, a Fish and Coral Restoration Program will be established by 2025 to create a fish and coral conservation action plan to enhance resource biodiversity and reef health;
- DFW will work with partners to conduct life history studies on targeted food fish in the CNMI to determine growth rates, longevity, reproduction, and mortality. The information generated will be used for sustainable management of fisheries by 2025;
- The DLNR-DFW will work on improving boating infrastructure by 2025 to minimize environmental impacts on nearshore resources and to allow for safe boating access;
- DLNR-DFW will work with regional partners to improve fishery data collection efforts in the CNMI and generate information needed to manage fishery resources by 2025 sustainably;
- DLNR-DFW continues to work with state and federal partners in conducting nearshore fish, invertebrate, and benthic assessments throughout the CNMI to better document resource abundance and diversity. The information generated from this work will be used to manage nearshore fishery resources sustainably;
- By 2025, DLNR-DFW will work with partners to improve enforcement capacity by evaluating existing fishery regulations and policies to determine validity within current concerns. Revisions will be made to ensure that these regulations meet current and future management needs;
- DLNR-DFW will work with partners to develop sustainable fishing access programs such as Fish Aggregating Devices (FADs) to promote alternative fishing opportunities that help reduce fishing impacts in nearshore waters;
- By 2030 Marine Center construction complete, resulting in inter-agency marine studies that support the creation of jobs, integrate with school curriculum and outreach programs with sustainable revenue being generated through guided tours, book sales, special events, and/or other dedicated funding mechanisms;
- By 2030, there are interagency programs to support active management of prioritized in-water resources and management areas reflected in the CSDP update, and at least 50% of marine resources are being effectively managed through site-specific management plans.

GOAL 15 - LIFE ON LAND

SDG #15 - Protect, restore, and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and biodiversity loss

Current Status	Targets
<p>Forest area as a proportion of total land area – Saipan: 35%; Tinian: 24%; Rota: 62%</p> <p>• 12% limestone forest cover remaining on Saipan, Tinian, and Rota; 11.76% (55.6 km² of 472.71km²) of terrestrial lands are conserved</p>	<p>(a) - Maintain and enhance forest cover levels</p>
<p>The proportion of important sites for terrestrial and freshwater biodiversity that is covered by protected areas, by ecosystem type – currently 100% of wetlands protected by “no net loss” policy and supporting regulations;</p>	<p>(b) - Ensure no loss of remaining limestone forest (c) - Restore 10% land cover to native and endemic forest communities by 2030</p>

Resources Report Summary: Land Management

Nearly 89.5% of the 2010 population of the CNMI lives on Saipan, 5.8% lives on Tinian, and 4.7% lives on Rota, with a small number of inhabitants on Alamagan, Pagan, and Agrigan. Several legal mechanisms are in place to ensure management and protection of natural areas and guide development in CNMI, including protected conservation areas on land and in the water aimed at preserving habitat and supporting fishing, hunting, and other uses. According to DFW’s 2015-2025 State Wildlife Action Plan, “native forest,” which provides habitat for many listed species, is primarily found on Rota and in the southwest region of Tinian and has declined between 2014 and 2018 on Saipan with only 12% of native limestone forest cover recorded in the 2017 United States Fish and Wildlife Services’ (USFWS) Vegetative Mapping of the Marianas. Managing invasive species and replanting native trees are identified as important management objectives to support native species conservation and recovery. The geology and population trends throughout the CNMI present management opportunities for many use outcomes.

Goals and Objectives for Life On Land

SDG #15 - Protect, restore, and promote sustainable use of terrestrial ecosystems, sustainably manage forests, and preserve and halt the degradation of biodiversity and resources of particular concern in the CNMI

- By 2025 DLNR-DFW will update the State Wildlife Action Plan and continue periodic updates every ten years with data and input included from natural resource management partners at BECQ as appropriate;
- CNMI Forestry will work with management partners to monitor, maintain, and restore at least 10% land cover to native and endemic forest communities by 2030;
- CNMI’s Department of Land and Natural Resources and Bureau of Environmental and Coastal Quality work together to ensure no net loss of limestone forest, coral reefs, seagrass, and wetlands to protect ecosystems and biodiversity and support habitat connectivity;



- By 2030 CNMI continues progress in maintaining the amount of man-made wildfires is reduced by 50% in area from 2020 numbers;
- By 2022, BECQ will develop a Wildfire Management Plan that addresses planning, response, and mitigation of wildfires to support efforts to reduce human-induced wildfire, reduce fire risk, and restore fire-impacted sites to support healthy watersheds and communities; by 2025, the amount of human-made wildfires is reduced by 50% in the area;
- By 2021, BECQ-DCRM will reconvene the Wetlands Working Group including DLNR, DPL, OPD, and members of the Natural Resources Planning Taskforce to collaborate, develop, adopt, and begin implementation of a Comprehensive Wetlands Management Plan by 2025;
- Led by the Bureau of Environmental and Coastal Quality, watershed management and restoration efforts will result in:
 - Reduction of saltwater intrusion into Saipan’s freshwater lens by 20% by 2025 as measured by reduced chloride levels in CUC managed assets;
 - Reduction of stormwater runoff by maintaining and increasing wetland, green infrastructure, and stormwater management processes, including aquifer recharge, by achieving a 50% reduction in water impairment ratings for coastal waters of Saipan, Tinian, and Rota by 2030.
- Reduction of stormwater runoff by maintaining and increasing wetland, green infrastructure, and stormwater management processes, including aquifer recharge by achieving a 50% reduction in water impairment ratings for coastal waters of Saipan, Tinian, and Rota by 2030, and at least 30% of terrestrial resources are being effectively managed through site-specific management plans.

Nature-Based Solutions and the 2030 Goals

Applying the global SDGs in a local context provides a “crosswalk” across planning elements. This approach recognizes the importance of ensuring a healthy environment. This integrated approach to the SDGs recognizes that healthy ecosystems support sustained and inclusive economic growth and social development. “Nature-based Solutions” (NbS) are increasingly being recognized as opportunities to invest in integrated efforts to restore and enhance ecosystems in ways that can yield benefits to the built environment, reduce impacts of flooding and surge from storm events, and support a range of ecosystem services. Currently, OPD and the PDAC are working closely with the Resiliency Coordinator and Hazard Mitigation Program to identify opportunities for NbS in risk reduction planning efforts. These intersectional efforts aim to leverage natural functions of coastal systems such as coral reefs, shoreline vegetation, and wetlands to achieve cost-efficient and long-lasting resiliency solutions to protect people and our built environment. As these plans are further developed, they will be incorporated into future CSDP updates and the SSG guidance and review process.

Regional Sustainability Planning

Where possible, alignment of state-level resource management efforts with regional, national, and international goals and programs will help the CNMI to avail of additional funding and support opportunities and streamline implementation efforts. Where possible, these goals will be considered and incorporated where appropriate to support local planning efforts. This includes continuing working towards “no net loss” of critical habitats and resources as well as commitments to conservation and management initiatives such as the Micronesia Challenge. These ongoing efforts will leverage existing efforts to implement efficient restoration and enhancement projects that promote regional, mutually reinforcing sustainability objectives.



GOAL 17 - THE POWER OF PARTNERSHIP

SDG #17 - Strengthen the means of implementation and support partnerships for sustainable development

Current Status	Targets
<p>Total GDP by sector shows for 2018 expenditure %s were: Personal Consumption - 46.56% Private Fixed Investment - 18.52% Net Exports - -2.27% Government Spending (Fed) - 4.31% CNMI Spending - 31.67%</p>	<p>(a) By 2030 CNMI's GDP shows sustainable expenditures including net positive exports and reduces proportion of imported goods.</p>
<p>The percentage of units connected to the internet by broadband increased significantly during the 11 years. In fact, in 2005 almost no units were connected via broadband. By 2016, about 1 in every 5 units was connected.</p>	<p>(b) - By 2030 all residents of Saipan, Tinian, and Rota have in-home access to high speed, reliable internet through broadband connection or cell service providers (see 9.c.1).</p>

As described by Public Law 20-20, the purpose of the CNMI Planning and Development Act of 2017 and the creation of the Office of Planning and Development and its Planning and Development Advisory Council is:

to establish a CNMI Comprehensive Sustainable Development Plan that shall serve as a guide for the future long-range development of the CNMI using and improving existing plans, maps, and other resources; identify the goals, objectives, policies, and priorities for the CNMI; provide a basis for determining priorities and allocating limited resources, such as public funds, services, human resources, land, energy, water, and other resources; improve coordination of federal and CNMI plans, policies, programs, projects, and regulatory activities; and establish a system for plan formulation and program coordination to integrate all major CNMI and individual island activities.

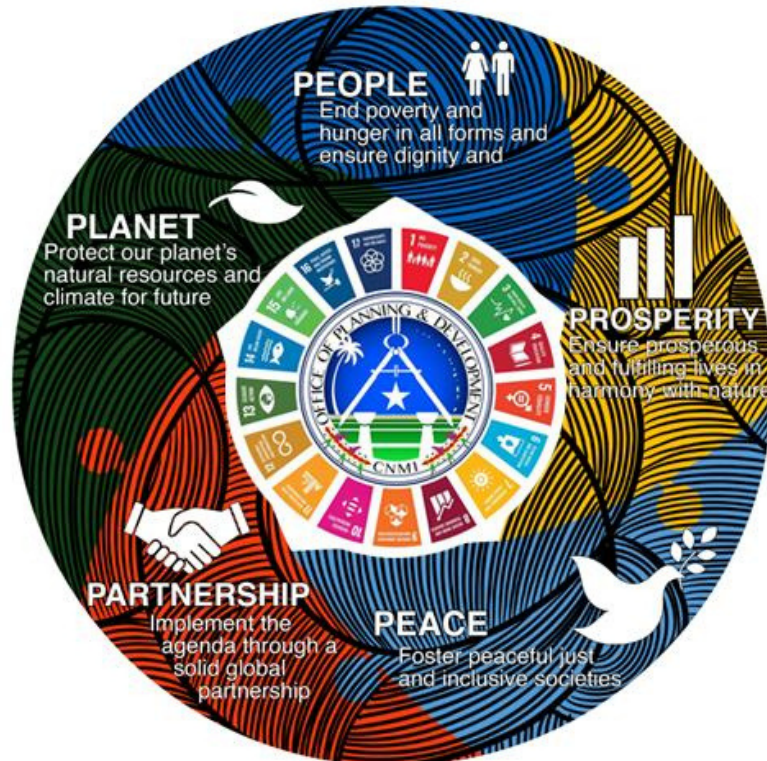
Just as compiling the visions, goals, and objectives to create this CSDP took leadership and dedication from numerous planning partners to create this plan, it will take a coordinated effort to make the sustainability objectives of this plan become a reality. Coordination and communication based in trust and alignment of shared objectives will continue to improve the efficiency of resource allocation and build stronger partnerships between agencies as well as the public and private sectors and with the community at large. Stronger partnerships will contribute to environmental stewardship and sustainable development by mobilizing resources, sharing knowledge, promoting the creation and transfer of environmentally sound technologies, and building capacity. By creating information sharing and cooperation processes, OPD and the PDAC will work with planning partners across sectors to strengthen the means of implementation and support partnerships that enable sustainable development planning and effective project execution for the CNMI.

SDG #17 - Strengthen the means of implementation and support partnerships for sustainable development



- By the end of 2020, OPD, Commerce, and PDAC, and other planning partners will endorse the sustainable development planning component and Smart, Safe Growth integration recommendations to identify priority projects to support economic diversification and growth for inclusion in the 2021-2025 CEDS update and future plan revisions;
- By 2023 Commerce, Finance, OMB, and OPD, with support of the PDAC and planning partners will work on drafting guiding policies that address poverty reduction and track changes in annual GDP;
- By 2024, Commerce HIES surveys will provide data on internet access and use these data points to address remaining deployment gaps, if any, in the 2025 CEDS update with support from OPD, PDAC, and Planning Partners;
- By 2030, led by OPD and facilitated through partnerships with planning agencies and other stakeholders, scheduled planning updates detailed further in Appendix I of this CSDP will be completed and incorporated into a 2030+ planning update;
- The 2030 CSDP update will reflect growth in community engagement as indicators of enhanced partnerships by at least doubling the number of public comments received in the 2019-2020 CSDP draft and comment period;
- The 2030 CSDP and corresponding 2030 CEDS update will include a detailed assessment of GDP expenditures, imports, and exports trends, and other economic data identified by the PDAC and SE/DRR Planning Taskforce.

Together, the Sustainable Development Goals and their objectives aim to support communities, people, the economy, and the environment. These goals and management areas are in many ways interconnected, as the image below attempts to help visualize. Sustainable management of these resource areas, in turn, supports better outcomes across management sectors. Together, we will build a more sustainable CNMI.



III. Action Plans and Development Guidelines

A Strategic Plan charts the course to where you want to go, while an Action Plan provides detailed directions for getting there. Development standards help guide implementation, which is achieved through the execution of strategically prioritized and funded actions. Together, these components support each other and the CSDP.

This section summarizes and incorporates by reference the following Special / Functional /Resource-specific action plans. These plans and this CSDP is further supported by the inclusion of development standards, and the implementation plan that follows. Together these planning components work to ensure efficient, well-aligned, and coordinated actions that are prioritized to meet urgent needs while addressing important cross-cutting sustainability outcomes.



Summaries of key components of plans and guidelines that have been finalized or that are currently near finalized that have been shared with OPD and the PDAC are included here. As a living document, these implementation and action plans as well as development standards will be regularly revised through the process established by Public Law 20-20 and supporting regulations. Currently this section includes summaries and references to the following:

Community and Special Action Plans

- Comprehensive Economic Development Strategy
- Public Land Use Plan
- Standard State Mitigation Plan
- Marianas Visitors Authority Strategic Plan Toward Sustainable Tourism Industry 2021-2030
- State Comprehensive Outdoor Recreation Plan

Functional Plans

- Utilities – Power, Water, Wastewater
- Transportation – Roads and Services
- Transportation – Ports and Airports - Saipan Ports Improvement (Air & Sea); Tinian Ports Improvement (Air & Sea), Rota Ports Improvement (Air & Sea), and Pagan Airstrip Plan
- NMHC Strategic Plan and Disaster Action Plan
- CHCC Strategic Plan
- NMC Plan
- State Historic Preservation Plan
- Solid Waste – Comprehensive Integrated Waste Management Plan

Area-focused Action Plans

- Garapan Revitalization Plan / Community Improvement District
- Saipan Lagoon Use Management Plan and Education Plan
- Watersheds
 - Achugao, Laolao, Garapan (SPN)
 - Rota Talakhaya Integrated Watershed Management Plan

Development Guidelines

- 2018 International Building Code and International Residential Code
- 2006 Stormwater Manual
- Smart, Safe Growth Guidance

These plans and related planning elements and supporting action items will be regularly updated and reassessed for their consistency with the strategic components of the CSDP, implementation plan, and supporting actions regularly to ensure efficiency and leverage project synergies across these areas. Areas of interconnection are highlighted further in the “Plans” column of the implementation strategy of this CSDP.

What follows here are summaries and references to the following major plans that connect to sustainability development objectives and planning elements from PL 20-20. Additional considerations of “Smart, Safe Growth” as well as principles of integrated watershed management planning are discussed further as “development guidelines” which are intended to be incorporated as considerations early in project scoping and throughout plan update processes. Adaptive management and community engagement guidelines are also included and incorporated into planning recommendations here.

Together, these components function to support the priority planning crosswalks that aim to support sustainability outcomes by:

- Investing in critical lifelines and human resources;
- Improving supply chain resilience and economic diversification;
- Maintaining and enhancing environmental and cultural resources; and
- Expanding planning to support partnerships across sectors.

Community and Special Action Plans

Comprehensive Economic Development Strategy

The US Public Works and Economic Development Act of 1965 and regulations for the US Economic Development Administration (EDA) require states (and Territories) to prepare a Comprehensive Economic Development Strategy (CEDS) to apply for investment assistance under EDA's Public Works or Economic Adjustment Assistance Programs. The CEDS is the backbone planning document for EDA funding, including funding for post-disaster recovery under the National Disaster Recovery Framework. Federal regulations mandate that economic resiliency to natural and human-made disasters be incorporated into CEDS updates.

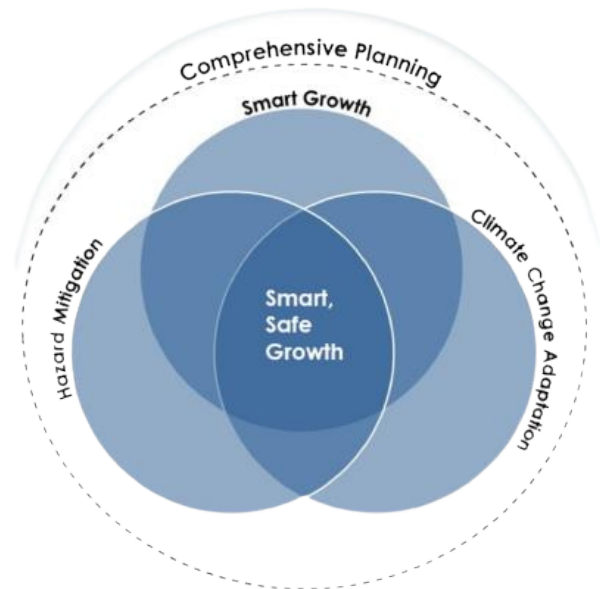
The Comprehensive Economic Development Strategy for the CNMI covers the operational period from 2016 to 2021. The upcoming update presents an opportunity to incorporate SSG Principles. The plan summarizes the CNMI economy well and offers several strategies to bolster current economic conditions. However, the CEDS for the CNMI presently does not include discussions about economic resilience or economic recovery. Through the EDA, funds are made available to implement projects to improve economic resiliency and recovery identified in the CEDS following a disaster. EDA's requirements to address resiliency in the CEDS align well with SSG Principles. Incorporating SSG into the next update of the CEDS will help CNMI satisfy requirements to address resilience and provide access to funding to support long-term sustainability outcomes.

Public Land Use Plan

CNMI Public Law 15-02, Public Lands Act of 2006, mandates the Department of Public Lands (DPL) to prepare a comprehensive land-use plan for public lands and update it every five years. An update is currently being prepared to cover the next 5-year period. The plan aims to promote cultural and economic growth for the benefit of current and future generations through eight land use objectives. The plan summarizes existing land use conditions, provides an economic forecast and details land use plans for Saipan, Tinian, and Rota. The DPL maintains geographic information on public lands in a GIS which is regularly updated.

Standard State Mitigation Plan

The CNMI SSMP identifies policies and actions that can be taken to reduce risk and future losses of property and life. Currently, there is some overlap between the SSMP and the Climate Change Vulnerability Assessments for the Island of Saipan (2014), Rota and Tinian (2015). More thorough integration of the vulnerability assessments is recommended for the next SSMP update. The SSMP is essential for CNMI to access pre-and post-disaster hazard mitigation funds to implement SSG actions via FEMA funding programs. The FY20 Pre-disaster mitigation grant application from the Hazard Mitigation Office aims to update geospatial risk layers in close coordination with flood zone and wind map updates that are currently underway. This data will support an SSMP update by 2024 which will be incorporated into the 2025 CSDP revision. Information on natural hazards will be regularly revised as new data becomes available and reviewed considering design standards including applicable zoning and community development plan recommendation as well as the Smart, Safe Growth planning and project scoping review tool.



Marianas Visitors Authority Strategic Plan Toward Sustainable Tourism Industry 2021-2030

The Mariana Visitors Authority's mission is:

To promote and develop the Northern Mariana Islands as a premier destination of choice for visitors from throughout the world while providing maximum quality of life for our people. We nurture and encourage cultural interchange and environmental sensitivity for visitors' enjoyment and for our children's children.

To support this mandate, the vision of MVA's 2030 Strategic Plan is:

Through integrated resource planning and management efforts, our islands support a modern, sustainable, and successful tourism industry that provides jobs, a good tax base, and diverse customer base that provides a healthy level of profit for businesses, supported by convenient, affordable transportation that promotes inter-island travel, and opportunities to enhance, preserve, and share CNMI's culture with the outside world.

Overarching 10-year goals include that, by 2030, the CNMI will:

- Honor the heritage of the Chamorro and Carolinian people, including natural and cultural resources;
- Provide authentic, meaningful, and memorable visitors experiences;
- Offer Northern Islands travel and excursions opportunities;
- Increase visitors arrivals and average visitor expenditures;
- Expand diversity;
- Promote unique attractions;
- Enhance tourist and historical sites to ensure a premier destination experience for visitors that nurtures local culture and resources while supporting a growing and diversified economy.



Objectives and action items to support these goals specific to research, marketing, and efforts to honor, preserve and protect our indigenous Chamorro and Carolinian culture and community are detailed further in the MVA Strategic Plan Toward Sustainable Tourism Industry 2021-2030, which the MVA Board endorsed on June 1, 2021, and incorporated through this CSDP. These goals and objectives and supporting implementation planning components will be updated pending MVA Board Approval of the revised Sustainable Tourism Development Plan.

The Northern Islands Mayor's Office further supports sustainable "eco-tourism" development that integrates right-sized facilities within the natural environment supporting sustainable infrastructure.

Statewide Comprehensive Outdoor Recreation Plan

The 2020 CNMI Statewide Comprehensive Outdoor Recreation Plan (SCORP) was developed to facilitate the planning, development, and management of the CNMI's outdoor recreation resources by federal, state, local and private agencies. The CNMI's Office of the Governor has designated the Administrator of the Office of Grants Management and State Clearinghouse (OGM-SG) as the State Liaison Officer (SLO) responsible for preparing and implementing the SCORP.

"Conservation" is a planning element identified for inclusion in the Comprehensive Sustainable Development Plan (CSDP) currently in development, by Public Law 20-20, and relevant aspects of the SCORP will regularly be reviewed, vetted, and integrated within the 2020 CSDP and periodic updates in coordination with the Planning and Development Advisory Council, the Legislative and Executive Branches, all three Senator Districts, and the diverse stakeholders of the CNMI.

The primary purpose of a SCORP is to lay out a vision for future parks, recreation, and open space and serve as a roadmap to guide future funding priorities across a range of stakeholders.

Complementing this is the opportunity to access new grant funding sources such as those available through the Land and Water Conservation Fund State Assistance Program, which provides a 100 percent match to insular areas. An emphasis on a well-crafted and inclusive public engagement process is critical in addressing the CNMI's changing demographics, diverse recreation needs, and development patterns in the face of climate change and significant extreme weather events. Consistency with existing CNMI planning documents ensures that the goals, policies, and actions included in the SCORP have been publicly vetted across a range of audiences and meet the needs of CNMI residents. The 2020 SCORP provides a detailed recreation resource inventory used to frame the vision, goals, objectives, and implementation projects that the SLO will submit in annual funding cycles.

The vision for the CNMI SCORP will be realized through planning and coordination activities, legislative initiatives, programmatic changes, regulatory needs, and capital investments. The goals, policies, and actions included here reflect the road map to achieving this vision:

The Commonwealth of the Northern Mariana Islands seeks to welcome and encourage residents and visitors to enjoy our unique, sustainable, high-quality outdoor recreation environment developed for all abilities, celebrating the history, culture, and abundant natural resources across the region.



Statewide Comprehensive Outdoor Recreation Plan 2020

Office of Grants Management and
State Clearinghouse



As noted in the 2020 SCORP, the CNMI Comprehensive Sustainable Development Plan aims to ensure wise use of resources and positive growth outcomes for the people, environment, and the economy. Recreation planning is a critical component of these efforts. As such, the SCORP aims to align with the CSDP guiding values focusing on ensuring sustainability for outdoor resources and recreation planning in the CNMI.

BANZAI TRAIL ENHANCEMENT: VIEWDECK WITH BENCHES

Through adaptive management and efficient allocation of resources, the SCORP and resulting projects will provide world-class outdoor recreation experiences with high-quality facilities and diverse activities and access opportunities for CNMI residents and visitors in harmony with land use and conservation objectives. Goals are listed here for reference while actions and policies identified to support further this vision is included in Chapter 8 of the 2020 SCORP.



- Goal 1:** Provide a world-class outdoor recreation experience (quality of facilities and opportunities).
- Goal 2:** Invest in new and improved opportunities for outdoor recreation to meet the public's needs (quantity of facilities and opportunities).
- Goal 3:** Improve access to the open space and outdoor recreation network by removing barriers and enhancing information dissemination and communication systems.
- Goal 4:** Promote outdoor recreational opportunities that preserve and sustain CNMI's natural, historic and cultural resources.
- Goal 5:** Ensure sustainable operation, maintenance and management of the outdoor recreation network.



Functional Plans

CUC Utilities Plans

The Commonwealth Utilities Corporation (CUC) is the only publicly owned utility providing power, water, and wastewater services in the Commonwealth of the Northern Mariana Islands (CNMI). However, several private water companies operate, selling bottled water and ice. Draft management plans are in place for power, water, and wastewater infrastructure. CUC reports that updates are pending for these planning documents, which will incorporate and further sustainable development goals, objectives, and development standards outlined in this CSDP and support revisions of relevant implementation plan elements as needed. Thus, this section will be updated when revised plans are submitted and adopted as outlined in PL20-20.

Power

The Commonwealth Utilities Corporation provides electrical power in the CNMI. Electrical power is primarily generated in diesel-fueled power plants. Because the CNMI relies almost entirely on imported diesel fuel for power generation, power supply and costs are vulnerable to fluctuations in the global oil market. Over the past five years, plans have been developed to explore options to increase energy security, improve operational efficiencies, and lower power costs for CNMI customers.

In 2013, the Office of Insular Affairs funded the development of a CNMI Strategic Energy Plan and a CNMI Action Energy Plan to investigate the feasibility of utilizing alternative energy sources to supplement diesel-fueled power plants. These plans offer several strategies and actions tailored for the CNMI to improve policies, the energy efficiency of buildings, viable renewable energy options, and other strategies to help increase energy security and lower the cost of energy.

In 2015, a draft Integrated Resources Plan was developed for the CUC to explore various options for power generation. As part of the planning process, the CNMI intended to issue a Request for Proposals to private companies for power generation projects, including renewable energy and fossil fuel generation. However, the RFP was canceled in 2016, and the Integrated Resources Plan is still a draft. The draft plan does not consider disaster resiliency or the potential effects of climate change. These factors should be considered when selecting the best power generation solution for the CNMI.

These CUC planning resources provide an opportunity to promote SSG by incorporating relevant Principles. This can lead to steps towards increasing, where feasible, renewable energy, improving efficiencies in power generation, distribution, and in buildings, and improving the resiliency of the generation and distribution systems via retrofit and retreat. Renewable energy sources and greater efficiency are arguably the most critical initiatives for CUC to pursue for future planning horizons. CUC reports that as of 2020, updates to existing plans with an emphasis on system redundancy and resiliency are underway.

Water / Wastewater

CUC provides water service to the community, conforming to the U.S. Safe Drinking Water Act (SDWA). CUC has improved its water transmission and distribution systems throughout recent years (i.e., new water mains, water tanks, booster stations, etc.). These improvements were made possible through local and federal funds from multiple U.S. Federal partners (OIA, USEPA, EDA). CUC continues to work with BECQ to improve its operations standards and the quality of water supplied to the community. BECQ reports 550 public and private permitted wells for drinking water, irrigation, monitoring, and exploration on Saipan, Tinian, and Rota. Of these, 342 groundwater well sources are used for drinking water with a permitted total of 16,587 gallons per minute or 995,220 gallons per hour production.

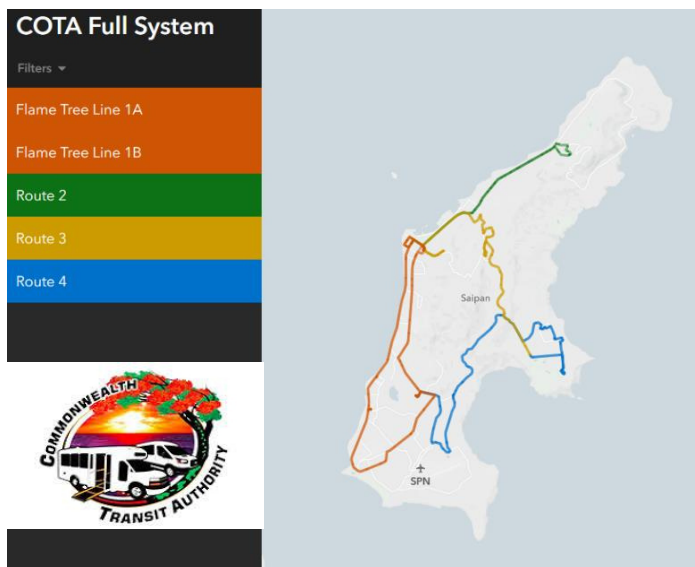
The Commonwealth Utilities Corporation operates two wastewater treatment plants (WWTP) on Saipan, the Agingan and the Sadog Tasi systems, respectively, for the southern and northern collection systems. Like the water system, CUC has received local and federal funds from the CNMI and U.S. government to rehabilitate and repair existing wastewater infrastructure, including wastewater lift station and treatment plant rehabilitation. These improvements will assist CUC in complying fully with the National Pollutant Discharge Elimination System (NPDES) requirements.

There are no CUC-operated wastewater treatment systems on Tinian, Rota, or any inhabited Northern Islands. CUC cannot promote or advocate for a specific treatment process but has encouraged the respective legislative representatives to support additional research into current needs and build-out options for wastewater management systems on these islands. CUC has identified the need for updated studies and surveys to optimize systems operations and growth planning. In the next planning cycle, such data will be collected and shared to support comprehensive island-level growth discussions as area-specific plans are developed for each senatorial district and at precinct- or other identified “special management area-” levels.

Transportation Plans

Federal law and regulations require the U.S. Department of Transportation to integrate resilience into transportation planning processes. Federal funding is available to CNMI for highways through the Federal Territorial Highway Program (T.H.P.). Funds obligated under the T.H.P. must follow the requirements and eligibilities of 23 U.S.C. 165 as amended by the Fixing America’s Surface Transportation (FAST) Act, which requires the planning process to consider projects/strategies to improve the resilience and reliability of the transportation system and improve stormwater mitigation. The D.P.W. 20-year highway plan update, expected for adoption in 2021, will include “complete streets” concepts that emphasize designing the built environment with all transportation modalities and multiple benefits in mind into long-term transportation planning efforts.

The CNMI DPW’s the Territorial Transportation Improvement Plan includes a highways investment planning proposal as well as a transportation system plan with COTA. Incorporating SSG Principles in future transportation plans may help CNMI secure federal funds to improve the resilience of the islands’ transportation systems. A 2020-2040 Highways strategic plan is currently in development with DPW and the Built Environment Taskforce members, who are working to include “complete streets” and intermodal connectivity to ensure sustainable and efficient transportation system investments. Complete streets is an approach that aims to plan and design the built environment with all transportation modalities in mind to improve how we can travel safely and conveniently.



Additionally, the Commonwealth Ports Authority oversees port and airport-specific planning efforts that further inter-island and international transportation needs and objectives. Quarantine and biosecurity measures are included in these efforts through DNLR-Quarantine and Customs programs.

Commonwealth Ports Authority – Air and Sea Improvement Plans

The Commonwealth Ports Authority (CPA) oversees the management and operations of ports and airports in the CNMI (Public Law 2-48). The mission of CPA is “to develop air and sea navigation to and from the CNMI to its fullest potential.” CPA is responsible for three airports and three seaports on Saipan, Tinian, and Rota. The Island of Pagan also has an airstrip, but it is currently unavailable for air travel. CPA has shared Master Plans for the Rota and Tinian Harbors (2018). A Master Plan for the Pagan Airstrip (2008) is currently pursuing port planning updates.

NMHC 5-Year and Disaster Action Plans

The US Department of Housing and Urban Development requires states to prepare Consolidated Plans to be eligible for Housing and Urban Development (HUD) block grant programs. The CNMI 5-Year Consolidated Plan covers program years 2015-2019 and is due for an update. The past plan did not address hazard mitigation, climate change, or resilience. However, working in concert with OPD and Recovery and Resiliency planning partners, NMHC ensured that the 2019 Disaster Action Plan incorporated SSG principles and planning recommendations and will be leveraging the SSG Matrix to review and revise project scopes needed.

The update of the CDBG Consolidated Plan reflects an excellent opportunity to integrate SSG Principles. This is also a timely opportunity to use information from the SSMP, climate vulnerability assessments, and other land use planning documents to maximize future CNMI community development safety and resiliency. These coordinated efforts to share and act on updated information will result in improved outcomes to housing development and redevelopment as well as investment in critical infrastructure and other identified needs to support NMHC’s mission to provide efficient and responsive delivery of housing, mortgage, and community development programs to the people of the Commonwealth; afford fair and equal opportunity to housing programs and services for all, with special emphasis to very-low, low and moderate-income individuals, elderly and persons with disabilities; to increase and implement homeownership programs with houses that are safe, resilient, sanitary, and affordable; to encourage and promote economic independence, self-sufficiency, and upward mobility for families; and to implement programs to address the growing and future needs and economic viability of the communities in the Commonwealth.

State Wildlife Action Plan

DLNR-DFW’s 2015 – 2025 State Wildlife Action Plan (SWAP) emphasizes the importance of coastal systems in supporting wildlife functions, and human resource uses. Data points and recommendations of this plan were leveraged to identify planning coordination opportunities and support recommendations in the 2019-2020 Resources Report and this 2020 CSDP.

The 2015-2025 SWAP details threats to biodiversity and habitat in the CNMI, including current invasive species, which include habitat modifiers, introduced ungulates, non-native predators, and invasive or nuisance marine species, as well as discuss threats of additional impacts due to development, climate change, military expansion, pollution, harvest, tourism and recreation, natural disasters, and sea transportation.

The SWAP outlines goals and strategies to reduce these pressures with a focus on:

- (i) preventing introduction of new invasive species and managing known invasive species;
- (ii) increasing resources for regulatory enforcement on all islands as well as public awareness of conservation regulations;
- (iii) increasing public support for conservation of species and habitats and conservation mechanisms such as Marine Protected Areas;
- (iv) supporting coral restoration and reduction of pollution from land-based sources of pollution; and
- (v) building staff capacity to support these objectives.

These goals and strategies are further incorporated by reference here and will be revisited in the 2025 CSDP and SWAP update.

CHCC Strategic Plan

The Commonwealth Healthcare Corporation's (CHCC) 2015-2020 Strategic Plan aims to improve the standard of services to the people of the CNMI and the overall health and wellbeing of its populace. To achieve this goal, CHCC has been working to implement eight (8) operating strategies which include organizational and facilities objectives. Outcomes include obtaining full accreditation from the Centers for Medicare and Medicaid (CMS) for the hospital, public health, behavioral health, as well as decreasing the incidence of the top six (6) major causes of death and debilitation in the CNMI: cancer, diabetes, hypertension/heart disease, teen pregnancy, HIV/STI, and substance abuse. These goals are aimed to address community health system needs and support achievement and maintenance of numerous targets of Sustainable Development Goal 3 – Good Health and Well Being. Updates to the prior CHCC Strategic Plan are pending and will continue to further these efforts.

NMC Strategic Plan

The Northern Marianas College Five Year Strategic Plan 2015-2020—Full Speed Ahead provides direction for prioritizing future key initiatives, which will ultimately link to the allocation of resources. This Plan aims to assist NMC in focusing its efforts to cost-effectively provide the best services and learning opportunities for students across the Northern Mariana Islands of Rota, Saipan, and Tinian. The Strategic Plan identifies 24 benchmarks and target goals to help NMC assess progress and support modifications in the next plan revision.

The Strategic Plan and the supporting annual operational plans apply an adaptive management approach to outline specific responsible parties, needed resources, and a implementation timelines. These efforts aim to further support NMC's mission and vision statements:

Mission Statement

Northern Marianas College, through its commitment to student learning, provides high quality, affordable and accessible educational programs and services for the individual and people of the Commonwealth.

Adopted by the Board of Regents, September 26, 2013

Vision Statement

Northern Marianas College will serve as the engine to drive the economic growth and the social and cultural vitality of the Commonwealth.

Adopted by the Board of Regents, September 26, 2013

State Historic Preservation Plan

Public Law 3-39, the Commonwealth Historic Preservation Act of 1982, 1 CMC' § 2381-2382 and 2 CMC' § 4811-4842, created the Historic Preservation Office (HPO) within DCCA and an independent Historic Preservation Review Board. In 1994, Executive Order 94-3 reorganized the Commonwealth government's executive branch, changed agency names and official titles, and effected numerous revisions, including abolishing the Review Board and transferring its functions to HPO. As such, HPO functions to regulate and maintain cultural resources and implements regulations to balance "preservation of cultural and historic properties against the needs of development and continuing use of land and other resources" (2 CMC § 55-10- 101). HPO's regulations further declare its policy "to foster conditions under which our modern society and our prehistoric and historic resources can exist in productive harmony and fulfill the social, economic, and other requirements of present and future generations." These goals are supported by regular planning, reporting, and program implementation duties that include site recording, maintenance, and community education reflected in the periodically updated State Historic Preservation Plan.

The State Historic Preservation Plan is a document required by the National Park Service's Historic Preservation Fund program. It is a five-year planning document outlining how Historic Preservation activities will integrate with other CNMI agencies. It also discusses current challenges faced by the program and outlines broad-based goals and specific objectives to address during the span of the document. The current Historic Preservation Plan is the 2011-2015 Historic Preservation Plan; it was extended due to natural disasters (Super Typhoon Soudelor in 2015 and Super Typhoon Yutu in 2019), and an update is pending. The current plan outlines major historic preservation activities which fall within several general program priority areas, including survey, registration, project review, and public education and cultural preservation.

HPO envisions that now and in the future, historic preservation will play a key role in improving the quality of life for all residents of the CNMI. As the 2011-2015 CNMI Historic Preservation Plan describes, this vision encompasses the Historic Preservation Office and schools and the community at large. Although an update to the Historic Preservation Plan is pending, the vision and discussion of challenges and opportunities are included here for additional context.

The 2011-2015 Historic Preservation Plan's vision includes aspirations that:

- CNMI residents will consider historic and cultural resources as irreplaceable links to our past whose preservation and study will add to our understanding of the archipelago's unique cultures and history.
- Educators will take full advantage of historic preservation by integrating important historical and cultural data generated by archaeological and historical research into school curricula. Students will take inspiration from the past and use it as a compass to navigate an uncertain and challenging future.
- The legislature will recognize the importance of historic preservation and appropriate adequate funding levels to ensure that historic and cultural resources are identified, protected, studied, and interpreted. The legislature will also enact stronger laws that will provide preservationists and others with the tools necessary to ensure that essential resources are respectfully considered and afforded appropriate treatment.

- Historic Preservation will be integrated fully into economic development, and developers will view historic resources as assets rather than liabilities. Preservationists and developers will recognize common ground, thus avoiding adversarial relationships.
- Visitors to the CNMI will be provided opportunities to learn about the history and cultures of the Northern Mariana Islands. Residents will take rightful pride in the many accomplishments of their ancestors. Cultural tourism will be embraced and will serve as a vital drawing attraction for visitors worldwide.

When discussing challenges and opportunities, the plan identified eight “issues” or challenges in accomplishing the vision and goals and objectives for achieving these goals. These include needs for (i) adequate funding for Historic Preservation, (ii) integration of historic preservation into the visitor industry of the CNMI, (iii) land-use conflicts, (iv) public participation, (v) expanded survey, inventory, and registration of cultural and historic resources, (vi) federal agency cooperation, (vii) public education, and (viii) cultural preservation. These challenges and opportunities to support and expand on the 2011-2015 State Historic Preservation Planning vision will be addressed in subsequent plan updates.



Figure 13 – The Chugai’ Pictograph site on Rota is one of 37 National Parks Service designated Register of Historic Places sites on Rota, Saipan, and Tinian, which have 10, 20, and 7 sites listed respectively. As of February 2021, there are no sites currently listed in the Northern Islands.

Comprehensive Integrated Solid Waste Management Plan

In response to an unprecedented year of natural disasters, the United States provided dedicated funding to address numerous federally declared disasters. Public Law 116-20 earmarked \$56 million for the U.S. Environmental Protection Agency's (USEPA) State and Tribal Assistance grants to address necessary expenses related to the consequences of Super Typhoon Yutu and support comprehensive solid waste management planning efforts. The initial funding has been made available to support planning, capacity building, emergency repairs, and the development of a comprehensive, integrated solid waste management plan for all of the islands of the CNMI, with emphasis on achieving a self-sustaining waste management system that supports SDG 12 "responsible consumption and production patterns."

The Inter-Island Solid Waste Management Taskforce, comprised of representatives from DPW, OPD, BECQ, and the Offices of the Mayors and supported by USEPA, aims to have a completed comprehensive, integrated solid waste management plan that includes "Zero Waste" initiatives ready for incorporation into the next CSDP update by 2025. This will support the 10-year goal that by 2030, 50% of the recyclable waste stream will be diverted from CNMI's landfill or RCRA-compliant waste management facilities on Saipan, Tinian, Rota, and the Northern Islands with diverted waste composted, reused, or sold to support sustainable waste management systems. Island-specific waste assessments and operational plans will be further developed through this process to support this goal.

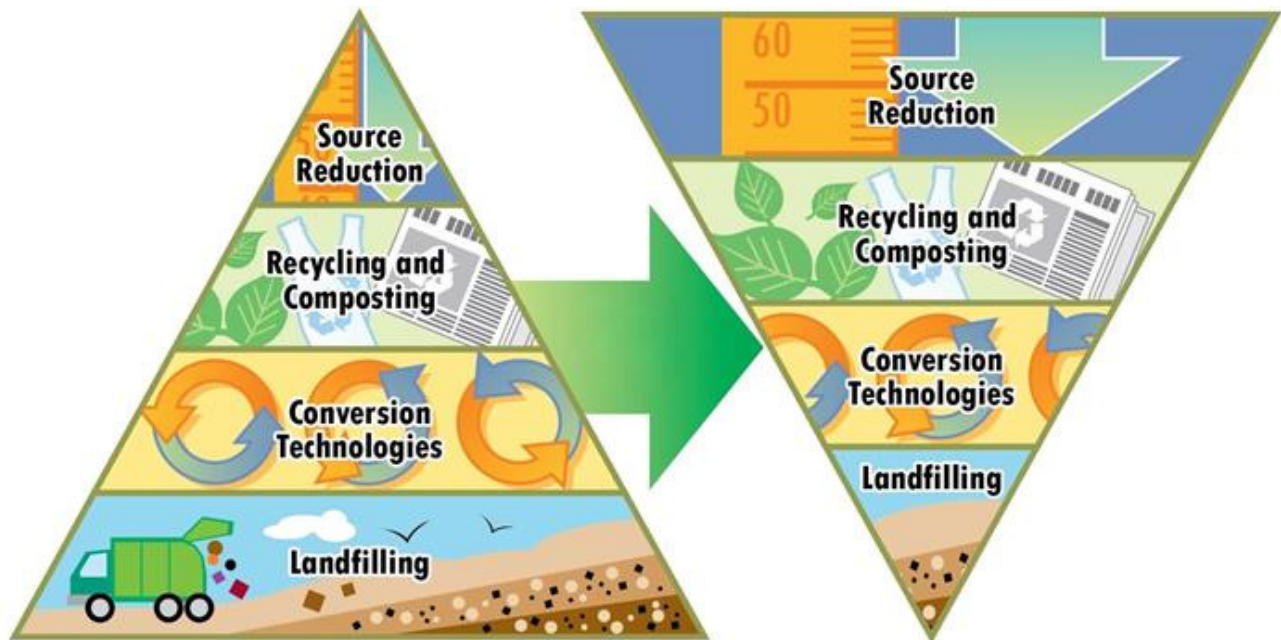


Figure 14 - The "zero waste" concept aims to reduce solid and hazardous waste protection at the source, support recycling and composting, and use conversion technologies to reduce the need for landfilling.

Key Data Points (SSG & SDG Indicators):

Goal 12: Responsible consumption and production

- ▶ The Saipan waste composition study identified traditionally recyclable materials make up nearly ¾ of the waste stream

Saipan's Solid Waste Management System

System success is serving as an example to other South Pacific Islands.

Actual Recycled (Yellow area) | **Actual Landfill** (Blue area) | **Projected Tonnage Year Disposal** (Red line)

Plan legislation

Waste composition and quantities of waste going to the FRI were evaluated and used to develop future projections. A study revealed that 60 percent of Saipan's solid waste stream originates from waste generated by manufacturing in

...wiring, grinding, and mixing green waste (vegetative) and all other items were given consideration.

The size and layout of the off-island transfer facility and transfer building were determined based on waste generation analysis. The off-island transfer facility is a 1,000 sq ft used storage building housing 20 employees and workstations open. The transfer facility was built on a small island and can be placed on any building when maintenance/renovation vehicles can drop off solid waste to the facility. It requires the development plan included development of an off-island transfer facility for maintenance...

A problem that will not go away. Proper disposal of waste—and overall waste reduction—is especially essential on islands with limited land. The EPA will be on island next week to work with Commonwealth officials on a plan to speed the rollout for solid waste facilities on Saipan, Tinian, and Rota that I included in last year's Disaster Relief Act. (Photo: Emmanuel F. Fernandez, Matamoros Sharkey)



- 1 NO POVERTY
- 2 ZERO HUNGER
- 3 GOOD HEALTH & WELLBEING
- 4 QUALITY EDUCATION
- 5 GENDER EQUALITY
- 6 CLEAN WATER & SANITATION
- 7 AFFORDABLE CLEAN ENERGY
- 8 DECENT WORK & ECONOMIC GROWTH
- 9 INDUSTRY, INNOVATION & INFRASTRUCTURE
- 10 REDUCED INEQUALITIES
- 11 SUSTAINABLE CITIES & COMMUNITIES
- 12 RESPONSIBLE CONSUMPTION & PRODUCTION
- 13 CLIMATE ACTION
- 14 LIFE BELOW WATER
- 15 LIFE ON LAND
- 16 PEACE, JUSTICE & STRONG INSTITUTIONS
- 17 PARTNERSHIPS FOR THE GOALS

Figure 15 – This slide from the Inter-Island Solid Waste Management Taskforce meeting kick-off meeting summarizes how a 2019 assessment of Saipan’s waste stream reflected nearly 3/4s of materials entering the Marpi Landfill were identified as “traditionally recyclable” and highlights the waste management hierarchy, which emphasizes avoidance, reduction, reuse, and recycling before waste disposal. The Inter-Island Solid Waste Management Taskforce will support comprehensive planning and project implementation efforts to meet or exceed diversion goals, extending the life of the Marpi Landfill and resulting in important improvements in waste management across the CNMI.

Area-Specific Plans

Saipan Zoning Law and CNMI Setback Requirements

Established in 2006, the Saipan Office of Zoning and its regulations guide growth on the island of Saipan. Zoning comes first in the development permitting process on Saipan and pertains to considerations including but not limited to proposed land use, structure height, parking, signage, and overall design. Applications that require variances are reviewed and administered by the Zoning Board. The Office of Zoning has also led district-specific planning such as the Garapan Revitalization Plan discussed further below. Together this guidance aims to improve the quality of life of our community. Planning elements of this CSDP such as “land use,” “community design,” and “redevelopment” provisions closely align with ongoing programs within the Office of Zoning that support public health, safety, and general welfare of the residents and visitors of the CNMI as well as promotes wise use of our natural resources. In part to further these goals, in 2017, the Office of Zoning was designated as the responsible agency to lead blighted building remediation efforts. With the support of the Department of Public Lands and with coordination from the Office of Planning and Development, the Office of Zoning submitted a proposal to FEMA’s Building Resilient Infrastructure and Communities grant program for FY21. If selected, this initiative will fund the creation of policies to support property acquisition and risk remediation for prioritized blighted structures. Such guidance will be included in future updates of the CSDP as applicable when it becomes available.

Development guidelines for setbacks and parking are also established for the rest of the CNMI through the Coastal Zone Management Program (CZMP) under DCRM. Although primarily focused on avoiding significant impacts to coastal resources of particular concern, since 1983, the CNMI’s Coastal Program has provided area- and resource-specific management standards to achieve wise use of natural resources from ridge to reef on all islands. Current strategic planning efforts include supporting “Better Buildings” and reducing risks of coastal hazards to people, property, and the environment.

Garapan Revitalization Plan and Community Improvement District

The 2007 Garapan and Beach Road Revitalization Plan was created to guide CNMI agencies, landowners, and developers to renew Garapan and Beach Road and achieve a vision of a “premier family-oriented destination for visitors and island residents, featuring a wide range of shopping, entertainment, civic, and commercial uses within a pristine ocean and island setting.” The plan outlines aspirations for a “bustling” Garapan Core with “pedestrian areas and retail businesses with weather protection, landscaping, inviting buildings, and tasteful signage.” The plan acknowledges that it is ambitious and recognizes funding challenges, and suggests that to achieve this vision, Garapan and Beach Road improvement efforts must: 1) start with several small, relatively inexpensive measures; 2) leverage existing public funds to achieve private investment; 3) use this plan to secure additional funds. It emphasizes that the community (public and private organizations) must plan to address long-term concerns such as utility capacity, water quality, coordinated business development, and development of large sites.

It goes on to detail that the critical element in such an approach is a collaboration among all parties. Efforts in one area—for example, parking or street improvements—will be much less effective unless coupled with sound development regulations and effective management of public spaces. Other communities have achieved the kind of success envisioned in this plan through a combination of:

- Strong zoning controls and enforcement
- Active public-private partnerships
- Effective public land management
- Cooperation among businesses for mutual benefit
- Strategies for public and private investment
- Sustained maintenance and management efforts



Figure 16 - Detail of "Garapan Core"

Recommendations	Partners	Actions
#1 Designate Lagoon use areas	DPS-BS, DFW, US Coast Guard, USACE, HANMI, NOAA, MSOA	1.1 Collaborate to finalize and adopt designated use areas. 1.2 Develop a companion map that shows historical/cultural locations and areas for habitat protection. 1.3 Map designated swimming areas to help with monitoring and enforcement of seagrass removal regulations. 1.4 Evaluate the number, type, and location of existing and additional Lagoon moorings and markers. 1.5 Educate Marine Sports Operators (MSOs), residents, and visitors on designated use areas, transits, and launches.
#2 Update marine sports permit	DPS-BS, NOAA, MSOA, DLNR-DFW, Other Lagoon Groups	2.1 Enforce the current cap on the number of commercial operator permits. Formally establish a quota. 2.2 Update DCRM rules and regulations. 2.3 Update permit conditions to be consistent with Sections 101 and 102 of the 1987 Boating Safety Regulations.
#3 Minimize watershed impacts on northern Lagoon	DPL, Office of Zoning, CRM Agency Board, DLNR-DFW, BECQDEQ, DLNR-Parks & Recreation, DPW, Mayor's Office	3.1 Collaborate with DPL to incorporate land conservation in the northern Lagoon. 3.2 Establish a northern Lagoon watershed district with stringent environmentally-sensitive development criteria. 3.3 Strengthen language in Chapter 15-10-100,300 regarding major and minor APC permit requirements. 3.4 Develop a CAP or comprehensive watershed management plan for the Northern Lagoon Watershed. 3.5 ID opportunities for improvement at permit renewal, road repair, and utility upgrades.
#4 Develop and implement Lagoon user education plan	DLNR, DFW, DPL, Litter Control Board, MVA, MINA, Chamber of Commerce, MSOA, Northern Marianas Diving Operators Association, SFA	4.1 Develop an overarching Lagoon education plan with target audiences, messaging, and delivery mechanism. 4.2 Expand MVA pilot educational program targeting snorkeling and diving tour operators. 4.3 Create Saipan Lagoon Sustainable Use educational brochures and maps for permittees, tourists, and residents. 4.4 Develop a trash disposal educational video that could be shown on airplanes or at the airport. 4.5 Collaborate with MVA, DFW, MINA, and DPL on trash management in the Lagoon. 4.6 Consider implementing in-water/beach signage to provide information.
#5 Improve wastewater infrastructure	CUC, BECQ-DEQ, US EPA	5.1 Coordinate on wastewater infrastructure demands, planned improvements, and water quality monitoring. 5.2 Support CUC in enforcement, securing grant funds, and fast-tracking permitting for priority upgrades. 5.3 Develop a better understanding of the bacteria concentrations in effluent discharge from the Sadog Tasi WWTP
#6 Improve public access infrastructure	HANMI, DPL, DPSBS, MSOA, DFW, DLNR-Parks & Recreation, USACE	6.1 Work with partners on priority improvements at Outer Cove Marina, Sugar Dock, and beach barbeque areas. 6.2 Determine if there is a benefit to moving concessionaires off the beaches and into hotels. 6.3 Ensure developers/hotels maintain a clearly marked, publicly accessible passage to the shoreline
#7 Encourage sustainable use of Mañagaha resources	DFW, DPS-BS, DPL, MVA, MINA, BECQ-DEQ	7.1 Determine how to enforce motorized vessel restrictions and integrate use area designations and transit routes. 7.2 Discuss water quality and habitat protection concerns related to overcrowding with DFW and MVA. 7.3 Discuss incorporating eco-friendly green business practices into permit requirements with partners. 7.4 Review NPDES permit conditions, monitoring reports, and treatment technology to assess necessary upgrades

		7.5 Provide signage about trash management on Mañagaha
#8 Create fishermen safety equipment program	DLNR-DFW, DPS-BS, SFA	8.1 Establish free equipment program for fishermen that distributes adequate safety equipment and clothing. 8.2 Provide a venue for a safety training program for fishermen, as part of a Lagoon education plan (Rec. #4). 8.3 Distribute educational brochure to fishing community. 8.4 Discuss a possible regulatory approach that would require fishermen to wear/carry proper safety equipment.
#9 Support BECQ monitoring program	BECQ-DEQ, NOAA, CUC, DPW, University of Guam-WERI	9.1 Improve monitoring capabilities. 9.2 Use monitoring data from permit requirements as additional data points for Lagoon-wide studies. 9.3 Consult with the University of Guam-WERI about prioritizing data collection and analysis of ecological systems
#10 Evaluate and implement appropriate shoreline stabilization and erosion control projects	CIP Program, BECQDEQ, DFW, DPL, Legislature, DPW, USACE	10.1 Require that public infrastructure improvement projects constructed a certain distance from an eroding shoreline implement viable shoreline stabilization and/or beach re-nourishment projects. 10.2 Secure grant funding for shoreline enhancement and stabilization projects not covered by CIP funds. 10.3 As part of APC permit review, ensure that private applicants have considered shoreline stabilization concerns and needs. 10.4 Consider allowing shoreline projects as part of permit mitigation alternatives. 10.5 Incorporate education and outreach components into shoreline protection and climate adaptation projects. 10.6 Collaborate with DFW in re-vegetation efforts at Mañagaha. 10.7 Condition as part of permitting that beach re-nourishment projects use clean, uncontaminated sand.
#11 Improve stormwater management	DPW, CUC, US EPA, BECQ-DEQ (Water Quality Section)	11.1 Meet with DPW and US EPA to review new MS4 program requirements, before the permit is issued. 11.2 Update the CNMI stormwater management manual post-construction standards. 11.3 Prepare GIS maps and track status of stormwater outfalls and piped contributing drainage areas within Lagoon watersheds. 11.4 Update permitting conditions for redevelopment projects, repaving, and road improvements to encourage retrofitting of existing unmanaged impervious cover.
#12 Establish a dedicated funding mechanism for Lagoon protection	Legislature, MINA, HANMI, Chamber of Commerce	12.1 Appeal to the Legislature to establish a dedicated, sustainable funding source for Lagoon protection. 12.2 Leverage the Micronesia Challenge funds to protect Lagoon. 12.3 Collaborate with MINA (Micronesia Islands Nature Alliance) on grant funding opportunities. 12.3 Explore alternative revenue to the Marine Resource Investment Act, such as user fees or voluntary funds. 12.4 Collect fees for luxury private boat and yacht docking or anchoring within the Lagoon. 12.5 Research opportunities for public-private partnerships related to water quality improvements

To address Recommendation #4: Develop and Implement a Saipan Lagoon User Management Plan, in partnership with Marianas Visitors Authority (MVA), Northern Marianas College (NMC), and other agencies and with input from the Marine Sports Operator community, DCRM completed the Saipan Lagoon User Education Plan (SLUEP) in November 2020. The recommendations offered in this guidance document will help lagoon users sustainably conduct their activities that will minimize direct impacts on these crucial resources.

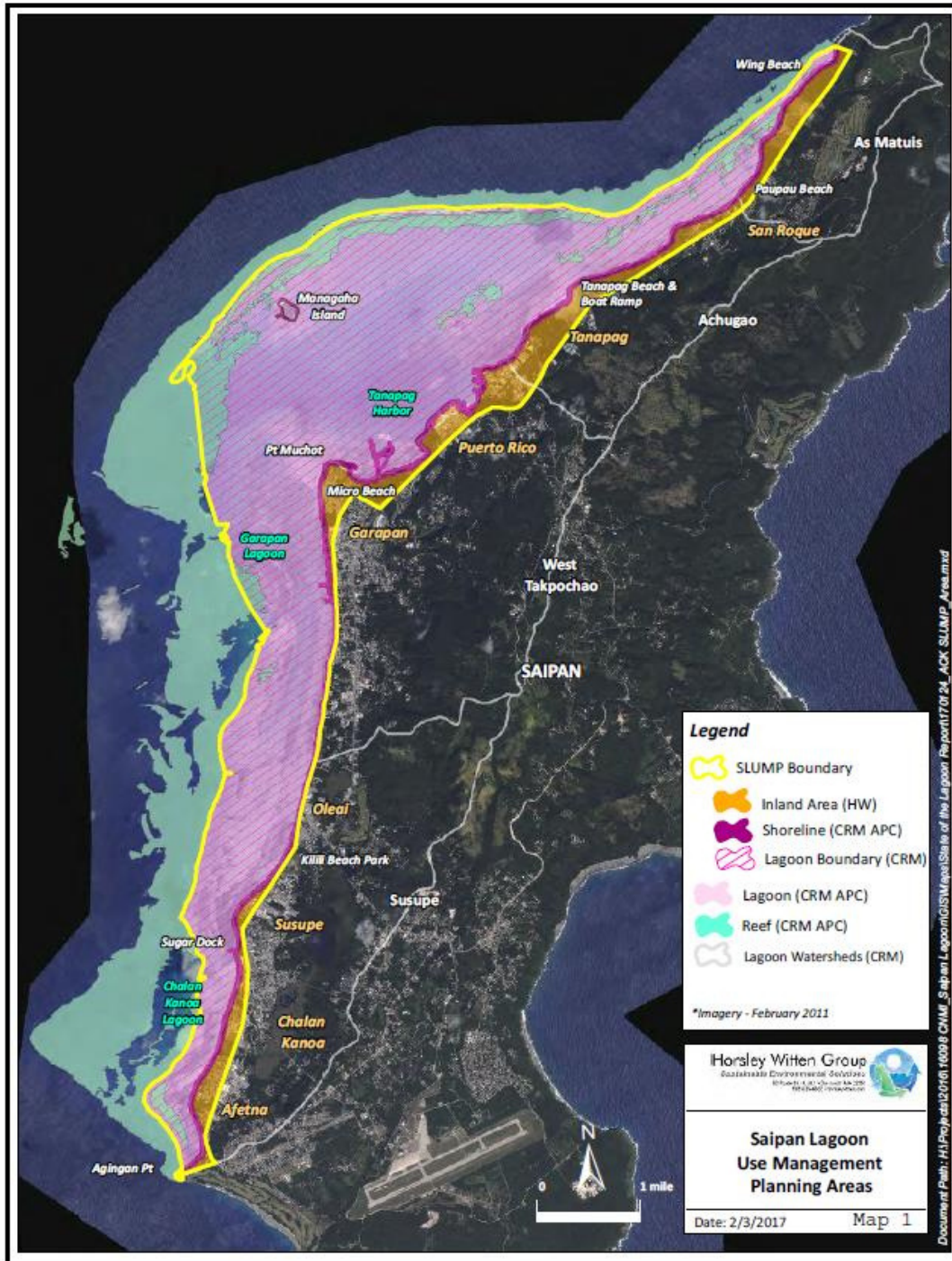


Figure 17 – SLUMP Planning Area, 2017 Update, BECQ-DCRM

Priority Watersheds and the Integrated Watershed Management Planning Approach

A watershed is a topographically defined area, a drainage basin. The total area encompasses all the water that drains into a single body of water (e.g., stream, pond, ocean). Watersheds are also hydrological response units, biophysical units, and holistic ecosystems in terms of the materials, energies, biota, knowledge, cultures, histories, futures, and assemblages that flow through them (Wang et al., 2016). Given the geological and biological relevance of watersheds as units for physical analysis, following the global efforts for using watersheds as socio-economic political units for management and planning, this plan recommends a shift towards the integrated approach of management that incorporates the relationships between institutions, humans, and non-humans – including soil, water, landscape, seascape, flora, and fauna.

What happens to the land happens to the sea.



Watershed management has existed throughout the world for thousands of years and was likely a critical component of the First People of the Marianas, utilizing freshwater resources to determine community locations and agricultural benefits. The California Department of Conservation (2015) defines watershed management as “the study of the relevant characteristics of a watershed aimed at the sustainable distribution of its resources and the process of creating and implementing plans, programs, and projects to sustain and enhance watershed function that affects the plant, animal, and human communities within a watershed boundary.” Integrated watershed management builds upon the foundational principles of watershed management to integrate various social, technical, and institutional dimensions and conservation, social, and economic objectives (German et al., 2007).

“Integrated Management is an adaptive, comprehensive, integrated multi-resource management planning process that seeks to balance healthy ecological, economic, and cultural/social conditions within a watershed. It serves to integrate planning for land and water; it takes into account both ground and surface water flow, recognizing and planning for the interaction of water, plants, animals, and human land use found within the physical boundaries of a watershed” (Red Deer River Watershed Alliance 2015)

Principles of Integrated Watershed Management

In a summary of integrated watershed management approaches in Canada (2016), the Canadian Council of Ministers of the Environment generated a list of eleven principles of Integrated Watershed Management (IWM) that this comprehensive management plan has incorporated into the planning, implanting, and evaluating processes:

1. **Geographical Scale:** Priority watersheds are identified as with planning boundaries at an appropriate scale to address the issues under consideration in a way that recognizes its connectedness to upstream and downstream systems.
2. **Ecosystem Approach:** An interconnected process that uses the best available knowledge, considers cumulative impacts, and promotes watershed and sub-watershed approaches.
3. **Adaptive Management:** Flexible and continuous improvement and adaptation of approaches, policies, and management are undertaken by incorporating new knowledge and innovative design, practices, and technology.
4. **Integrated Approach:** Land, water, and infrastructure planning; investment and management considering the direct, indirect, or potential impacts and their interdependencies.
5. **Cumulative Impacts:** Planning considers the cumulative effects on the environment and the interdependency of air, land, water, and living organisms.
6. **Precautionary Principle and No Regrets Actions:** Caution is exercised to protect the environment when there is uncertainty and environmental risk.
7. **Proactive Approach:** Environmental degradation is prevented because it is better for the environment and more cost-effective to prevent damage than to clean up after the fact.
8. **Shared Responsibility:** The responsibility for policy and program development and implementation is shared within the mandate of all actors at the appropriate scale.
9. **Engaging Communities and Indigenous Peoples:** The IWM process recognizes and supports the identity, culture, and interests of local communities and indigenous peoples, as well as enabling meaningful participation and incorporating traditional ecological knowledge and practices.
10. **Sustainable Development:** The right to development equally meets the economic and societal needs without compromising the environment for present and future generations.
11. **Natural Capital:** Natural capital is protected and managed to reduce short- and long-term negative economic and human health impacts; nature-based solutions are considered and applied where determined effective to build resilience of natural capital; natural systems are managed to provide goods and services of environmental, economic, social, cultural, and spiritual values, now and for the future.

These values are reflected in regularly updated plans for the Garapan, Laolao, Talakhaya, and Achugao priorities watersheds. Conservation Action Plans have been in place in Garapan, Laolao, and Talahaya since 2013, 2009, and 2012 respectively. Currently updates are ongoing for all of these watersheds, and a new priority area was identified, and plan is in development for Achugao. While these updates have all been delayed due to COVID-19, publications are forthcoming and plans will continue to be developed collaboratively and with consideration of SSG principles. Regular updates will be reviewed and upon endorsement by the PDAC, incorporated here by reference.

Garapan Watershed Management Plan - 2020 Update

The 2020 update for the Garapan Watershed Management Plan is pending but an early draft has been shared with the Watershed Working Group, with the draft vision and 10-year goals and objectives detailed here. This section will be updated as needed when the revised plan is submitted and adopted as outlined in P.L. 20-20.

Vision: The Garapan watershed is the CNMI's "Hafa Adai" and "Tirow" to the world. Garapan is the convergence of our economic, natural and cultural resources. It provides our community with safe and healthy resources to engage in and share with our visitors. It is thriving and resilient to the impacts of climate change through smart, safe, development and actions from ridge to reef.

10-year Goal: By 2030, Garapan will have:

1. Improved lagoon water quality through:
 - o Improved management to reduce illicit discharge and improper FOG disposal
 - o Upgraded infrastructure to handle loads
 - o Reduced stormwater runoff
 - o Green infrastructure to reduce flooding events
 - o Reduced and controlled stray animal population
 - o Smart, Safe Growth Principles integrated into development permitting and management activities
2. Improved management of Critical Habitat (ie. wetlands, mangrove, seagrass, reef, forest) through:
 - o Invasive species prevention and management
 - o Greater compliance and enforcement of natural resource management regulations through clear updated regulations and regulatory framework.
3. More sustainable and resilient development through:
 - o Improved permitting processes based on integrating Smart, Safe Growth principles and best available data that considers climate change and natural disaster impacts and risks
 - o Inter-agency collaboration and decision making for permitting
 - o Community engagement that fosters environmental stewardship

Lao Lao Watershed Management Plan - 2020 Update

The 2020 update for the Lao Lao Watershed Management Plan is pending. Thus, the 2009 plan is referenced here.

Vision: Laolao is world renowned as a beautiful tropical destination where natural, cultural and historical resources, knowledge and values are abundant for all to enjoy above and below the waves of Saipan.

Mission: In appreciation of the cultural, historical, and environmental significance and educational, economic, and social values that benefit all stakeholders—indigenous people, residents, tourists, traditional fishermen, dive operators and divers—we pledge to protect, preserve, restore, and manage Laolao Bay through stakeholder-driven sustainable resource management practices.

This section will be updated when the revised plan is revised and adopted as outlined in PL20-20.

The vision for the Talakhaya watershed was developed by the management team of the CAP in 2007:

“Protehi i rikesan i tano yan i tasi” – “Protect the wealth of our land and sea”

Additionally, through the watershed management planning process of 2018, a number of mission statements for the future of Talakhaya stood out and have been highlighted throughout this document:

1. Ensure the value of the watershed (including the ecosystem services, economic benefits, cultural components, etc.) are equitably distributed to the entire community (as defined by both the human and non-human objects found in and around a watershed);
2. Guarantee the integration of watershed protection, conservation, and management with the necessary provision of safe drinking water (particularly in the context of limited water resources on small islands);
3. Establish the role stakeholders and managers play in ensuring a resilient and productive watershed for future generations (without sacrificing the needs of the present or undervaluing the impact of today on the future of the watershed); and
4. Reflect the indigenous values – relatedness, respect, and reciprocity – and the traditional ecological knowledge – via landowners, residents, elders, and managers – throughout the planning process and allowing space for all stakeholders to contribute to the continued management of the watershed.

Five broad strategies were determined to best address the threats identified in the 2012 and 2015 Conservation Action Plans:

1. Revegetation of critically eroding areas in the Talakhaya/Sabana;
2. Implementation of engineering actions that would decrease erosion in the watershed;
3. Raising awareness and education of the Rota community about how fires and poaching are affecting the watershed;
4. Creation of effective enforcement measures for local laws;
5. Collection of necessary species populations information in the area to allow for more informed policy decisions.

Although there has been significant progress throughout the watershed, many of the problems are still present or have altered in unexpected ways. The following sub-sections identify the overarching goals for watershed planning, the actionable strategies for achieving those goals, the objectives for each strategy, and the recommended actions to guide managers and planners.

Goals

Utilizing background materials and informed by stakeholder participation, seven overarching goals have been identified for Talakhaya:

1. **Equitable distribution of watershed values;**
2. **Dedication to the restoration of the landscape;**
3. **Increased knowledge of watershed systems;**
4. **Reduction of erosion and sedimentation;**
5. **Commitment to meet future water needs;**
6. **Raised community awareness of watershed;**
7. **Improved monitoring and evaluation of the watershed area.**

Please refer to the 2020 Talakhaya/Sabana Watershed Management Plan for detailed strategies, objectives, and actions.

As of 2021, there are ongoing island-wide and resource-specific watershed planning efforts underway. This section will continue to be updated when the revised plan is submitted and adopted as outlined in Public Law 20-20 and this planning document, which envisions executing implementation plan updates at least every five years and full plan review and revision every ten years.

Development Guidelines

2018 IBC

The International Building Code 2018 (2018 IBC) is a model code produced by the International Code Council (ICC). This document provides the foundation for many state and city codes. The 2018 IBC combined with local jurisdiction amendments form the state codes. The CNMI adopted the 2018 IBC on July 28, 2020, by publishing updated regulations in the Commonwealth Register (42 CR 7 at 43713). As such, all new buildings and building repairs must meet or exceed these requirements as certified by DPW. Current capacity building and implementation training efforts are underway to support this program further, which aims to preserve public health and safety and provide safeguards from hazards associated with the built environment through guidance specific to the design and installation of innovative materials that meet or exceed public health and safety goals.

Smart, Safe Growth

“Safe, Smart Growth” (SSG) is a set of development strategies that aim to ensure the growth of communities and infrastructure resilient to natural disasters with thriving economies and healthy environments. SSG is a comprehensive planning approach that emerges from the intersection of three critical areas of practice – hazard mitigation, climate impact adaptation, and smart growth – each associated with voluminous policy guidance and best practices. Combining these best practices can identify opportunities to incorporate the successful implementation of SSG Principles in planning and development. These principles include considerations such as early planning collaboration, establishing policies to support sustainable development and maintenance of ecosystem services, and promotion of knowledgeable communities and adaptive management frameworks.

To support the operationalization of these principles in CNMI, a Guidance Manual for Smart, Safe Growth of the Northern Mariana Islands was developed for OPD as the product of a technical assistance grant from U.S. Federal Emergency Management Agency (FEMA) and the U.S. Environmental Protection Agency’s Region IX Pacific Islands Office (EPA) in November 2018. The guide included a “regulations review” highlighting opportunities to mainstream “smart, safe growth” (SSG) principles into CNMI law and policies.

The guide notes that “resilient communities that result from the incorporation of SSG principles are planned and built to withstand current and future weather events and natural hazards with minimal physical damage or community disruption.” These principles are compatible with complementary concepts of sustainable development as well as indicators and metrics of the United Nation’s Sustainable Development Goals. They can also be applied to project-specific planning, and project implementation review through the use of a checklist developed to incorporate these considerations, available at <https://opd.gov.mp/library/reports/opd-safe-smart-growth-guidance-for-cnmi/>. Guidance updates and a more user-friendly survey tool and trainings will further support the incorporation of SSG principles into project scoping, screening, and implementation efforts.

CNMI Sustainability Guide for the Hospitality Industry

In 2018, BECQ-DCRM published an industry-targeted manual to support sustainable design, construction, and operation practices for the CNMI's most important economic sector, the hospitality industry. This manual guides how implementing best management practices (BMPs) can contribute to long-term environmental, social/cultural, and economic sustainability to ensure that the tourism industry remains an economic driver now and in the future.

For this Manual, sustainability is achieved when there is a balance between the planet, people, and profit. The Triple-bottom line is a concept familiar to the corporate world. In this context, the hotel and accommodations sector is challenged to support a Sustainable CNMI.

The Manual includes 36 best management practices (BMPs) for sustainable development organized into 10 practice categories: (A) Sustainable Sites; (B) Water Resources; (C) Material Resources and Solid Waste; (D) Energy and Global Climate; (E) Sustainable Management; (F) Sustainable Purchasing; (G) Engagement and Outreach; (H) Local Community Support and Human Resources; (I) Cultural Heritage; and (J) Biodiversity Conservation. BMPs are described within individual fact sheets that include a set of recommended actions, benchmarks to measure performance, and other information to support implementation, lower operating costs, and increase marketing power to environmentally conscious customers. BECQ-DCRM offers pre-application meetings to support early consideration of these recommendations and local regulatory requirements early in the scoping process. Visit dcrm.gov.mp/ to learn more.



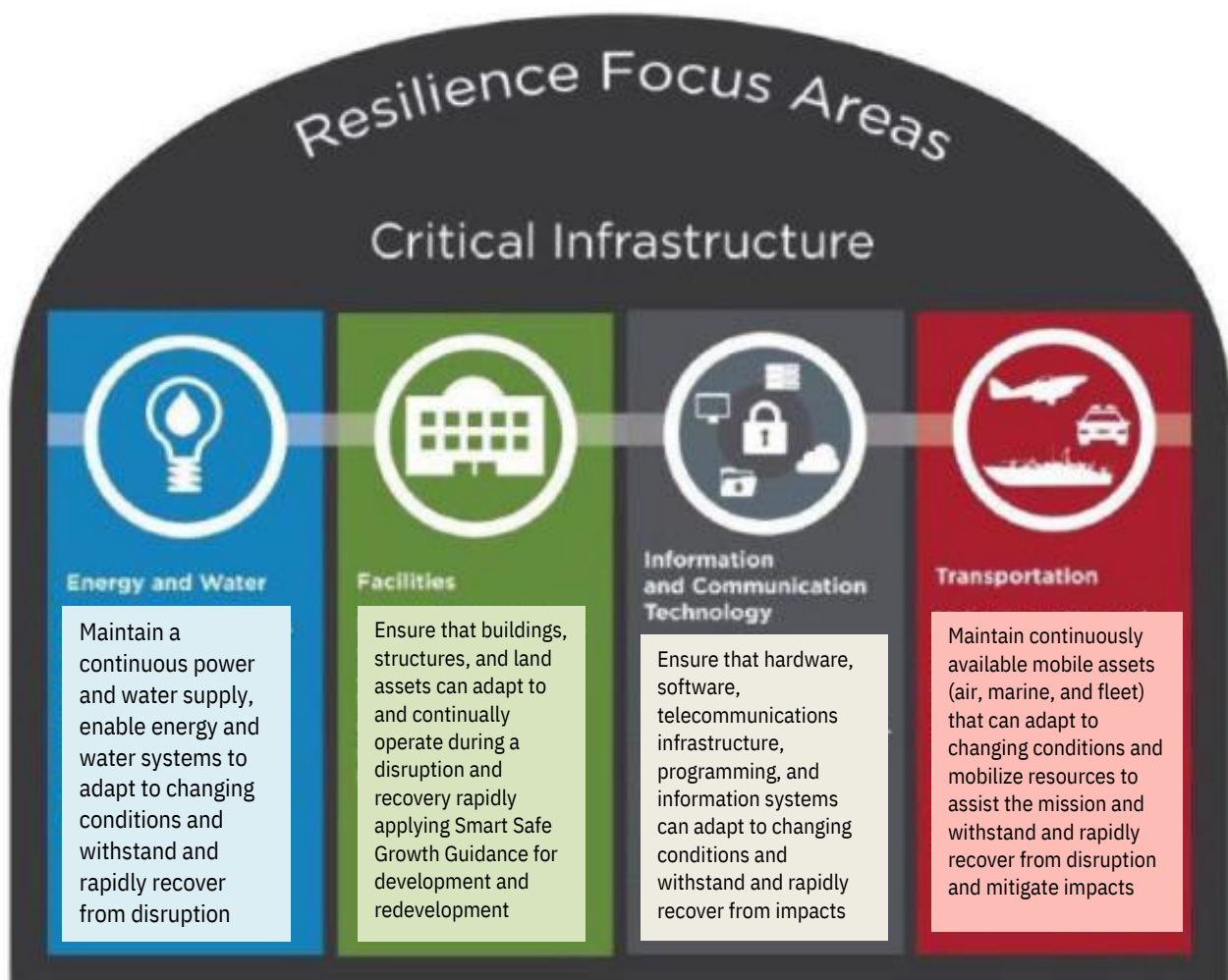
Figure 18 – Sustainability Triple Bottom Line. Source: University of Wisconsin.

2006 Stormwater Management Manual

Stormwater management is an integral part of site development to avoid and minimize nonpoint source pollution and water quality impacts. BECQ-DEQ administers the Nonpoint source pollution control program and requires that all earthmoving activities implement appropriate site management measures through the “One Start” permitting process. The 2006 Stormwater Management Manual outlines requirements and best practices for consideration to economically and efficiently reduce development impacts and protect new development from flooding and storm events.

Resilience Framework for Federal Infrastructure and Operations

In 2010 the National Infrastructure Advisory Council (NIAC) published A Framework for Establishing Critical Infrastructure Resilience Goals, Final Report, and Recommendations by the Council. This report acknowledges unique challenges of risks to critical infrastructure. Recognizing that built infrastructure supports fundamental missions of ensuring economic stability and growth, national security, public safety, and quality of life, the report also acknowledges that it is “neither practical nor possible to safeguard infrastructures from all hazards.” Therefore, NIAC suggests that resilience be a fundamental strategy that makes our businesses more robust, our communities better prepared, and our nation more secure. It is often the most flexible and cost-effective strategy to ensure continuity of services and functions and minimize disruptions. This report outlines challenges and opportunities for the construction and maintenance of critical facilities to support more cost-efficient, resilient, and sustainable outcomes for service providers and the communities they serve. Many specific recommendations from the NIAC are incorporated into CNMI’s SSG Guidance. However, the 2010 report provides additional resources and examples worth considering to support extensive critical infrastructure project planning and implementation efforts.



SSG Tools and Recommendations

The tools outlined below highlight recommendations from the 2018 Smart, Safe Growth Guidance to improve resiliency and support sustainable land use management and infrastructure deployment. The SSG tools and considerations outlined here are detailed further in Chapter 7 of the 2018 SSG, which includes an assessment matrix to help planners conduct early scoping efforts to identify areas for SSG enhancements. These planning principles and recommendations shall be considered in project scoping, planning, and implementation efforts to support sustainable development outcomes.

Critical Infrastructure Design, Engineering, and Construction

To grow smarter and safer, how utility infrastructure development is planned, sited, designed, constructed, and operated must adjust to changing conditions. Many SSG measures have significant co-benefits that justify infrastructure investment now, such as energy security, economic growth, job creation, and public safety. Including SSG Principles in the early stages of utility design can improve infrastructure attractiveness and support other community functions such as economic activity and public health.

Critical infrastructure located in high-hazard areas should be relocated to areas that are suitable for the respective uses. Flood mitigation and other retrofit protective measures to enhance the structural integrity, overall performance, and functionality of utility facilities located in high-hazard areas should be undertaken. The goal is to ensure the continuity of critical facilities and lifelines essential to helping residents remain in their homes following a disaster and facilitate and expedite community and regional post-disaster recovery. See Chapter 7.1 in the SSG for a complete listing of infrastructure planning considerations, recommendations, and planning support tools.

Land Use Management Planning

Land use management, integral to most SSG Principles, is among the most critical factors for all planning initiatives and is the common denominator for all infrastructure and development initiatives. Land use is best determined through the use of data and is best managed through regulation. A highly developed and well-maintained GIS database, contemporary vulnerability assessments, and enhanced regulations are crucial to aligning land use with SSG objectives.

Land use management planning works to balance the needs of development with the maintenance of critical ecosystem services. The natural world provides many protective functions to the built environment for little or no cost. These services can degrade over time if natural resources are not protected, conserved, and managed. Also, as the climate changes and new weather patterns develop, the level of protection provided by natural features may change. For example, as sea levels rise, waves may overtop the barrier reef with more energy, resulting in more wave-run up and beach erosion. Establishing living shorelines by planting native coastal vegetation (or selected introduced species) is an example of green infrastructure that can slow coastal erosion. Watersheds provide other essential ecosystem services such as increased water infiltration, reduced stormwater run-off, increased water recharge potential, and improved near-shore water quality. Increasingly, “nature-based solutions” are being hailed as interventions that provide cost-efficient and long-lasting co-benefits to people, economies, and the environment. See Chapter 7.2 in the SSG for a complete listing of land use management considerations, recommendations, and planning support tools that aim to improve land use functions and restore, maintain, and enhance natural ecological processes and protect the communities that rely on them.

Disaster Recovery Planning

Post-disaster recovery is best achieved through pre-disaster planning. Pre-disaster planning for recovery is critical to efficiently direct efforts following a natural disaster and prepare for long-term recovery. Without a plan, recovery efforts are ad hoc and slow the return of community stability. Using a collaborative approach to develop a pre-disaster plan establishes resilience through government leadership. The structure forms communication channels and builds community partnerships to support recovery efforts. The US Department of Homeland Security and FEMA provide many tools under the National Disaster Recovery Framework to assist local governments and communities in identifying critical components to include in pre-and post-disaster recovery plans, such as sector-specific plans for the recovery of essential services and localized community plans (i.e., Village plans). The underlying idea of developing pre-and post-disaster plans before an event is to provide planners the opportunity to better understand how short- and long-term decisions made after a disaster will affect ongoing development priorities. Specific components of pre-disaster plans for CNMI need to be determined by government officials and agency staff. The tools below can consistently guide pre-and post-disaster plan development with SSG Principles and reduce vulnerabilities over time. Selected tools to aid in pre-and post-disaster planning and post-disaster recovery are provided in SSG Chapter 7.3.

Funding Tools

A challenge to implementing SSG is determining how to pay for initiatives such as retrofitting vulnerable infrastructure, buy-out programs for vulnerable development, and land acquisitions. The challenge is that many SSG projects address hazards potentials that are likely over the long term. In the near term, it is often difficult to justify the added expense for long-term projects, especially when governments are fiscally constrained and have difficulty funding short-term priorities. However, several tools are available to assist governments and communities in developing multiple approaches to fund SSG projects. The tools presented in Chapter 7.4 may be adapted to meet the specific needs of CNMI. Also, many Federal agencies provide funding opportunities to help governments fund long-term projects that will foster SSG.

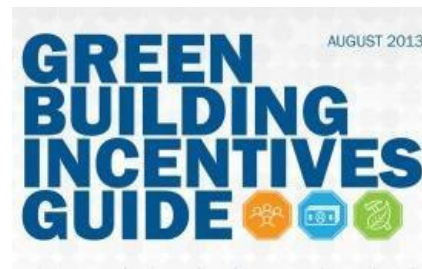
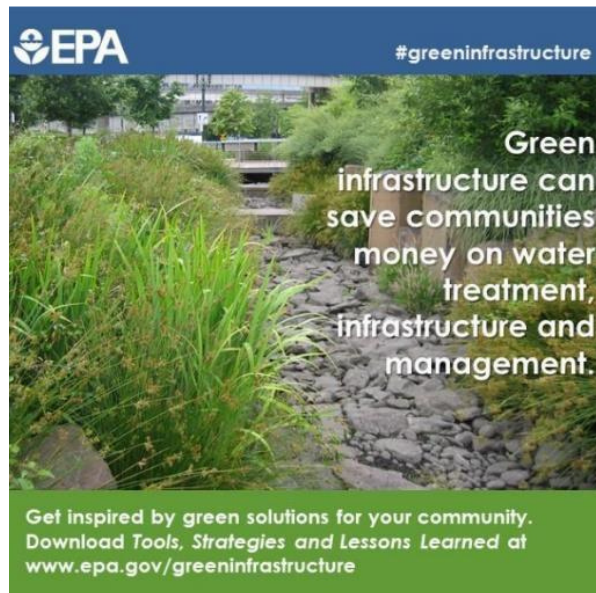
Market-Based Tools

One of the most effective and popular strategies to encourage green infrastructure and green building is incentivizing the market by selecting SSG principles in the proposed development. "Green infrastructure" is a cost-effective, resilient approach to managing wet weather impacts. "Green Building" can be defined as the practice of increasing the efficiency with which buildings and their sites use energy, water, and materials, and reducing the potential negative impacts buildings have on human health and the environment through better siting, design, construction, operation, maintenance, and removal. Sustainable, resilient buildings seek to limit resource consumption and environmental impacts over the life of buildings – from initial resource extraction to waste disposal – while simultaneously providing building occupants an optimized environment.

Types of SSG activities that could be made eligible for incentives include:

- Reduction and mitigation of stormwater runoff and erosion (e.g., downspout disconnection, rainwater harvesting, cisterns, rain gardens, planter boxes, bioswales, permeable pavements, green parking, green roofs, land conservation);

- Wetland protection through mitigation banking, permittee-pay, and in-lieu fee programs;
- Reduced exposure to risk in coastal hazard areas, including shoreline setback requirements and buffer enhancement in high-risk areas;
- Standard application of low impact development and “green infrastructure” deployment in highly flood-prone areas;
- Protection of natural hazard mitigation features such as strand vegetation, seagrass, and fringing reef structures;
- Additional BMPs for development and resource use activities
- Renewable energy development;
- Investments in energy-efficient buildings or components;
- Investments in systems to capture items from a company’s waste stream for recycling or use by others;
- Manufacturing products from recycled materials;
- Undertaking environmental remediation activities;
- Use of alternate energy sources such as solar, wind, and biomass;
- Use of alternative fuels to power a company’s fleet;
- Installation of pollution control devices.



Market-based incentives can either be considered on a “first-come, first-serve” basis or be strategically applied to particular watersheds, villages, or land use types that are the highest priority. These tools and supporting recommendations are detailed further in SSG Chapter 7.5.

Capacity Building Tools

To effectively plan and move towards SSG development, communities and elected government officials and workers, and the public at large must be knowledgeable about SSG. The government and community must also be aware of the need and advantages of responding in advance of vulnerabilities from a progressively changing climate. The CNMI needs to build impact assessments, planning, and disaster risk reduction capacities to effectively work toward SSG.

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Community Engagement Tools

The successful implementation of SSG projects depend upon the knowledge and actions of all community stakeholders, including nongovernmental institutions and social networks. Governments alone cannot ensure SSG. Community leaders must be prepared to make decisions concerning SSG, before and after disasters. Underlying effective adaptation is public comprehension of the challenges and the solutions offered by adaptation interventions. Communication of complex science and engineering concepts and details to the general public are not easy. Regardless, this is essential and requires carefully crafted public programs that utilize formal and informal education as well as traditional media such as newspapers and radio along with digital social media.

Several challenges to community engagement specific to the CNMI were identified in 2012 and 2014 during preliminary climate change adaptation planning efforts.

Additional capacity building among agencies and stakeholders is needed to develop a collaborative process to work toward SSG. Also, the culture of decision making is strongly influenced in the CNMI by traditional social structure. This may present opportunities to use engagement tools in smaller community village settings. Tools to aid community engagement are provided in SSG Chapter 7.7.

You can view the full SSG Guidance at <https://opd.gov.mp/library/reports/opd-safe-smart-growth-guidance-for-cnmi>



Incorporating Revised Data and Report

Regularly incorporating new information into planning and development standards is a best management practice to the achievement of sustainability objectives. Reports and recommendations will be periodically submitted to the PDAC who may decide to incorporate interim guidance in between updates of this CSDP and the supporting Resources Report. In 2021, the US Federal Emergency Management Agency (FEMA) conducted an extensive and comprehensive structural performance evaluation for buildings in the CNMI impacted by Super Typhoon Yutu. This FEMA-led initiative resulted in reports that provide a retrospective of structural performance of buildings during extreme wind events, in order to develop recommendations for building repairs and new construction to mitigate damage potential during future extreme wind events. This initiative was conducted by a FEMA Mitigation Assessment Team (MAT) assigned to the CNMI following Super Typhoon Yutu.

The MAT operates under a standardized set of protocols following a site-specific natural disaster event. The MAT assigned to the Super Typhoon Yutu event identified structural performance as the most important factor in recovery costs and community disruption. Improvements to structural performance were found to have the greatest potential to reduce recovery costs and lessen community impacts for future tropical cyclone events.

The MAT prepared eight (8) post-Yutu structural performance evaluation documents. These include:

Fact Sheets (3)

- CNMI MAT 1: Maintenance and Retrofit Options for Roof Coverings, Opening Protection Systems, and /exterior Building Elements
- CNMI MAT 2: Maintenance and Retrofit Options for Key Building Systems
- CNMI MAT 3: Permitting and Inspection Process for Disaster-Resilient Residential Homes

Recovery Advisories (2)

- CNMI RA-1: Code-Based Wind Resistant Roofing for Homes
- CNMI RA-2: Mitigating Wind Damage to Existing Critical Facilities

Summary Reports (3)

- SR1: Codes, Standards, and Permitting (FEMA P-2177)
- SR2: Performance of One- and Two-Family Dwellings (FEMA P-2178)
- SR3: Performance of Public Buildings and Critical Facilities (FEMA P2179)

These MAT products are recommended resources to enhance structural performance of new development and are available online at opd.gov.mp. Each document provides a discussion on structural vulnerabilities to extreme wind events, and guidance and resources to building owners for how to retrofit/repair a building to better withstand damage during future tropical cyclone events.

The MAT documents provide an excellent basis for government development of codes and standards and justification for enforcement of existing codes. MAT products are also excellent practical training materials for inspection personnel. The use of these MAT documents in the planning and permitting processes will lead to gradual improvements to structural integrity and resiliency of buildings in the CNMI to future natural disasters.

In addition to the MAT documents above, FEMA prepared the CNMI Special Wind Region Maps (2020) to assist design engineers with structural design criteria for building wind loads to meet requirements in the 2018 International Building Code adopted by CNMI. Wind loads during extreme wind events are dependent on topography and building location. The CNMI Special Wind Region Maps are provided through an inter-active FEMA web-based system, which allows engineers and planners to select a building location, at which the recommended maximum design wind speed is specified. Structural engineers then use this value in building structural design.

IV. Process and Next Steps

To achieve the visions, goals, and objectives outlined in this Comprehensive Sustainable Development Plan, ongoing interagency and inter-sectoral efforts will be needed to implement short- and mid-term action items. This section outlines best practices in adaptive management planning, supporting implementation and monitoring strategy, information sharing protocols, and community engagement and outreach goals and methods. Together these procedural elements will support iterative reassessment of this living document, which, as directed by Public Law 20-20 § 20177, emphasizes the “continuing nature of the comprehensive plan program rather than a final completion of a single plan.” With the publication of the Draft CSDP for public comment in Fall 2020, it is anticipated that the next Resources Report review and updates will be completed by Winter 2023 to support an extensive review and update process with a revised Draft CSDP in circulation by Fall 2025 at the latest. Planning element updates and supporting Action Plans that are updated during this period will be submitted to the OPD Director and the PDAC in the process established by PL 20-20 and detailed further in the coordination protocols in this section.

Adaptive Management

Adaptive management is crucial for the success of plan implementation. Adaptive management is defined as a systematic process for continually improving management policies and practices by learning from the outcomes of past and current management activities. It is considered a planning best practice to include metrics and timelines in objectives so that progress can regularly be assessed. Adaptive management is the process of assessing progress and adjusting priorities or interventions should progress not be achieved or if conditions change. This process recognizes a level of uncertainty about the “best” policy or action for a particular management issue. It requires that each management decision be revisited in the future to determine if it is providing the desired outcome. The approach builds upon prior results, both positive and negative, and allows managers to reassess and incorporate new knowledge into management practices continually.

Adaptive management can be resource-intensive, requiring additional capacity throughout all stages of implementation. This presents additional challenges when limited funding and capacities can reduce the viability of potential strategic actions. However, with cross-cutting priorities identified, **OPD, the PDAC, and partners can work together to leverage existing resources and build capacity to implement, monitor, learn from, and readjust plans as needed to meet shared management objectives.**

- Planning Next Steps and Policy Recommendations
 - Continue development, adoption, and integration of resource- and sector-specific planning updates
 - Support information sharing and iterative planning
 - Enable financial transparency and accountability through online information sharing and involvement of stakeholders early in planning and project scoping
 - Next steps: Implement “Next Steps”; Work towards 3-5 year goals, continued data collection, integration of existing and new plans with these guiding principles, visions, goals, and objectives.

Implementation Strategy

Specific project activities shall be submitted through annual budget submissions before the end of each fiscal year. Where possible, project elements will be highlighted in these submissions from OPD and the PDAC members. Upon endorsement and approval of this CSDP, the PDAC, OPD, and Partners will further develop Master Plan elements to include cost estimates for short-, mid-, and long-term plan elements. OPD, the PDAC, and Planning Partners will work closely with the Legislature and the Administration to identify and leverage local and federal funding streams to support prioritized tasks and achieve sustainability outcomes detailed in this CSDP.

Monitoring, evaluation, and regular adjustment of management efforts are considered best practices in planning to achieve long-term outcomes. Adaptive management can occur at multiple plan- and project-specific levels. However, the process is similar. Once a planning trajectory is established, periodic data collection will support regular reassessing progress, what is working, and what may need further modification. To support this, the goals and objectives outlined in this plan are connected to measurable indicators using data points already being collected. This CSDP is itself a living document, which means it will periodically be reassessed as discussed in more detail in the subsequent sections on monitoring and measuring effectiveness here. Regular reassessment will allow planning partners to assess and address challenges to achieving specific objectives and their outcomes. Once an outcome has been completed, the next equally important step in an adaptive management protocol is to assess its effectiveness. A review and evaluation of the results allow managers to decide whether to continue the action or change course. This investigational approach to management means that regular feedback loops guide managers' decisions and ensure that future strategies better define and approach the community's objectives, special area, and functional plans outlined here. By setting up regular stakeholder meetings, results can be reviewed before, during, and after implementation to guarantee that actions meet the objectives in this plan. As such, this implementation strategy aims to build capacity and systems to support effective plan execution and recalibration as needed to continue supporting the CNMI's path towards a more sustainable future for people, the environment, and the economy.

Building Capacity and Leveraging Partnerships

OPD, the PDAC, and planning partners will continue to expand our organizations' capacity and create a strategy-supportive work culture. Ongoing and strategic support from CNMI's Leadership and the community is critical to the long-term success of these efforts. Therefore, in addition to annual reports being submitted the last Monday of every January and Citizen-Centric Reports published every September, OPD is committed to regularly sharing planning engagement opportunities, providing relevant reports, and facilitating ongoing community dialogs to develop this CSDP and its components further. As mandated by PL 20-20, policy recommendations will be provided to support the development strategies outlined here as opportunities to address short- and long-range socio-economic and resource management planning efforts arise.

Systemic Implementation through Funding Coordination

Funding is critical for the objective implementation and to support short- and long-term adaptive management planning efforts. As detailed in PL 20-20 § 20182, this CSDP contains a schedule of programs and projects implemented annually. Funding for the programs and projects outlined here in large part is already allocated through the budget requests and grant funds of identified "lead" agencies. Where data gaps are identified, OPD will work with planning and resource management partners and financial management partners within the CNMI Office of the Governor, federal grantors, and private or NGO representatives as appropriate to identify and support cross-cutting priorities. Plans and project components that do not fall under the authority or responsibility of any particular department, agency, or instrumentality of the government of the CNMI shall be met through timely and coordinated requests submitted for annual appropriations to the Legislature.

Monitoring and Evaluation Strategy

The following section provides details and guidance for monitoring and evaluating progress towards the goals of the CSDP. The primary objective is to articulate the expected activities associated with monitoring, focusing on measuring the performance of Sustainable Development Goal Objectives and outlining supporting procedures to track and share metrics used to support this analysis. Monitoring is essential to support adaptive management planning to allow partners to periodically reassess whether interventions are achieving desired outcomes and continue to work to leverage existing resources to achieve shared objectives. Therefore, OPD will work with the PDAC to continue formalizing and sharing monitoring and planning updates to ensure the enduring implementation and usefulness of the CSDP.

Coordination, Information Collection, and Data Sharing

As detailed in PL 20-20 § 20185:

Any existing Committee, Commission, Task Force or body mandated to engage in planning for the CNMI or particular areas or jurisdictions within the CNMI shall seek to ensure that such planning efforts are provided the appropriate financial, human, technical, and support resources necessary to accomplish any mandates or requirements of law relative to development planning; provided, however, that such planning efforts are supportive of and consistent with the intent of this article.

For purposes of this article, all plans prepared by any department, agency, or instrumentality of the government of the CNMI shall be circulated to other agencies or instrumentalities affected by such plan and to the Office of Planning and Development for review and finalization no later than sixty (60) days before submission of the plan to the Council.

Coordination, data sharing, and plan review protocols are further detailed in OPD and PDAC implementing policies. Specifically, collecting and maintaining current information across planning sectors will be critical to the continued development of supporting components and updates of the CSDP. To that end, reflecting the mandates of Public Law 20-20, OPD has established CNMI-wide planning policy guidance that all agencies, departments, boards, commissions, and other instrumentalities of the government of the CNMI:

- Work with the Office of Planning and Development (OPD) to review their present statutory authority, administrative regulations, and current planning policies and procedures to determine whether there is any duplication, any deficiencies or inconsistencies therein which prohibit integration, coordination, and compliance concerning the purposes and provisions of Public Law 20-20 § 20177 to support and coordinate comprehensive planning;
- Provide requested public information within ten calendar days as established under the Open Government Act" 1 CMC §§ 9901 et seq., unless an alternate schedule is agreed to in advance by the OPD Director;
- Submit planning updates and relevant reports to OPD as they become available and if possible in the early coordination phase, providing time for comments on drafts and revisions to ensure plan alignment and integration into the comprehensive sustainable development plan;

- As provided by 1 CMC § 20185, all plans prepared by any department, agency, or instrumentality of the government of the CNMI shall be circulated to other agencies or instrumentalities affected by such a plan and to the Office of Planning and Development for review and finalization not later than sixty (60) days before submission of the plan to the ODP Director for review and comment by the Planning and Development Advisory Council.

Community Engagement and Outreach Strategy

Ultimately it is people that must support strategy execution. Communications channels that enable two-way information sharing serve to increase awareness, build buy-in, and grow engagement. When implementing the adaptive management process, feedback from all stakeholders is critical to identifying challenges and crafting creative solutions in the “try-test-learn-revise” strategic planning cycle. As such, OPD will continue to build its publications and geospatial library and invest resources that provide education, training, and engagement opportunities that promote innovation and creative problem solving to support the sustainable solutions outlined in this plan.

To support these objectives, OPD will convene publicly noticed PDAC meetings at least quarterly. Meeting minutes and presentation materials will be curated on the OPD website. Interested stakeholders can sign up for planning updates or view posts on social media. Our inboxes and doors are open, and yet communication is a two-way street.

When OPD and the PDAC agreed on the approach to craft this CDSP in 2018, community meetings were planned for scoping efforts in Spring 2019 and for precinct-level visioning and priority discussions in Spring 2020. Although the COVID-19 pandemic required modification of this approach, this highlights a benefit of adaptive planning – if the planned approach becomes unviable flexible planning allows for recalibration to work towards the visions, goals, and objectives that guide our path.

Build Public Awareness and Support

Community engagement is necessary to increase support and implementation of this integrated approach to achieving the shared visions of the CDSP. Over the next five-year planning cycle, OPD will continue to work with partner agencies to track data, identify trends, and communicate updates in quarterly PDAC meetings and periodic Planning Taskforce and “Working Group” meetings as issues or opportunities for engagement emerge.

To build public awareness and support ongoing sustainability planning and project implementation efforts, OPD will work with partners to expand communications capacities with a “Communications Team.” This team will support the identification of public outreach campaign opportunities.

Transparency and Community Engagement

Community engagement will focus on iterative and transparent information sharing, education, and training events. OPD, PDAC, and Planning Partners will follow the Open Government Act requirements and go beyond those requirements whenever practicable to share information through multiple platforms, including social media and other online forums. OPD, PDAC, and our Planning Partners are committed to supporting information accessibility and providing services as needed to facilitate access to people for whom English is not a native language or has other accessibility challenges.

Engaging with the community through open and transparent processes ensures that OPD and the PDAC's research and policy advice are informed by those interested in, and affected by, that advice and that the analysis is tested publicly. As such, quarterly PDAC meetings and regular Taskforce meetings will be open to the public, and meeting minutes will be posted on the OPD website. Working groups will continue to be formed as needed to address specific locally-driven topics. Efficacy of these efforts will be ensured through meeting management tools such as clear agendas with additional time scheduled for networking and feedback on specific issues.

It is recognized that online participation venues offer important engagement alternatives for those unable or unwilling to attend meetings or events, especially during the days of Covid19. OPD will continue to support efforts to ensure multi-media access to meeting materials and planning documents and keep the OPD website through regular outreach across multiple platforms. We will continue to rely on various means of communication for outreach and feedback.

The strong partnerships developed through these efforts will support continued iterative and inclusive planning and build greater capacity and resources in the future. It is the intention that this CSDP be a living document and will continue to be updated and adapted to reflect changing needs and priorities and community input that stakeholders share.

V. Planning Elements and Policy Recommendations

The following planning-element specific guidance aims to provide additional support to the cross-cutting themes, objectives, and priorities outlined in this CSDP. In summary these are:

Sustainable Systems

- Build and Maintain Critical Infrastructure - Power, Water, Wastewater, Complete Streets
- Implement Environmentally Compliant Solid Waste Systems and Zero Waste Goals
- Co-manage resources to ensure healthy environments and environmental services
- Ensure systems resilience through Smart, Safe Growth that helps maintain social, economic, and environmental co-benefits

Networks of Care

- Invest in education and workforce opportunities that promote sustainable economic growth
- Meet basic needs and providing necessary services to promote well-being for all

Inclusive and Equitable Communities

- Support equitable access to services while respecting diversity and providing opportunities to honor, preserve, and share knowledge and values of cultural identity and inclusion
- Promote just and peaceful development through continued investment in social services, including equitable housing, food assistance, and early intervention programs, as well as support services to address mental health and provide victims of violence

Partnerships

- Build partnerships and alliances through alignment with the visions and objectives of existing efforts across the public and private sectors to support the cross-cutting needs of the community

Integrate Land Use and Hazard Risk Reduction Planning

Through proactive planning, the CNMI can evaluate the intersection of development and hazards to reduce vulnerabilities and increase the resiliency of development and the CNMI economy. The Comprehensive Public Land Use Plan is a logical resource for integrating SSG Principles to maximize community, social, and economic benefits. However, the current plan does not consider SSG, hazard mitigation, or climate change. To effectively direct future development, in the 2025 PLUP update, it is recommended that the DPL incorporate high hazard areas identified in the 2014 CNMI Standard State Mitigation Plan (SSMP) and the Climate Vulnerability Assessments for the Islands of Saipan (2014), Rota and Tinian (2015) into the Public Lands GIS to assess the suitability of areas for future development. It is further recommended that the OPD coordinate with DPL, the Office of Homeland Security and Emergency Management, and other key CNMI agencies (e.g., built infrastructure and development regulation) to ensure that projects identified in the plan are sited and designed to withstand future impacts expected under conditions of a changing climate.

Support “Complete Streets” Planning for Community Design and Transportation

"Complete streets" is a development and redevelopment planning approach that aims to ensure that the needs of all transportation system users are considered in all transportation projects and project phases to support multiple sustainability objectives. Although efforts to achieve this through legislation have been introduced in the past, the current working group believes that existing frameworks may be sufficient to incorporate this concept into transportation and development planning, particularly as this goal has been articulated and emphasized in this Comprehensive Sustainable Development Plan.

Produce “Standard Operating Procedure” for all of CNMI government that includes considerations for Procurement, Staff Hiring and Advancement, and Grant Management requirements

Standard operating procedures (SOPs) are information management tools that serve multiple purposes. They help memorialize important institutional information in a way that allows new staff or individuals outside of an organization to get up to speed with internal controls and requirements quickly. They can also be used to help ensure consistency and provide guidance to program managers and staff alike. SOPs often offer step-by-step instructions to enable staff to carry out routine operations to achieve efficiency, quality output, performance uniformity, reduce miscommunications, and ensure financial compliance. Creating unified guidance that summarizes relevant procurement, hiring, and grant management regulations will help all agencies avoid common challenges, such as inadequate documentation or missing paperwork. Unified procedures guide created in conjunction with the roll-out of the new online financial management system with references to the most current regulations would offer opportunities to streamline and unify financial tracking, management, and reporting, as well as create a standard framework to support staff hiring and retention, reporting, and other important administrative functions. Leveraging existing partnerships could support the unification of necessary procedures to improve efficiencies and help all agencies and planning partners benefit from a common approach to everyday tasks.

Conduct a Comprehensive Review and Update Key Regulations

Upon initial review of enabling legislation and regulations relating to the planning elements identified in Public Law 20-20, it appears there may be numerous opportunities to update existing guidance with goals and objectives articulated in this CSDP. As such, OPD will continue to work with the PDAC to review existing laws and regulations and propose policies to foster and promote planning activities and sustainable development outcomes as directed by Public Law 20-20. OPD will continue to avail of support from the Attorney General through legal services requests and may further discuss the need for dedicated legal support services should extensive revisions or policy updates be proposed.

Housing, Public Facilities, Capital Improvements, and Redevelopment

The Northern Marianas Housing Corporations Disaster Action Plan emphasizes supporting sustainable housing, infrastructure, and economic development. The housing plan component includes homeowner rehabilitation and reconstruction, rental rehabilitation and rebuilding, and homebuyer programs. The recovery plan will also invest in skilled workforce development and institutions of higher education, support tourism enhancement projects, provide deferred loans or low-interest loans for new landlords, increase the rental housing stock of safe, decent, and sanitary units, develop additional rental housing stock, and support ports enhancement. Targeted infrastructure investments will further support these efforts. As such, continued communication and alignment between the CNMI's Capital Improvements Program and priority implementation projects will help achieve the shared visions, goals, and objectives of CNMI's Comprehensive Sustainable Development Plan, including special area, resource, and functional plans, to achieve infrastructure, health, and education investments that ensure strategic and resilient outcomes. Where possible, priority "cross-walk" projects that address multiple needs or sustainability outcomes should be identified and funded through annual funding requests and grant applications.

Risk Reduction and Safety

Addressing hazard mitigation in the comprehensive plan enhances opportunities to integrate mitigation measures and leverage multiple resources to create synergies towards SSG. This planning document will review CEDS, CDBG, CIP, and other grant and local funding allocations for consistency with cross-cutting principles, goals, and objectives to ensure high priority management needs are effectively satisfied. The Governor's Authorized Representative and State Hazard Mitigation Officer have endorsed the application of the SSG Matrix to support the creation and refinement of scopes of work relevant to FEMA-supported recovery and mitigation planning and implementation projects. The SSG Guidance and Matrix were also identified as project scoping and implementation considerations in the NMHC Disaster Action Plan. Moving forward, OPD will work with our development and redevelopment planning partners to further mainstream this guidance and support early. User-friendly planning and project scoping using the best available data to help us build and rebuild smarter and safer in the face of changing environmental conditions.

Sustainable Tourism

Goals and objectives from the MVA's June 2021 Strategic Plan Toward Sustainable Tourism Industry aim to chart a path towards the relaunch of tourism in the CNMI in the wake of the impacts of COVID19. These goals and objectives further support MVA's mission to promote and develop the Northern Mariana Islands as a premier destination of choice for visitors from throughout the world while providing maximum quality of life for our people and the vision to grow sustainable tourism that provides jobs, a solid tax base, and a diverse customer base that provides a healthy level of profit for businesses, supported by convenient, affordable transportation that promotes inter-island travel and opportunities to enhance, preserve, and share the Marianas culture with the outside world. As of the publication of this CSDP, these goals and implementation objectives are as follows:

Overarching Goals

By 2030, tourism industry in the Marianas will:

- Honor the heritage of the Chamorro and Carolinian people, including natural and cultural resources;
- Provide authentic, meaningful, and memorable visitor experiences;
- Offer Northern Islands travel and excursions opportunities;
- Increase visitor arrivals and average visitor expenditures;
- Expand diversity;
- Promote unique attractions;
- Enhance tourist and historical sites to ensure a premier destination experience for visitors that nurtures local culture and resources while supporting a growing and diversified economy.

Goals and Objectives

Chamorro and Carolinian Culture

Goal: To honor, preserve, and protect our indigenous Chamorro and Carolinian culture and community:

- Strengthening the relationship between the tourism industry and the Chamorro and Carolinian community;
- Striving to nurture the Chamorro and Carolinian culture by creating visitor experiences, activities, and marketing programs that are respectful and accurate;
- Supporting Chamorro and Carolinian programs and cultural practitioners, craftsmen, musicians, and other artists.

Objectives:

- By 2021, MVA will launch the Hafa Adai & Tirow Pledge program to bringing together the private sector, the public sector, and individuals in a commitment for the preservation and promotion of the Chamorro and Carolinian language, culture, and traditions;
- By 2025, percentage of the local artists featured at the annual Flame Tree Festival and Taste of the Marianas will increase by 15% using data from 2023 as a baseline;
- By 2030, monthly community cultural events will be held on Saipan, Tinian, and Rota in coordination with MVA, the Dept. of Community & Cultural Affairs, and local NPO and cultural focused groups;
- By 2030, MVA and other relevant agency partners as well as public and private funding sources will worked together to establish and maintain a Marianas Cultural Museum;
- By 2030, MVA and other government agencies, NGOs, and private sectors will work together to establish cultural villages on Saipan, Tinian, Rota, and Northern Islands.

Research

Goal: To perform collaborative research, develop programs, policies, and plans that will positively contribute to the CNMI's economy and benefit the community, we must:

- Collect, analyze, and monitor visitor arrivals, visitors' expenditures, visitors' satisfaction, and residents' attitude data;
- Identify, monitor, and address tourism trends, including their impacts and benefits for the CNMI; and
- Improve, coordinate, and share tourism research.

Objectives:

- By 2030, the MVA will increase visitor arrivals from major source markets by 30% using data from 2019 as a baseline;
- By 2022, the MVA will conduct a visitors' expenditure study and will continue annually. This will provide data on visitors' spending by source market;
- By 2023, the MVA will create, collect and report a visitors' satisfaction survey. The visitors' satisfaction survey will be implemented every quarter for the first two years, and by 2023 it will be available to every traveler visiting The Marianas. By 2031 visitors' satisfaction will increase by 40%, using data from 2023 as a baseline;
- By 2023, the MVA will create, collect and report a residents' attitude survey. The survey will measure overall residents' attitude toward tourism, values, roles, and concerns. The survey will be implemented every year and reported annually. Based on the result of the survey, the MVA will develop programs to address residents' concerns, increase knowledge and understanding of tourism issues, contributions, and impacts.

Marketing

Goal: To develop marketing programs that will drive destination exposure to attract visitors to The Marianas:

- Narrow target marketing efforts with a focus on The Marianas' best prospects to counter competitors' larger marketing budgets;
- Tailor marketing efforts to address differences between Saipan, Tinian, Rota, and the Northern Islands;
- Coordinate islands specific marketing efforts for a unique experience on Saipan, Tinian, Rota, and the Northern Islands through targeted events and island-specific plan elements;
- Coordinate marketing and tourism product development efforts to maximize performance;
- Provide and promote opportunities that involve residents and visitors' interaction.

Objectives:

- By 2021, the MVA will launch Hafa Adai & Tirow Pledge program;
- By 2022, the MVA will create promotional materials base on market segmentation and target markets;
- By 2022, the MVA will report return on marketing investment annually;
- By 2022, the MVA will work with hotels, restaurant and other establishments to include local cuisine in their menu;
- By 2022, the MVA together with 500 Sails will establish program for visitors to travel to Managaha Island, Tinian, Rota and Northern Islands on traditional canoes;
- By 2022, the MVA together with CNMI Sport Associations and tourism industry partners will create programs to encourage Sport Tourism;
- By 2022, the MVA together with hotels, businesses, and community groups will identify locations, dates, and time when visitors can experience local culture and cuisines;
- By 2022 the MVA together with stakeholders will develop programs to encourage eco-tourism.
- By 2023, the MVA will work with shopping centers and retailers to sell local arts and crafts at their establishments;
- By 2023, the MVA together with Governor and Lt. Governor Office will reestablish the CNMI Governor's Tourism Conference;
- By 2024, the MVA together with agriculture related businesses will develop agritourism programs;
- By 2025, the MVA's will develop a Master Plan which will include island-specific sections for Saipan, Tinian, Rota, and the Northern Islands development in coordination with the Governor's Council of Economic Advisers, Offices of the Mayors, the Office of Planning and Development, and the Planning and Development Advisory Council;
- By 2025, the MVA will update the Strategic Plan Toward Sustainable Tourism Development for incorporation of additional marketing suggestions into the 2025 Update;
- By 2030, the CNMI collection of Hotel Occupancy Tax will increase by 45% using data from 2019 as a baseline (anticipation of openings of additional hotels and collection hotel occupancy taxes from Bed and Breakfast);
- By 2030, the average percentage of total visitors' expenditures in The Marianas will increase by 30% using data from 2019 as a baseline.

Community Projects

Goal: To develop annual signature events, public outreach and education throughout The Marianas including:

- Improve the lines of communication among tourism industry stakeholders;
- Increase public outreach and educational activities;
- Increase stakeholders' participation in community projects and events;
- Tailor community events to maximize on-island and off-islands participation.

Objectives:

- By 2022, the MVA will conduct seminars for MVA members to increase members' knowledge and understanding of importance of local culture, history, art, and cuisine;
- By 2022 the MVA will partner with the CNMI Sport Associations to develop calendar of sport activities to encourage international team participations;
- By 2024, the MVA will increase number of participants in the MVA's annual events by 10% using data from 2022 as a baseline;

- By 2025, the MVA will develop new annual events on Saipan, Tinian, Rota and Northern Islands;
- By 2030 the MVA will increase number of participants in the MVA's annual events by 30% using data form 2022 as a baseline;
- By 2030, all public and private schools will have My Wave Club as a part of the Marianas Tourism and Education Council;
- By 2030, the MVA will develop at least 5 new annual events in The Marianas.

Tour Guide Certification

Goal: To nurture every tour guide who serve Marianas' visitors as welcoming agents equipped with the right tools to best showcase The Marinas and its people by:

- Increase tour guides knowledge of the native Chamorro and Carolinian history and culture;
- Increase tour guides knowledge in protecting and preserving the CNMI natural resources;
- Support tour guides participation, collaboration, interaction on tourism issues;
- Encourage tour operators to incorporate Chamorro and Carolinian values into their business models;
- To support and strengthen tour guide enforcement regulations.

Objectives:

- By 2022, the MVA will implement Tour Guide Certification program specifically designed for marine sports operators;
- By 2022, the MVA with law enforcement agencies will conduct random inspections on tourist and diving sites to insure all the tour guides are in compliance with the Tour Guide Certification program;
- By 2025, the MVA will host at least one tourism planning forum on Saipan, Tinian, and Rota for tour guides and optional tour operators;
- By 2025, the MVA will establish an environmental excellence certification program as an optional add-on to the existing MVA Tour Guide Certification Program;
- By 2025, 100% of tour guides will complete the MVA's Tourism Certification Program.

Destination Enhancement

Goal: To provide a diverse and quality tourism product unique to The Marianas that enhances visitors' experience and improves residents' quality of life by:

- Developing new and strengthening existing experiential visitor activities and products as well as renewing and rejuvenating existing tourism products;
- Identifying and supporting niche products with potential for successful market development;
- Developing programs to encourage community, public and private sector participation in Flower Islands Project;
- Exploring innovative means to repair, maintain and improve tourist sites; and Improving value-added amenities at natural resource sites.

Objectives:

- By 2022 Chen'chon Bird Sanctuary project will be completed (Rota);
- By 2023 facilities to accommodate tourists will be constructed in the Northern Islands;
- By 2023 Beach shower stalls with changing stations project will be completed (Saipan, Tinian, Rota);
- By 2023 Teteto Beach project will be completed (Rota);
- By 2024 Suicide Cliff project will be completed (Tinian);
- By 2024 Sabana Peace Memorial project will be completed (Rota);
- By 2024 Guata Beach project will be completed (Rota);
- By 2024 Freedom Trail project will be completed (Rota);
- By 2024 MVA Office will be built in Garapan area;
- By 2023 Visitors Information Center will be built and operational in Marpi area (Saipan);
- By 2025 Broadway project will be completed (Tinian);
- By 2025 Bird Island project will be completed (Saipan);
- By 2025 Suicide Cliff project will be completed (Saipan);
- By 2025 Last Command Post project will be completed (Saipan);
- By 2025 Puerto Rico Pathway project will be completed (Saipan);
- By 2025 Ladder Beach project will be completed (Saipan);
- By 2025 at least 10 natural trails will be identified, develop and maintain on Saipan, Tinian, Rota, and Northern Islands to support further market diversification;
- By 2025 Carolinas Lookout project will be completed (Tinian);
- By 2025 Historical Sites Trails will be develop (Northern Islands);
- By 2026 Forbidden Island Lookout project will be completed (Saipan);
- By 2030 Island wide sidewalks and bike lanes will constructed (Saipan, Tinian, Rota)
- By 2030 Banzai Cliff project will be completed (Saipan);
- By 2030 Fishing Base project will be completed (Saipan);
- By 2025 at least 2000 trees will be planted on Saipan, Tinian, and Rota;
- By 2030 at least 6 tourist sites will have major upgrades in the Marianas.

Safety and Security

Goal: To achieve safe visitors experience by engaging in “Safe Tourism” campaign efforts that focus on:

- Preventing crime and other adversities by educating visitors, residents, and industry workers about the potential risks to health and safety;
- Supporting and strengthening criminal deterrence and law enforcement efforts including work to address drug abuse and reduce other criminal activities; and
- Providing assistance to visitors who are victims of crimes, accidents, and other emergency situations or adversities.

Objectives:

- By 2025, the MVA will established a partnership with Northern Marianas College to incorporate internship program for students who are majoring in Hospitality and Management. The internship program will allow students to serve as Tourism Ambassadors in the Garapan Tourist District; and
- By 2030, a Hospitality Safety Program will be developed and implemented in partnership with Department of Public Safety and the Offices of the Mayors to promote safety and security for tourists and residents throughout The Marianas.



Key implementation components will continue to be revised as needed by MVA and their Board and will be incorporated by reference into this living strategic planning document.

Additional recommendations for planning elements identified under Public Law 20-20, as well as relevant existing plans and regulations, are listed in the table that follows.

PLANNING AREA PUBLIC LAW 20-20 § 20176	RELEVANT PLANS AND STANDARDS	PLANNING AND POLICY RECOMMENDATIONS
(A) LAND USE	2019 DPL Public Land Use Plan Saipan Zoning Plan & Regulations BECQ-DCRM & DEQ Management Standards and Requirements DLNR-DFW State Wildlife Action Plan HPO - Management Plan and Regulations	<ul style="list-style-type: none"> • Include SSG considerations in PLUP and SSMP updates • Continue using watershed management planning to integrate development policies and identify priority actions with incorporation of these plans by reference as they are completed • Incorporate updated HPO plan and regulatory requirements into cultural resources section by 2022 • Include OPD as Ad Hoc member for Zoning Board and CRM Agency Board to support
(B) COMMUNITY DESIGN	CNMI Smart Safe Growth Guidance NMHC Disaster Action Plan State Standard Mitigation Plan	<ul style="list-style-type: none"> • Incorporate SSG policy throughout planning, project prioritization, and implementation across sectors • Include updated asset vulnerability assessments to be produced in 2020 PDM grant task into geospatially reference “Resilience Hubs” data set to support planning, project scoping, and early issue identification
(C) TRANSPORTATION	DPW Territorial Highways Plan (THP) and Implementation Plan COTA - Territorial Implementation Plan CPA	<ul style="list-style-type: none"> • Projects are listed in THP as well as COTA and CPA planning documents by 2025 unified comprehensive transportation planning element for endorsement with decadal updates starting in 2030
(D) REGULATIONS	See SSG recommendations	<ul style="list-style-type: none"> • Line agencies include planning periods in ongoing regulation updates to solidify planning horizons and coordination with OPD and partners
(E) PUBLIC FACILITIES	SSG, CEDS	<ul style="list-style-type: none"> • OMB/CIP have endorsed use of SSG in project planning; by 2025 work with OGM, NMHC, and CEDS Commission to update public buildings and utilities plan with inclusion of prioritized projects list

PLANNING AREA PUBLIC LAW 20-20 § 20176	RELEVANT PLANS AND STANDARDS	PLANNING AND POLICY RECOMMENDATIONS
(F) PUBLIC LANDS	PLUP, CEDS	<ul style="list-style-type: none"> • Work with DPL to incorporate watershed management plan components into 2030 update of PLUP
(G) PUBLIC BUILDINGS	SSG, CEDS	<ul style="list-style-type: none"> • OMB/CIP have endorsed use of SSG in project planning; by 2025 work with OGM, NMHC, and CEDS Commission to update public buildings and utilities plan with inclusion of prioritized projects list
(H) HOUSING	NMHC	<ul style="list-style-type: none"> • NMHC to include plan updates in CEDS project listings and CSDP goals and objectives by 2030
(I) REDEVELOPMENT	NMHC, Zoning, DPL, Garapan CID*	<ul style="list-style-type: none"> • Incorporate CIDs into CSDP by reference as they are adopted • Work with Zoning, DPL, and NMHC to create and fund revitalization incentives and requirements under the Blighted Buildings Zoning Law to support reuse of existing resources • Identify and fund brownfield remediation on public lands and in identified redevelopment opportunity areas (in and in proximity to CIDs) • By 2025 include expanded, targeted redevelopment planning elements in CSDP
(J) CONSERVATION	SWAP, SLUMP, SCORP, HPO	<ul style="list-style-type: none"> • Work with BECQ, DLNR, DPL, HPO, and other partners to align planning priorities and implement Specific, Measurable, Achievable, Realistic, and Time-bound Objectives
(K) RECREATION	SCORP, SLUMP	<ul style="list-style-type: none"> • Continue to work to assess and build site carrying capacity and invest in development and maintenance of priority recreation facilities
(L) SAFETY	CHCC	<ul style="list-style-type: none"> • CHCC planning updates are incorporated by reference into CSDP
(M) TOURISM	MVA	<ul style="list-style-type: none"> • MVA updates and incorporates Strategic • Plan Toward Sustainable Tourism • Industry by 2026
(N) DEVELOPMENT POLICY	CSDP, CEDS	<ul style="list-style-type: none"> • Incorporate CIDs into CSDP by reference as they are adopted • Include SSG principles and prioritized projects in CEDS updates every five years

PLANNING AREA PUBLIC LAW 20-20 § 20176	RELEVANT PLANS AND STANDARDS	PLANNING AND POLICY RECOMMENDATIONS
(O) CAPITAL IMPROVEMENTS		<ul style="list-style-type: none"> • OMB/CIP have endorsed use of SSG in project planning; by 2025 work with OGM, NMHC, and CEDS Commission to update public buildings and utilities plan with inclusion of prioritized projects list <ul style="list-style-type: none"> ◦ Integrated Solid Waste Management Plan for Saipan, Tinian, Rota, and the Northern Islands is drafted and approved by PDAC for incorporation into CSDP by 2023
(P) LABOR WORK FORCE	CEDS	<ul style="list-style-type: none"> • DOL and DOC to work with OPD and CEDS commission to develop Labor Work Force plan with contingencies for CW expiration addressed and included by 2025 • To improve intra-government training and staffing patterns, a formal desk audit of all CNMI agencies that includes assessment of compensation rates and benefits as well as incentives for continuing education and training plan recommendations is suggested
(Q) POLICY STATEMENTS		<ul style="list-style-type: none"> • Policy statements are regularly reviewed and updated on a five-year planning cycle with changes incorporated by reference and explicitly into decadal CSDP updates
R) OTHER ELEMENTS: I. EDUCATION II. HEALTHCARE III. COMPREHENSIVE RESILIENCY	PSS, NMC Strategic Plans CHCC Strategic Plan Standard State Hazard Mitigation Plan, SSG Guidance	<ul style="list-style-type: none"> • Regularly convene education partners to share and build on updated goals and objectives. • Mainstream SSG policies across planning sectors • Support Resiliency Taskforce to mainstream sustainability objectives

Appendix I - Implementation Plan

Initial priority needs that have been identified as supporting cross-cutting sustainable development priorities have been submitted in annual funding requests. Similarly, additional grant funding is being sought out to further address unmet needs.

The implementation plan that follows highlights the 2021-2030 priorities that align with sustainability themes and goals identified in this comprehensive plan.

The short- and mid-term objectives detailed here aim to support progress towards the long-term ten-year sustainability goals. Using the adaptive management approach described in further detail in this plan, progress towards these objectives and goals will be regularly monitored and reported on in annual Citizen Centric Reports and regular updates to the Resources Report as needed.

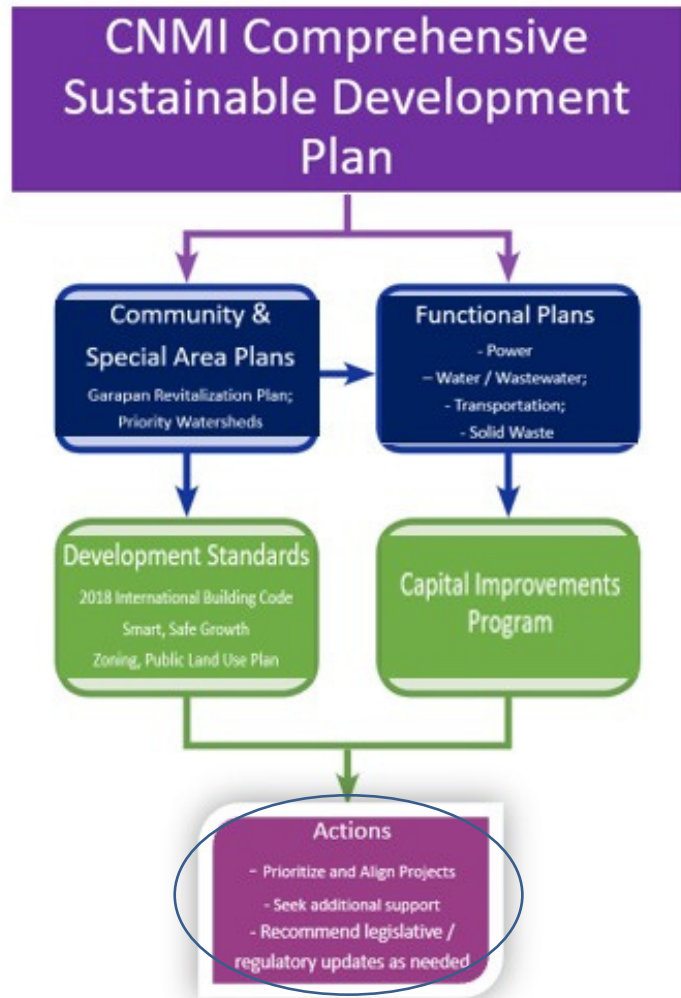
Quarterly “Taskforce” meetings and regular PDAC meetings will continue to take place to re-assess and update priorities and share project updates regularly. Where possible, existing resources will be leveraged to support current and newly identified planning and implementation needs.

When needed, additional capacity building in terms of staffing, training, accessing technical assistance, and other mechanisms, including expanding partnerships, will be sought to address high-priority unmet needs that support cross-cutting sustainability objectives.

This Comprehensive Sustainable Development Plan – including the strategic plan and the implementation planning components that follow – is a living document. It has gone through multiple revisions in an attempt to “get it right,” and OPD will continue to seek feedback from our numerous partners to revise and update the implementation components that follow at least every five years.



Progress towards annual, short-, and long-term goals, objectives, and action items will be assessed in quarterly Planning Taskforce meetings. These meetings will be open to the public and notes will be taken, shared with Taskforce Listservs and curated on the OPD website to track progress, identify opportunities for co-benefits, and address challenges.

“Action plans” will be supported by metrics or “performance measures” and regular reporting as required by federal grantors and local annual reporting requirements. Actions will be reviewed and revised as needed to ensure consistency with this plan and leverage funded efforts to meet cross-cutting sustainability priorities as further outlined and detailed here.






CNMI CSDP - IMPLEMENTATION PLAN

SOCIO-ECONOMICS AND DISASTER RISK REDUCTION (SE/DRR) GOAL

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
ENDING POVERTY							
1 NO POVERTY  SGD 1 End poverty in all its forms	<p>CNMI population at or below US poverty level < 30% by 2030</p> <p>CUC, DEQ, NMHC, and planning partners work to achieve 100% inside flush toilets with compliant wastewater management by 2030; 100% 24-hr palatable water services by 2030, supported by disaster risk reducing retrofits and economical mitigation measures</p>	<p>By 2025, Dept. of Commerce works with SE Taskforce to establish a baseline for "living wages" for localized poverty assessment</p> <p>By 2023, CUC, BECQ-DEQ, DPW, and DPL will integrate geospatial utilities data to identify areas of water and wastewater services to support utility, capital improvement program, and land use planning updates, and by 2025, CUC will work with OPD/PDAC to include prioritized water and wastewater management community projects in capital improvement funding requests to achieve 100% inside flush toilets with compliant wastewater management and 24-hr palatable water services by 2030</p>	<p>SE/DRR Taskforce meets at least quarterly</p> <p>BE Taskforce discussions with SE/DRR Taskforce on plan updates and funding needs for water and wastewater infrastructure at least bi-annually</p>	<p>OPD convenes TF meetings, Commerce leads CEDS updates</p> <p>CUC, DEQ, NMHC</p>	<p>SE/DRR Taskforce</p> <p>Supported by SE/DRR Taskforce</p>	<p>CEDS</p> <p>CDBG / NMHC Strategic Plan; CUC Wastewater Management Plan / CIP</p>	<p>CEDS supported through Commerce, CEDA, GCEA and others</p> <p>Funding gaps identified for infrastructure projects - prioritization and assessment of additional funding mechanisms recommended</p>
ENDING HUNGER							
2 ZERO HUNGER  SGD 2 End Hunger	<p>GDP from agriculture increases from 1.7% in 2016 to >2.5% by 2030</p> <p>CNMI Nutrition Council and CHCC work to include assessment and policy updates in 2030 CSDP to track and achieve objectives to end hunger for all in the CNMI</p>	<p>Metrics and plan for implementation of sustainable agricultural homestead program are established by 2025</p> <p>CHCC includes of assessment of local food choices in periodic non-communicable disease surveys to provide data to further track nutrition and food security needs and management efforts by 2025; so that CHCC, CNMI Nutrition Council, and the Nutrition Assistance Program will develop policies and incentives to ensure that 20% of registered stores adopt the Healthy Stores Initiative administered jointly by the CHCC and CNMI Nutrition Council, with adaptive management measures in place to support reassessment and plan update by 2030</p>	<p>Sustainable agriculture workshop held to identify target audience(s), develop action plan including metrics and supporting objectives further</p> <p>CHCC includes local food choices in updated draft survey; meets with and reports out on Goal 2 efforts at periodic PDAC and Planning Taskforce meetings</p> <p>By 2022, the CNMI Youth Senate and other youth groups such as Inafa maolek manhoben Marianas will join regular Taskforce meetings and support ongoing school curricula development that includes elements of traditional knowledge to support access to local, sustainable, and healthy foods</p>	<p>DPL-Homesteads; DLNR-Forestry</p> <p>CHCC</p>	<p>Supported by SE/DRR Taskforce, CDA, Biba Nutrition Program, NMC CREES</p> <p>CNMI Nutrition Council, NMC CREES, CNMI Youth Senate, Inafa maolek manhoben Marianas</p>	<p>DPL Public Land Use Plan</p> <p>Forestry Action Plan, CEDS, CDA</p>	<p>Community gardens are being supported by grant allocations from DLNR - Division of Ag.</p> <p>Agriculture Production and Nutrition and Health Program supported by NMC CREES</p>



CNMI CSDP - IMPLEMENTATION PLAN

SOCIO-ECONOMICS AND DISASTER RISK REDUCTION (SE/DRR) GOAL

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
ENDING HUNGER							
2 ZERO HUNGER  SGD 2 End Hunger	Land use and zoning updates will include incentives and designated community gardens in DPL's 2030 Public Land Use Plan update	Support home gardening and agroforestry initiatives in partnership with CDA and NMC-CREES through development of formal outreach plan and prioritized actions by 2022	DPL and DLNR-Forestry identify community plots and meet to formalize outreach plan with support from OPD and relevant PDAC and Taskforce members	DLNR-Forestry and DPL with support from OPD, PDAC, Taskforces, as well as CDA & NMC-CREES	Supporting by BE/SE/NR Taskforces, CDA, NMHC, NMC-CREES and others	Forestry Plan (update pending); PLUP (include community gardens in 2025 update)	Agroforestry technical assistance supported by NMC CRESS Agriculture Production Program
ENSURE HEALTHY LIVES							
3 GOOD HEALTH AND WELL-BEING  SGD 3 Ensure healthy lives and promote well-being for all at all ages	<p>By 2030, CNMI-CHCC continues to track and make progress towards meeting all components of SDG#3 objectives and indicators; and</p> <p>By 2030 the CNMI will develop a plan to support the needs of the coming generation of Manamko' with the Aging Center and Municipal partners.</p> <p><i>See full listing of 10-year SDGs tracked by CHCC in Appendix IV that follows, revised July 22, 2021.</i></p>	<p>CHCC continues to update 5-year strategy to track progress and support achievement of health systems objectives and prioritized management interventions;</p> <p>By 2023, OPD works with CHCC, the Office of the Mayor of Rota, and other partners to conduct a feasibility study on an alternative health care system with the goal of making healthcare more affordable, improve access to healthcare resources, upgrade, advance and improve the inter-island medical referral program and reduce social inequality and to incorporate actionable recommendations in the 2025 CSDP update.</p>	<p>CHCC continues 2020 Strategic Plan update with goal to complete assessment (delayed by COVID-19) by 2021</p> <p>By 2022, the CNMI Youth Senate and other youth groups such as Inafa maolek manhoben Marianas will join regular Taskforce meetings and support ongoing school curricula development that includes elements of traditional knowledge to support cultural dance and song to support good health and well-being</p>	CHCC	Supporting by BE/SE/NR Taskforces, CDA, NMC (Nursing Program), and relevant stakeholders including public- and private partnerships	CHCC Strategic Plan, CEDS, OPC	Primary CHCC activities including metric tracking and reporting funded
QUALITY EDUCATION							
4 QUALITY EDUCATION  SGD 4 Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all	<p>Crime rates in public schools are reduced by at least 10% of 2019 levels by 2029</p> <p>Proportion of incoming NMC freshmen placed in developmental courses reduced by 10% from 2020</p>	<p>DPS will work closely with PSS, BOE, ABTC, CGC, to establish programs to reduce crimes in schools by 10% of 2019 levels by 2024 and reductions continue as community members work to promote safe and healthy schools for our youth;</p> <p>By 2025, NMC and PSS planning updates will detail efforts to support the goal to decrease the percentage of incoming NMC freshmen in need of placement in remedial classes by 10% or more by 2030;</p> <p>By 2025, CSDP update has revised objectives for ensuring cultural values and traditional knowledge are included in school curricula and lifelong learning programs that include opportunities to build sustainability skills</p>	<p>By 2022, NMC and PSS will re-evaluate and update their MOU to support student readiness and incorporates program priorities into an integrated education plan for lifelong learning opportunities in CNMI by 2025;</p> <p>By 2022, the CNMI Youth Senate and other youth groups such as Inafa maolek manhoben Marianas will join regular Taskforce meetings and support ongoing school curricula development to preserve and share cultural knowledge through formal and informal education</p>	NMC, PSS	Education Planning Partners	NMC Strategic Plan	Primary PSS, NMC, NMTI activities are funded, but additional funding for support services and life-long learning opportunities continues to be sought through local allocation requests and grants

CNMI CSDP - IMPLEMENTATION PLAN

SOCIO-ECONOMICS AND DISASTER RISK REDUCTION (SE/DRR) GOAL

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
GENDER EQUALITY							
5 GENDER EQUALITY  SGD 5 Achieve gender equality and equity to empower all people	Proportion of women in CNMI Legislature is at least 33% by 2030	By 2022, OPD will work with the Women's Affairs Office, PDAC, and planning taskforce partners as well as active community groups to establish a community meeting schedule for refining objectives and developing a gender equality, equity, and empowerment planning component including LGBTQIA+ goals and supporting objectives for inclusion in 2025 CSDP planning update; and By 2022, the Women's Affairs and supporting partners will re-initiate the Girl Scouts Club to empower young women	Convene working group and schedule at least quarterly meetings	OPD, WAO	SE/DRR Taskforce Planning Partners	CSDP	According to the Sept. 2020 WAO Citizen Centric Report, "on April 2020, WAO had a significant reduction of staff due to the COVID-19 outbreak in numerous foreign countries, the United States and the CNMI has resulted in a dramatic and severe reduction in economic activities and thus government revenue" - funding to sustain program and services being sought
DECENT WORK AND ECONOMIC GROWTH							
8 DECENT WORK AND ECONOMIC GROWTH  SGD 8 Promote sustained, inclusive, and sustainable economic growth, full and productive employment and decent work for all	Annual growth rate of real GDP per capita meets or exceeds U.S. annual average through diversified economic sectors Unemployment rate falls to below 10% by 2030 for CNMI residents; and By 2030, the Tinian Economical and Sustainability Master Plan will be reviewed and revised by the State Agencies and the Tinian Leadership with support of OPD in preparation for the update of the CNMI's CSDP and other relevant implementation plans facilitating the revision of priorities for submission to relevant supporting action plan updates	By 2023, Commerce, Finance, OMB, and OPD, with support of the PDAC and planning partners, will work to draft guiding policies to address poverty reduction By 2023, the Municipality of Tinian and Aguiguan will work with OPD to coordinate with local and federal funding partners to ensure investment in and implementation of prioritized sustainability action items including critical infrastructure and growth planning, economic diversification, job creation, and Zero Waste management By 2026, Commerce, OPD, PDAC, and partners will work to ensure that the CEDS update includes an unemployment and poverty reduction planning component to identify priority projects that support economic diversification and growth	By 2022 OPD and the SE-Taskforce convenes SE working group and schedules at least quarterly meetings By 2021 and every five years thereafter, a Comprehensive Economic Development Strategy update will be submitted, with proposals on priority projects that focus on critical infrastructure and growth planning, economic diversification, job creation and other economic development opportunities for OPD to support sustainable growth objectives as stated in this document; and By 2021, the Department of Commerce's CEDS update includes cross-cutting economic development priorities identified in the CSDP;	OPD Commerce	SE/DRR Taskforce Planning Partners OPD, SE/DRR Taskforce Planning Partners, DOL, CEDA, MANGO, SCC, GCEA	CSDP CEDS	Planning efforts supported by existing staff funding at OPD, Commerce, and SE Taskforce Agencies; Planning efforts supported by existing staff funding at OPD, Commerce, and SE Taskforce Agencies;



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SOCIO-ECONOMICS AND DISASTER RISK REDUCTION (SE/DRR) GOAL

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
DECENT WORK AND ECONOMIC GROWTH							
8 DECENT WORK AND ECONOMIC GROWTH  SGD 8	Tourism remains a robust contributor to CNMI's economy with ongoing positive growth and a GDP contribution of at least 65% over a ten-year average between 2020 and 2030	By 2026 MVA Strategic Plan will be updated to address sustainability recommendations, track progress, and assess successes and opportunities of tourism contributions to CNMI economy with the goal of achieving at least 65% GDP contribution over a ten-year average between 2021 and 2031	By 2022, the MVA Sustainable Tourism Plan is updated and the MVA Board has endorsed priorities to support alignment with numerous funding streams including the SCORP and CEDS	MVA	GCEA	CEDS, Sustainable Tourism Plan, SCORP	Plan update is in progress; dedicated planning and implementation support may facilitate regular planning updates and reporting moving forward
ELIMINATE INEQUALITY							
10 REDUCED INEQUALITIES  SGD 10 Eliminate inequality and support diversity, equity, inclusion, and justice	<p>By 2030, less than 30% of CNMI population is living below 50 per cent of U.S. median income (by age, sex and persons with disabilities);</p> <p>By 2030 the CNMI will develop a plan to support the needs of the coming generation of Manamko' with the Aging Center and Municipal partners</p>	<p>By 2023, Commerce, Finance, OMB, and OPD with support of the PDAC and planning partners, will work to draft guiding policies that address poverty reduction; and</p> <p>By 2025, Commerce, OPD, PDAC, and partners will work to ensure that the CEDS update includes unemployment and poverty reduction planning component to identify priority projects to support economic diversification, equality, equity, and growth, including underserved populations, LGBTQIA+ community members, and returning veterans</p>	<p>Taskforce works with Commerce to include indicators for age, sex, and disability in HIES survey to support baseline establishment and metric tracking</p> <p>DCCA-DYS incorporates goals to support self-sufficient, self-reliant, and culturally independent families into planning goals and objectives and CSDP updates with a focus on ensuring healthy children throughout the CNMI</p>	OPD, Commerce	SE/DRR Taskforce Planning Partners	CEDS	Planning efforts supported by existing staff funding at OPD, Commerce, Finance, CEDA, NMHC, and others, however, additional funding and alignment of cross-cutting priorities may be beneficial
PEACE, JUSTICE, STRONG INSTITUTIONS							
16 PEACE, JUSTICE AND STRONG INSTITUTIONS  SGD 16 Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels	10% reduction in violent crimes by 2030 from 2020 levels.	<p>By 2023, DPS and OPD, with support of the PDAC, CHCC, and other planning partners, will work to draft guiding policies that support reduction of physical, psychological, and sexual violence in the CNMI;</p> <p>DPS will work closely with PSS, BOE, ABTC, CGC, to establish programs to reduce crimes in schools by 10% of 2019 levels by 2024; and</p> <p>By 2025, OPD, PDAC, and partners will work with DPS and the Judiciary to ensure that the CSDP update includes violence reduction policy recommendations and identifies priority projects to support this goal, with a target of 10% reduction in violent crimes by 2030.</p>	Continue annual reporting, with targeted Socio-economic Taskforce meeting to support discussion of crosswalk opportunities and supporting needs by 2022	DPS, Karidat, CWA, DYS, Coalition Against Domestic Violence	PDAC Socio-Economic Taskforce		Expansion of DPS programs with other public-private partnerships may benefit from additional support.


CNMI CSDP - IMPLEMENTATION PLAN

BUILT ENVIRONMENT

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
CLEAN WATER AND SANITATION							
<p>6 CLEAN WATER AND SANITATION</p>  <p>SGD 6</p> <p style="font-size: 0.8em;">Ensure availability and sustainable management of safe and environmentally compliant water and sanitation for all</p>	<p>By 2030, CUC's Master Plan for drinking water will ensure access to healthy, palatable, affordable, and sustainable drinking water for all communities of the CNMI</p> <p>By 2030, CNMI's centralized permitting system will include numeric tracking of water and wastewater demand for major developments and data for permitted and proposed projects is used to support implementation of best practices in water conservation and integrated into comprehensive water and wastewater management updates</p>	<p>By 2022, CUC's Master Plan will be updated to include details that address what steps are necessary and sufficient to reduce the salinity of the water in Saipan, Tinian, Rota, and the Northern Islands to the secondary standard of 250 ppm by 2030;</p> <p>By 2022 CNMI permitting system includes a mechanism to track current and proposed future water and wastewater demand and locations;</p> <p>By 2022, the BE taskforce under OPD will work closely with the Rota Mayor's Office and other key partners to establish a Public-Private Partnership or other economically sustainable funding mechanism between the Municipality of Rota and a private entity to utilize an existing water treatment facility on Rota with the goal of minimizing the risk of exposing our precious water table to harmful contaminants and ensure that the water quality on Rota is protected for generations to come;</p> <p>By 2023, CUC, BECQ-DEQ, DPW, and DPL will integrate geospatial utilities data to identify areas of water and wastewater services to support utility, capital improvement program, and land use planning updates including assessments of feasibility of residential and village level water catchment and re-use for development and redevelopment projects; and</p> <p>By 2024 CUC and planning partners support water resource availability and sustainability assessment to inform future plan updates</p>	<p>BE Taskforce meets at least quarterly - CUC will provide updates on and opportunities for engagement in pending planning update; By 2021 CUC will work with CHCC to assess health-protective safe drinking water standards and include resulting recommendations in the CUC Water Master Plan by 2022</p>	<p>CUC (utilities); OPD convenes BE Taskforce</p>	<p>BECQ, USEPA, OPD-CIP;</p>	<p>CEDS, CUC Master Plan</p>	<p>Substantial water and wastewater infrastructure funding is being sought through numerous funding streams</p>
<p>6 CLEAN WATER AND SANITATION</p>  <p>SGD 6</p> <p style="font-size: 0.8em;">Ensure availability and sustainable management of safe and environmentally compliant water and sanitation for all</p>	<p>By 2030, comprehensive land management results in water source and quality protection that supports freshwater quality goals to provide potable, palatable, and sustainable drinking water availability for all communities in CNMI.</p>	<p>Led by the Bureau of Environmental and Coastal Quality, watershed management and restoration efforts will result in: (i) Reduction of saltwater intrusion into Saipan's freshwater lens by 20% by 2025 (as measured by reduced chloride levels in CUC managed assets); and (ii) Reduction of stormwater runoff by maintaining and increasing wetland, green infrastructure, and stormwater management processes including aquifer recharge by achieving a 50% reduction in water impairment ratings for the coastal waters of Saipan, Tinian, and Rota by 2030;</p>	<p>BE Taskforce members continue to attend ongoing Watershed Working Group meetings and support incorporation of water source and quality protection into cross-cutting planning and project development efforts</p>	<p>BECQ-DEQ (stormwater regulation); BECQ-DCRM (watersheds)</p>	<p>DPW, DPL, Zoning, DLNR (stormwater and watershed management)</p>	<p>Watershed management plans</p>	<p>Watershed management planning efforts led by BECQ are federally funded and supported by additional ongoing local and federal planning and implementation efforts</p>



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BUILT ENVIRONMENT

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
CLEAN WATER AND SANITATION							
<p>6 CLEAN WATER AND SANITATION</p>  <p>SGD 6</p> <p>Ensure availability and sustainable management of safe and environmentally compliant water and sanitation for all</p>	<p>By 2030, the CNMI will improve water quality and reduce risk of combined sewer overflows by implementing environmentally compliant point and nonpoint source pollution control programs for existing discharge systems and support implementation of SSG to implement nature-based solutions and other cost-efficient interventions identified in the 2025 storm water management plan</p>	<p>Led by DPW and supported by the Built Environment Taskforce, (i) by 2023 DPW will implement updated guidelines for the MS4 storm water permit to ensure environmentally compliant and sustainable management of nonpoint source pollution conveyed by storm water infrastructure; and (ii) by 2025 DPW will draft a storm water management plan with interagency support to further enable these efforts;</p>	<p>Support development of stormwater management and MS4 compliance plan</p>	<p>DPW</p>	<p>BE Taskforce, BECQ</p>	<p>Stormwater management plan (anticipated by 2025); 2006 Stormwater Manual</p>	<p>Substantial infrastructure funding is being sought through numerous funding streams</p>
	<p>By 2030, implementation of CUC's Master Plan for wastewater, with support from planning partners, will result in at least a 30% reduction in unsewered households</p>	<p>By 2024 CUC and planning partner support wastewater treatment sustainability assessment to inform future plan updates; and</p> <p>By 2025, CUC will update and implement priority action items for their service areas plan for unsewered areas</p>	<p>BE Taskforce members continue to attend ongoing Watershed Working Group meetings and support incorporation of water source and quality protection into cross-cutting planning and project development efforts to protect and restore water related ecosystems</p>	<p>CUC, DEQ, NMHC</p>	<p>Supported by BE, NR, and SE/DRR Taskforces</p>	<p>CDBG / NMHC Strategic Plan; CUC Wastewater Management Plan</p>	<p>Substantial water and wastewater infrastructure funding is being sought through numerous funding streams</p>


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BUILT ENVIRONMENT

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
AFFORDABLE AND CLEAN ENERGY							
<p>7 AFFORDABLE AND CLEAN ENERGY</p>  <p>SGD 7</p> <p>Ensure access to affordable, reliable, sustainable and modern energy for all</p>	<p>By 2030, CUC and planning partners have implemented an integrated utility scale photovoltaic system to meet 20% of the respective peak demand for Saipan, Tinian, Rota, and the Northern Islands</p>	<p>By 2022, CUC will endorse a Comprehensive Energy Plan detailing the steps necessary and sufficient to diversify the CNMI's energy portfolio and make progress towards renewable energy standards;</p> <p>By 2023, CUC will have identified pilot projects to support a phased Comprehensive Energy Plan and a plan is in place to address existing and future community needs; and</p> <p>By 2026, the CUC-led and OPD, DPW, and CBMA supported Energy Feasibility Assessment will be completed to inform and update public laws and pursue grants to facilitate incorporation of renewable energy into the grid and incentivize distributed deployment;</p>	<p>CUC leads and BE Taskforce supports Comprehensive Energy Plan currently in development with support from USDOE</p>	<p>CUC for utilities deployment, DPW-Energy supporting community efficiency initiatives</p>	<p>OPD, BE Taskforce</p>	<p>DOE/NREL Renewable Energy Plan / Strategic Energy Plan (2014 update in development)</p>	<p>Substantial power infrastructure funding is being sought through numerous funding streams</p>
INDUSTRY, INNOVATION, AND INFRASTRUCTURE							
<p>9 INDUSTRY, INNOVATION AND INFRASTRUCTURE</p>  <p>SGD 9</p> <p>Build resilient infrastructure, promote inclusive and sustainable industrialization, and foster innovation</p>	<p>By 2030, integrated resource management considerations are incorporated into transportation planning efforts and "Complete Streets" Action Plan is revised as needed for the CSDP update</p>	<p>By 2025, OPD ensures robust, integrated transportation planning is formalized and integrated into CNMI's CSDP. This includes objectives where:</p> <p>(i) By 2022, CUC installs LED lighting at pilot area sites and works with DPW and CHCC to support safe road lighting deployment planning elements;</p> <p>(ii) By 2023 CHCC's Walkability Plan is incorporated into DPW and COTA plans to support implementation of "safe and accessible" roads for active, and accessible transportation; and</p> <p>(iii) By 2024, DPW, CPA, COTA, CPA, and CHCC, with support of other relevant partners, will endorse a comprehensive transportation planning vision, with supporting objectives, and goals for inclusion of a robust transportation planning element for the whole of CNMI in the 2025 CSDP update led by OPD</p>	<p>By 2022, DPW works with OPD and Transportation Planning partners including COTA and CPA as well as CHCC to update the 20-year Highway Master Plan to include walkability and accessibility recommendations identified by this group in 2020 scoping discussions;</p> <p>By 2022, Complete Streets Working Group recommendations for walkability priorities including maintaining and improving existing roads, lighting, drainage, and amenities, are presented to the Built Environment Taskforce for discussion of funding opportunities and plan alignment</p>	<p>DPW</p>	<p>OPD, BE Taskforce</p>	<p>CSDP, Highway Plan, TIPP</p>	<p>DPW Highways is federally funded; "Complete Streets" planning integration is being supported through local and federal funding and existing financial and technical support is being sought by the Complete Streets Working Group</p>



CNMI CSDP - IMPLEMENTATION PLAN

BUILT ENVIRONMENT

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
INDUSTRY, INNOVATION, AND INFRASTRUCTURE							
9 INDUSTRY, INNOVATION AND INFRASTRUCTURE  SGD 9 Build resilient infrastructure, promote inclusive and sustainable industrialization, and foster innovation	By 2030, integrated resource management considerations are incorporated into internet connectivity and technological innovation planning efforts	By 2022, OPD obtains complete coverage maps for cell and broadband coverage and works with Commerce to update HIES survey data specific to internet accessibility to support planning efforts that include subsidy programs, public-private partnerships, or community connection hubs to ensure that all residents of Saipan, Tinian, and Rota have in-home internet access by 2030	BE Taskforce meetings; continue broadband mapping and technological innovation planning discussions	OPD, CDA, Private sector partners	BE Taskforce, Commerce, CDA	Broadband plan	
	By 2030, integrated watershed resource management considerations are incorporated into land management and community development elements of Zoning regulations, vulnerability assessments and risk reduction planning (SSMP, NMHC), and Public Land Use Plan updates	Promote sustainable watershed management planning through data-driven collaboration where (i) DPW with the support of OPD, the Hazard Mitigation Office, and the Mayors Offices map all primary and secondary road infrastructure by 2023 to support the development of flood hazard mitigation and stormwater management planning guidance and projects by 2025; and (ii) DPW works with DEQ and partners to revise the 2006 Stormwater Management Manual to integrate BMPs across planning sectors and projects	Finalize Garapan, Laolao, Achugao plans, support updates and integration of stormwater management plans	BECQ	DPW, Zoning, DPL, BE Taskforce	Watershed Conservation Action Plans / Management Plans	


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BUILT ENVIRONMENT

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
SUSTAINABLE CITIES AND COMMUNITIES							
11 SUSTAINABLE CITIES AND COMMUNITIES  SGD 11 Make cities and human settlements inclusive, safe, resilient, and sustainable	By 2030, CNMI's CSDP reflects full integration of SCORP into public land use and transportation planning	By 2025, CNMI's State Comprehensive Outdoor Recreation Plan (SCORP) will be updated to include the conservation status of cultural, natural, and mixed-designation sites with area- and resource-specific plans and data collection, including the number of cultural and historical sites that are recorded and inventoried, with at least 50% annual preservation of newly discovered cultural heritage resources; public annual expenditures remain constant; private preservation data is collected; and By 2025, SCORP, PLUP, Zoning, and Watershed Plans are aligned to identify publicly managed "open space" areas and ADA accessible areas with the goal of at least 85% open space or pervious surface maintained in each sub-watershed	Continue BE Taskforce meetings and include meeting with SCORP presentation for all planners when SCORP projects are being solicited; By 2022, Complete Streets Working Group recommendations for walkability priorities including maintaining and improving existing roads, lighting, drainage, and amenities, are presented to the Built Environment Taskforce for discussion of funding opportunities and plan alignment.	OPD	BE / SE-DRR / NR Taskforces	Saipan Zoning Code, Garapan Revitalization Plan, SCORP, Strategic Parks and Recreation Plan, and other area- and resource-specific strategies and implementation plans and policies (for example the pending Blighted Buildings prioritization and mitigation guidance proposed in the FY21 BRIC) – cross cutting themes, goals, and priorities are highlighted in the CSDP	Federal SCORP funding is allocated annually and administered through the State Liaison Officer (OGM); Numerous agencies support components of this goal through local and federal funding streams; efforts to identify and leverage public private partnerships and other sustainable funding streams are underway
	By 2030, alignment and cross-cutting priorities are identified with supporting action and implementation plans included in the 2030 CSDP update	By 2025, SCORP, PLUP, Zoning, and Watershed Plans are aligned to identify publicly managed "open space" areas and ADA accessible areas with goal of at least 85% open space or pervious surface maintained in each sub-watershed	Continue BE Taskforce meetings and include watershed presentations for all planners when watershed management plans are finalized and when PLUP updates or Zoning regulation modifications are proposed	OPD, BE Taskforce	PDAC, All Taskforces, OGM	SCORP, PLUP, Saipan Zoning Regulations	(See above)
SUSTAINABLE PRODUCTION AND CONSUMPTION							
12 RESPONSIBLE CONSUMPTION AND PRODUCTION  SGD 12 Ensure sustainable consumption and production patterns	By 2030, 50% of the recyclable waste stream will be diverted from CNMI's landfill or RCRA-compliant waste management facilities on Saipan, Tinian, Rota, and the Northern Islands with diverted waste composted, reused, or sold to support sustainable waste management systems	By 2025, OPD and DEQ will support DPW in the development and incorporation of the integrated waste management plan with recycling stream tracking and reporting protocols in place to support future updates and the PDAC, Legislature, and CNMI Governor adopt the plan update; and By 2025, OPD, the CEDS Committee, and the Socio-Economic Planning Taskforce will include data collection and consideration of programs to support exportation of local produce in economic planning and development to enhance economic growth and sustainability	BE Taskforce meetings continue, By 2022, DEQ with support from DPW and OPD will obtain centralized data and statistics on hazardous waste and CNMI-wide import / export stream for integrated waste management plan to be finalized by 2023 and included in 2025 CSDP update	OPD for SW planning DPW for SW implementation DEQ and others for SW regulation	DPW, BECQ, BE Taskforce, Mayors Offices	Comprehensive integrated waste management plan in development	Sustainable solid waste management planning and project implementation efforts are currently being supported by federally allocated disaster response funding

CNMI CSDP - IMPLEMENTATION PLAN

NATURAL RESOURCES

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
CLIMATE ACTION							
13 CLIMATE ACTION  SGD 13 Take urgent action to combat climate change and its impacts	<p>By 2030, OPD and the PDAC have incorporated cross-cutting climate action planning needs across resource management sectors for the next full CSDP update; and By 2030, CNMI will reduce risks from climate impacts for communities within flood zones through flood zone map updates, implementation of education and outreach programs, application of current building codes, and permitting incentives</p>	<p>By 2023, the Office of Planning and Development (OPD) has launched a "Smart Safe Growth" (SSG) toolkit on the OPD website to support integration of climate impacts and adaptation opportunities into early planning and project scoping activities with at least three SSG trainings held for CNMI agencies and stakeholders by 2025; and By 2025, resource management specialists across sectors will work with the Hazard Mitigation program and OPD to update and integrate climate data and sector-specific planning recommendations across sectors</p>	<p>Continue SSG training development and outreach efforts; regular NR Taskforce meetings</p>	<p>OPD</p>	<p>NR, BE, and SE/DRR Taskforces; FEMA & USEPA</p>	<p>2018 SSG Guidance, DCRM "Better Buildings" guidance and supporting materials; see also climate action policy suggestions in Appendix V</p>	<p>SSG Part II update funded by FEMA and being supported by USEPA and OPD; additional planning support including updated hazards mapping and building analysis tools are being sought to further support these efforts</p> <p>BECQ-DCRM has included "better buildings" as a 309 funded focal area and continues to work to expand guidance and resources for climate-smart development</p>
	<p>By 2030, PSS has expanded climate considerations into integrated into public school science and social studies curriculum through place-based and service-learning opportunities that include Chamorro and Carolinian language and cultural studies</p>	<p>By 2025, PSS and partners will work to establish and expand Marianas-wide educational programs or institutions and resources including materials translated into Chamorro and Carolinian languages with place-appropriate images to enable continued engagement and deep, solutions-focused education in natural resources studies in CNMI</p>	<p>PSS with BECQ-DCRM support meets to review and revise draft lessons as needed and identified opportunities for funding support in partnership with the NR Taskforce</p>	<p>PSS, BECQ-DCRM,</p>	<p>NR Taskforce</p>	<p>2018 SSG Guidance, 2021 CNMI Climate Report (PIRCA)</p>	<p>DCRM has developed climate curriculum and is working to support revisions for integration of these teaching tools into PSS curriculum in a way that aligns with efforts to leverage place-based and service-learning opportunities that include language and cultural studies</p>
	<p>By 2030, CNMI has constructed a "Marine Center" that includes holistic education and outreach components that include Marianas specific climate change information that supports K-12 and college level curriculum components as well as community and tourism information sharing and events</p>	<p>By 2025, the Marine Center will be fully funded and under construction with support from OPD and the Natural Resources Taskforce</p>	<p>By 2021, OPD and the Natural Resources Taskforce convene to revise project proposal details to support submission of funding proposals for a "Marine Center" that will serve as the marine science hub of the CNMI, supporting PSS and NMC curriculum components and community and tourist education and outreach as well as inter-agency coral and mangrove restoration studies</p>	<p>OPD to lead on meeting scheduling and interagency funding requests; DFW and DCRM to lead on Marine Center plan updates and staffing once constructed</p>	<p>NR Taskforce DLNR-DFW BECQ_DCRM</p>	<p>CSDP</p>	<p>~\$50,000 from NFWF Coastal Resilience earmarked for coral nursery build-out' may need match for additional funding to build the proposed \$1.25M facility and additional funding to support coral propagation studies and staff center for maintenance and outreach events</p>

CNMI CSDP - IMPLEMENTATION PLAN

NATURAL RESOURCES

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
SUSTAINABLE USE OF OCEAN RESOURCES							
<div style="display: flex; align-items: center; gap: 5px;"> 14 <div style="font-size: 0.8em; line-height: 1;">LIFE BELOW WATER</div> </div> <div style="margin-top: 20px; font-weight: bold; font-size: 1.2em;">SGD 14</div> <div style="font-size: 0.9em; line-height: 1.2;">Conserve and sustainably use the oceans, seas, and marine resources for sustainable development</div>	<p>By 2030 Marine Center construction complete, resulting in inter-agency marine studies that support the creation of jobs, integrate with school curriculum and outreach programs with sustainable revenue being generated through guided tours, book sales, special events, and/or other dedicated funding mechanisms</p>	<p>By 2023 NFWF grant and other funding streams have been leveraged to construct 45,000-gallon coral tank and closed loop filtration system at a site designated for Marine Center build-out; and By 2025, the Marine Center will be fully funded and under construction with support from OPD and the Natural Resources Taskforce</p>	<p>By 2021, OPD and the Natural Resources Taskforce convene to revise project proposal details to support submission of funding proposals for a "Marine Center" that will serve as the marine science hub of the CNMI, supporting PSS and NMC curriculum components and community and tourist education and outreach as well as inter-agency coral and mangrove restoration</p>	<p>OPD to lead on meeting scheduling and interagency funding requests; DFW and DCRM to lead on Marine Center plan updates and staffing once constructed</p>	<p>NR Taskforce DLNR-DFW BECQ_DCRM</p>	<p>CSDP</p>	<p>~\$50,000 from NFWF Coastal Resilience earmarked for coral nursery build-out' may need match for additional funding to build the proposed \$1.25M facility and additional funding to support coral propagation studies and staff center for maintenance and outreach events</p>
	<p>By 2030 there are interagency programs to support active management of prioritized in water resources and management areas reflected in the CSDP update and at least 50% of marine resources are being effectively managed through site-specific management plans</p>	<p>By 2025, OPD and the Natural Resources Taskforce reassess and revise priorities to ensure that by 2030 there are interagency programs to support active management of prioritized in water resources and management areas reflected in the CSDP update, including additional objectives listed here:</p>	<p>At least quarterly meetings with NR Taskforce; ongoing support of referenced plans and programs</p>	<p>OPD</p>	<p>NR Taskforce</p>	<p>CSDP</p>	<p>Planning efforts supported by existing staff funding at OPD and NR Taskforce Agencies; OPD is requesting additional funding for dedicated NRTF facilitator position and administrative support staff through local and competitive funding streams</p>
	<p>By 2025, Coral Restoration Management Team comprised of DCRM and DFW support implementation of and regular updates to the Coral Reef Restoration Management Plan and support ongoing review and updates of out-planting proposals as well as public access and use assessments and management efforts</p>	<p>By 2022, DCRM will facilitate the development and endorsement of the Coral Restorations Priorities Plan and continue to support related use management planning efforts including periodic updates to the SLUMP with recommendations incorporated into the CSDP update by 2025</p>	<p>BECQ-DCRM, DLNR-DFW</p>	<p>NR Taskforce</p>	<p>Coral Restorations Priorities Plan (in development), Saipan Lagoon Use Management Plan (SLUMP)</p>	<p>NFWF funding for 2021-2023 will support Coral Specialist position - DCRM and DFW will continue to work together to leverage existing resources and build capacity to study and manage the marine resources of the CNMI</p>	


CNMI CSDP - IMPLEMENTATION PLAN

NATURAL RESOURCES

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
SUSTAINABLE USE OF OCEAN RESOURCES							
<div style="display: flex; flex-direction: column; align-items: center;"> <div style="display: flex; align-items: center; margin-bottom: 10px;"> 14 <div style="text-align: left; font-size: 0.8em; margin-right: 5px;">LIFE BELOW WATER</div> </div> <div style="text-align: center; font-weight: bold; font-size: 1.2em; margin-bottom: 10px;">SGD 14</div> <div style="text-align: center; font-size: 0.8em; margin-bottom: 10px;">Conserve and sustainably use the oceans, seas, and marine resources for sustainable development</div> </div>	(continued)	By 2025, the Division of Fish and Wildlife (DFW) will work with partners to promote a sustainable fishing industry throughout the Marianas by creating a CNMI fisheries management program that includes expanded in-house capacity to conduct resource assessments of fish and invertebrates in CNMI to support sustainable fisheries management through improved monitoring, data analysis, regulation assessment and enforcement while factoring in fishing industry, development, and tourism needs	DFW program provides updates to NR Taskforce to discuss sustainability definitions and next steps	DLNR-DFW	NR Taskforce	WesPac Fisheries Plan	DFW has secured grants to support fish tagging and monitoring efforts; additional assessment support is being sought for socio-economic use and impact analysis
	By 2025, the Division of Fish and Wildlife, supported by resource management partners at BECQ and others, will conduct and complete recruitment studies from marine protected areas (MPAs) to document benefits and to establish sustainable management program	DFW continues recruitment studies and provides updates to NR Taskforce, and leads efforts to collect and share baseline data and assess trends on MPA recruitment and migration patterns to further support adaptive resource management planning efforts	DLNR-DFW	BECQ, NR Taskforce	MPA Management Plan	Planning efforts supported by existing staff funding at OPD and NR Taskforce Agencies;	
	Led by DFW and supported by resource management partners at BECQ and DLNR, as well as other agency and NGO partners, a Fish and Coral Restoration Program will be established by 2025 to create a fish and coral conservation action plan to enhance resource biodiversity and reef health	By 2021, OPD has supported inter-agency site and resource prioritization discussions with management partners including DLNR and DPL to identify locations that may be viable to support coral restoration activities on Saipan, Tinian, Rota, and the Northern Islands	DLNR-DFW	BECQ, NR Taskforce	Coral Restoration Plan	Planning efforts supported by existing staff funding at OPD and NR Taskforce Agencies;	
	DFW will work with partners to conduct life history studies on targeted food fish in the CNMI to determine growth rates, longevity, reproduction, and mortality. The information generated will be used for sustainable management of fisheries by 2025	DFW and DCRM continue coral restoration planning efforts with the goal to finalize action plan by 2021 and share new data through NR Taskforce meetings to support ongoing management planning efforts	DLNR-DFW	BECQ, DPL, NR Taskforce	Coral Restorations Priorities Plan (in development); MPA Management Plan updates?	Planning efforts supported by existing staff funding; Additional funding will be sought to support planning, Marine Center design revisions, and implementation activities	


CNMI CSDP - IMPLEMENTATION PLAN

NATURAL RESOURCES

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
<p>14 LIFE BELOW WATER</p>  <p>SGD 14</p> <p>Conserve and sustainably use the oceans, seas, and marine resources for sustainable development</p>	(continued)	The Department of Lands & Natural Resources (DLNR) - DFW will work on improving boating infrastructure by 2025 to minimize environmental impacts on nearshore resources and to allow for safe boating access	DFW program provides updates to NR Taskforce to discuss sustainability definitions and next steps with data and planning efforts incorporated into the 2025 CSDP plan update	DLNR-DFW	NMC-CREES, NR Taskforce	WesPac Fisheries Plan	Planning efforts supported by existing staff funding at OPD and NR Taskforce Agencies;
		DLNR/DFW will work with regional partners to improve fishery data collection efforts in the CNMI and generate information needed to sustainably manage fishery resources by 2025	DLNR/DFW continues to work with state and federal partners in conducting nearshore fish, invertebrate and benthic assessments throughout the CNMI to better document resource abundance and diversity. Information generated from this work will be used to sustainably manage nearshore fishery resources	DLNR-DFW	BECQ-DCRM, NMC-CREES, NR Taskforce		DFW has secured grants to support nearshore fish and invertebrate studies DCRM has a long-standing marine monitoring program with data that can be leveraged to further support these efforts
	By 2030 there are interagency programs to support active management of prioritized in-water resources and management areas reflected in the CSDP update	By 2025, DLNR/DFW will work with partners to improve enforcement capacity by evaluating existing fishery regulations and policies to determine validity within current concerns. Revisions will be made to ensure that these regulations meet current and future management needs	DLNR/DFW continues to work with state and federal partners in conducting nearshore fish, invertebrate and benthic assessments throughout the CNMI to better document resource abundance and diversity. DLNR/DFW works with AAG to evaluate fishery regulations and policies and provides updates to NR Taskforce at regular meetings Information generated from this work will be used to sustainably manage nearshore fishery resources	DLNR-DFW	BECQ-DCRM MMT, NR Taskforce	SWAP, SLUMP	DFW has secured grants to support nearshore fish and invertebrate studies DFW is seeking legal support services to evaluate regulations and policies
	By 2030, interagency planning efforts support cross-cutting marine management and conservation goals that incorporate data-driven adaptive principles to achieve the vision of ensuring wise use of marine resources that meets the needs of the community now and in the future	By 2025, recommendations for FADs deployment as well as other marine resource management supportive programs and initiatives including coral restoration and resiliency support efforts and other adaptive management approaches are incorporated into CSDP updates	DLNR/DFW will work with partners to develop sustainable fishing access programs such as Fish Aggregating Devices (FADs) to promote alternative fishing opportunities that help reduce fishing impacts in nearshore waters	DLNR-DFW	BECQ-DCRM MMT, NR Taskforce	CSDP, Coral Restoration Plan, SWAP, SLUMP	Marine management efforts are supported by existing staff and project support funding at DFW and DCRM, and NRTF agencies are working to leverage existing resources and obtain additional funding to continue to build out these critical marine resource management efforts


CNMI CSDP - IMPLEMENTATION PLAN

NATURAL RESOURCES

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
SUSTAINABLE TERRESTRIAL AND NEARSHORE RESOURCES							
<p>15 LIFE ON LAND</p>  <p>SGD 15</p> <p style="font-size: small; color: white;">Protect, restore, and promote sustainable use of terrestrial and nearshore ecosystems, sustainably manage forests, and preserve and halt degradation of biodiversity and resources of particular concern in the CNMI</p>	<p>By 2030 there are interagency programs to support active management of prioritized resources and management areas on land and in nearshore waters reflected in the CSDP update and at least 30% of terrestrial resources are being effectively managed through site-specific management plans</p>	<p>By 2025 the Department of Lands and Natural Resources will update the State Wildlife Action Plan and continue periodic updates every ten years with data and input included from natural resource management partners at BECQ as appropriate</p>	<p>By 2021, BECQ-DCRM will reconvene the Wetlands Restoration and Management Team including DLNR-DFW and DoAg, DPL, OPD, and other members of the Natural Resources Planning Taskforce to collaborate develop, adopt, and begin implementation of a Comprehensive Wetlands Management and Restoration Plan by 2025</p>	NR Taskforce	BECQ, DLNR, DPL, Zoning, NMC-CREES	Comprehensive wetlands management plan (SPN, 1991); State Wildlife Action Plan; Watershed management plans, Public Land Use Plan	Planning efforts supported by existing staff funding at OPD and NR Taskforce Agencies; Additional planning and project implementation support being sought through dedicated and competitive funding sources
	<p>CNMI Forestry will work with management partners to monitor, maintain, and restore at least 10% land cover to native and endemic forest communities by 2030</p>	<p>By 2025, and in all periodic updates, Statewide Forestry Assessment and Resource Strategy includes management provisions for limestone forests and wetlands as well as considerations to support nearshore conservation efforts, with forestry-specific updates included in regular visions to the Forest Action Plan, Strategic Parks and Recreation Plan, and other relevant land use and land cover plans, regulations, and policies as appropriate</p>	<p>CNMI's Department of Land and Natural Resources and Bureau of Environmental and Coastal Quality work together to ensure no net loss of limestone forest, coral reefs, sea grass, and wetlands to protect ecosystems and biodiversity and support habitat connectivity, with meetings held at least quarterly with the Natural Resources Planning Taskforce to identify planning and project alignment opportunities and share out updates on progress and challenges as needed to support this effort</p>	DLNR-Division of Agriculture - Forestry leading Forest Action Plan update	CNMI Natural Resources Management partners support implementation and updates to Forest Action Plan as Advisory Council members	Forest Action Plan (2021 update pending), SCORP, Strategic Parks and Recreation Plan, SWAP	Planning efforts supported by existing staff funding at OPD and NR Taskforce Agencies; Additional planning and project implementation support being sought through dedicated and competitive funding sources

CNMI CSDP - IMPLEMENTATION PLAN

NATURAL RESOURCES

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
SUSTAINABLE TERRESTRIAL AND NEARSHORE RESOURCES							
<p>15 LIFE ON LAND</p>  <p>SGD 15</p> <p>Protect, restore, and promote sustainable use of terrestrial and nearshore ecosystems, sustainably manage forests, and preserve and halt degradation of biodiversity and resources of particular concern in the CNMI</p>	<p>By 2030 CNMI continues progress in maintaining the amount of man-made wildfires is reduced by 50% in area from 2020 numbers</p>	<p>By 2022, BECQ develops a Wildfire Management Plan that addresses planning, response and mitigation of wildfires to support efforts to reduce human induced wildfire, reduce fire risk, and restore fire-impacted sites to support healthy watersheds and communities; and</p> <p>By 2025 the amount of man-made wildfires is reduced by 50% in area from 2020 numbers</p>	<p>BECQ-DCRM and DLNR-Forestry convene wildfire management meetings to share information and discuss planning needs with partners including DFEMS, HMGP, HSEM, DPL, and other relevant planning partners</p>	<p>DLNR-Forestry, BECQ-DCRM</p>	<p>NR and SE/DRR Taskforces; DFEMS, HMGP, HSEM, DPL</p>	<p>Standard State Hazard Mitigation Plan</p>	<p>Planning efforts supported by existing staff funding at OPD and NR Taskforce Agencies;</p> <p>Additional planning and project implementation support being sought through dedicated and competitive funding sources</p>
	<p>Reduction of stormwater runoff by maintaining and increasing wetland, green infrastructure, and stormwater management processes including aquifer recharge by achieving a 50% reduction in water impairment ratings for coastal waters of Saipan, Tinian, and Rota by 2030</p>	<p>Led by the Bureau of Environmental and Coastal Quality, watershed management and restoration efforts will result in (i) reduction of saltwater intrusion into Saipan's freshwater lens by 20% by 2025 as measured by reduced chloride levels in CUC managed assets; and (ii) reduction of stormwater runoff by maintaining and increasing wetland, green infrastructure, and stormwater management processes including aquifer recharge by achieving a 50% reduction in water impairment ratings for coastal waters of Saipan, Tinian, and Rota by 2030.</p>	<p>Continue watershed management meetings; convene working group with DPW to support stormwater management planning also described in Goal 6</p>	<p>BECQ-DCRM</p>	<p>DPW, NR and BE Taskforces</p>	<p>CUC water management plan (update pending); watershed management plans for priority watersheds</p>	<p>Planning efforts supported by existing staff funding at OPD and NR/BE Taskforce Agencies;</p> <p>Additional planning and project implementation support being sought through dedicated and competitive funding sources</p>

CNMI CSDP - IMPLEMENTATION PLAN

PARTNERSHIPS

Goal #	10+ Year Goals	3-5 Year "SMART" Objectives	FY20-21 Action Items	Action Lead(s)	Partnerships	Supporting Action Plan(s)	Funding Status / Unmet Need(s)
PARTNERSHIPS							
17 PARTNERSHIPS FOR THE GOALS  SGD 17 Strengthen the means of implementation and support partnerships for sustainable development	By 2030, led by OPD and facilitated through partnerships with planning agencies and other stakeholders, scheduled planning updates detailed further in Appendix I of this CSDP will be completed and incorporated into a 2030+ planning update	By 2025 the amount of man-made wildfires is reduced by 50% in area from 2020 By 2025, led by OPD and facilitated through partnerships with planning agencies and other stakeholders, scheduled planning updates detailed further in Appendix III of this CSDP will be completed and incorporated into the five-year planning update;	PDAC and Planning Partners continue regularly scheduled meetings and develop additional tools to track implementation progress, identify synergies, build capacities, and address remaining needs and caps	OPD	PDAC and Planning Partners	2018 SSG Guidance, CSDP	Planning efforts supported by existing staff funding at OPD and NR/BE Taskforce Agencies;
	The 2030 CSDP update will reflect growth in community engagement as indicators of enhanced partnerships by at least doubling the number of public comments received in the 2019-2020 CSDP draft and comment period;	By 2024, Commerce HIES surveys will provide data on internet access and use these data points to address remaining deployment gaps, if any, in the 2025 CEDS update with support from OPD, PDAC, and Planning Partners	SE and BE Taskforces will work with Commerce CSD to include key data points in CEDS and address identified gaps through future HIES survey updates	OPD	SE and BE Taskforces	CSDP, CEDS	Additional planning and project implementation support being sought through dedicated and competitive funding sources
	The 2030 CSDP and corresponding 2030 CEDS update will include a detailed assessment of GDP expenditures, imports, and exports trends, and other economic data identified by the PDAC and SE/DRR Planning Taskforce	By 2023 Commerce, Finance, OMB, and OPD with support of the PDAC and planning partners will work to draft guiding policies that address poverty reduction and track changes in annual GDP by building partnerships with DCCA's NAP program to track the number of NAP recipients, the Department of Labor to track the number of unemployment and those seeking employment and NMHC (Section 8) to track the number of those seeking government housing assistance.	By the end of 2020, OPD, Commerce, PDAC, and other planning partners will endorse the sustainable development planning component and Smart, Safe Growth integration recommendations to identify priority projects to support economic diversification and growth for inclusion in the 2021-2025 CEDS update and future plan revisions	OPD	PDAC and Planning Partners	CSDP, CEDS	Planning efforts supported by existing staff funding at OPD and NR/BE Taskforce Agencies; Additional planning and project implementation support being sought through dedicated and competitive funding sources

Appendix II – 2021 – 2030 Planning Timeline

PLAN NAME	AGENCY / LEAD POC	PLAN DURATION/UPDATE FREQUENCY	PLAN NAME
2021-2030 CSDP	OPD	CSDP will be reviewed and revised every 10 years, with implementation plan updates (Appendix I) to be executed at least every 5 years to collect data and track progress towards identified goals and objectives	Created 2021, full review every 10 years, implementation plan update every 5 years at least
2008 Coastal and Estuarine Land Conservation Plan for The Commonwealth of the Northern Mariana Islands	Bureau of Environmental and Coastal Quality Division of Coastal Resources Management	2008-2020	No update specifics found
2017 Saipan Lagoon Use Management Plan	Bureau of Environmental and Coastal Quality Division of Coastal Resources Management	Created in 1985; revised and updated on 1997, 2012, and 2017	Created in 1985; updated on 2017
1990/91 Saipan Comprehensive Wetlands Management Plan	Bureau of Environmental and Coastal Quality Division of Coastal Resources Management	An update of this plan will be the focus of the Wetlands Working Group when it is re-established	No update specifics found
2009 Laolao Bay Conservation Action Plan	Bureau of Environmental and Coastal Quality Division of Coastal Resources Management	2009-2018	Updated on 2012, 2020 update pending
2012 Talakhaya / Sabana Conservation Action Plan	Bureau of Environmental and Coastal Quality Division of Coastal Resources Management	Upon funding availability	2020 update underway

PLAN NAME	AGENCY / LEAD POC	PLAN DURATION/UPDATE FREQUENCY	PLAN NAME
2013 Garapan Conservation Action Plan	Bureau of Environmental and Coastal Quality Division of Coastal Resources Management	The CAP will be reviewed and updated by the advisory group every five years to track improvements and initiate new conservation projects and programs. Associated with the CAP is a workplan that will be updated by the advisory group every two years to provide guidance when implementing actions to improve our natural resources.	2020 update underway
2002 Watershed Restoration Action Strategy	Bureau of Environmental and Coastal Quality Division of Coastal Resources Management Division of Environmental Quality	2002-2014	No update specifics found
2007-2012 Comprehensive Cancer Control Plan	Commonwealth Healthcare Corporation	Plan is a living document and will be reviewed annually. Updates are made when needed	Created in 1985; updated on 2017
2015-2020 Commonwealth Healthcare Corporation Strategic Plan	Commonwealth Healthcare Corporation	Not specified	No update specifics found
2018 Rota West Harbor Master Plan	Commonwealth Ports Authority	2009-2018	Updated on 2012, 2020 update pending
2018 Tinian Harbor Master Plan	Commonwealth Ports Authority	Upon funding availability	2020 update underway
Pagan Airfield Master Plan	Commonwealth Ports Authority	Upon funding availability	2020 update underway

PLAN NAME	AGENCY / LEAD POC	PLAN DURATION/UPDATE FREQUENCY	PLAN NAME
2017 Tarmac Delay Emergency Contingency Plan (Saipan)	Commonwealth Ports Authority	Not specified	Unknown
TARMAC DELAY EMERGENCY CONTINGENCY PLAN (Rota)	Commonwealth Ports Authority	Not specified	Created in June 2012; Revised in May 2017
TARMAC DELAY EMERGENCY CONTINGENCY PLAN (Tinian)	Commonwealth Ports Authority	Not specified	Unknown
2015 Drinking Water and Wastewater Master Plan – Rota (Final Draft)	Commonwealth Utilities Corporation	Based on the projected funding available from EPA State Revolving Fund (SRF) grants, one project for the Rota water system will be implemented during the first 5-year CIP period from 2016 through	CUC reports updates pending
2015 Drinking Water and Wastewater Master Plan – Tinian (Final Draft)	Commonwealth Utilities Corporation	Upgrade HMT (FY 2016-2020) Improvements to Maui Well & Upgrade QMT Tank (FY 2021-2025)	Plan is based on Stipulated Order requirements; CUC reports updates are pending
2015 Wastewater Master Plan – Saipan (Final Draft)	Commonwealth Utilities Corporation	Based on Stipulated Order requirements, goals that CUC has for its wastewater system on Saipan, and information collected as part to the 20-year Master Plan (2016-2035)	No current updates
Groundwater Management and Protection Plan, Commonwealth of the Northern Mariana Islands	Commonwealth Utilities Corporation	Duration is determined based on Section B4 of the Stipulated Order that addresses development and implementation of a required Groundwater Management and Protection Plan over a 20-year planning horizon	No current updates

PLAN NAME	AGENCY / LEAD POC	PLAN DURATION/UPDATE FREQUENCY	PLAN NAME
2009-2014 Comprehensive Economic Development Strategy	Department of Commerce	Updated every (5) years	See Current CEDS Plan
2013 CNMI Energy Action Plan	Department of Interior Office of Insular Affairs/ NREL	The CNMI Energy Action Plan is a living document that will be regularly updated by the taskforce	Created in 2013; Graph Wedge analysis performed covers a period from 2010 projected out to 2025; CUC reports update pending
Action Plan for Oryctes rhinoceros 2018 – 2023	Department of Lands and Natural Resources	Five (5) Years	Current through 2025
2009 Fishery Ecosystem Plan for the Mariana Archipelago (Western Pacific Regional Fishery Management Council)	Department of Lands and Natural Resources Western Fishery Regional Fishery Management Council	Updates provided annually based on new information	Created in June 2009; Updates unknown
Commonwealth of the Northern Mariana Islands State Wildland Fire Plan	Department of Lands and Natural Resources Division of Agriculture Forestry Section	Based on funding availability from USFS State Fire Assistance Grant Program	Updated in 2015; current through 2024
COMMONWEALTH OF THE NORTHERN MARIANA ISLANDS (CNMI) STATEWIDE ASSESSMENT AND RESOURCE STRATEGY 2010-2015+	Department of Lands and Natural Resources Division of Agriculture Forestry Section	Created in 2010; Updates provided based on new information	Updates unknown; Forestry notes plan update pending
2005 Management Plan for the Managaha Marine Conservation Area	Department of Lands and Natural Resources Division of Fish & Wildlife	Non-Specified	No updates since creation
Wildlife Action Plan for the Commonwealth of the Northern Mariana Islands 2015-2025	Department of Lands and Natural Resources Division of Fish & Wildlife	Ten (10) Years	Current through 2025

PLAN NAME	AGENCY / LEAD POC	PLAN DURATION/UPDATE FREQUENCY	PLAN NAME
Five-year strategic plan for Parks and Recreation, CNMI 2019-2024	Department of Lands and Natural Resources Division of Parks and Recreation	Five (5) Years	Updated in 2014; current through 2024
2019 DPL Land Use Plan	Department of Public Lands	Created in 1989; Updated in 2019 for 5-year plan	Updated in 2019; current through 2024
2017 CNMI Catastrophic Typhoon Plan	FEMA, Homeland Security Emergency Management, and supporting partner agencies	This plan will undergo periodic reviews to incorporate policy updates, new guidance, lessons learned from exercises and actual incidents in order to best protect the lives, property, and environment of communities and jurisdictions within the CNMI	No updates currently underway
Maritime transport system 2014 RECOVERY PLAN (The Mariana Islands Transportation System Recovery Plan)	Guam/CNMI Maritime Transportation System Advisory Group	MTS Recovery Plan is a living document and will continue to evolve, reflecting lessons learned from application, training, actual operations and exercises.	Created in June 2014; Updates unknown
2018 CNMI Standard State Mitigation Plan	Hazard Mitigation	Updates follow the 5-year HMGP planning cycle	Updated in 2018; current through 2024
CNMI State Plan 2011-2015 (Preservation CNMI Caring for the past in an uncertain future)	Historic Preservation Office	Four (4) Year Plan	No current update
2011-2015 Aquaculture Development Plan	Northern Marianas College Cooperative Research, Extension, and Education Service (CREES)	Five (5) Year Plan	No current update
2012-2016 Northern Mariana Tourism Master Plan	Department of Lands and Natural Resources Division of Fish & Wildlife	Ten (10) Years	Current through 2025
1995-2015 The Rota Master Plan-Alternative Vision Report	Office of the Mayor of Rota	Not specified	Has not been updated
2012-2016 Northern Mariana Tourism Master Plan	Department of Lands and Natural Resources Division of Fish & Wildlife	Ten (10) Years	Current through 2025

Appendix III – Community Comments

This section includes plan-related and substantive community comments submitted during the July 25 – August 25, 2020 comment period through emails (three comments and two questions received), phone calls (two received), and online survey results (149 received as of 8/28/20, to be included upon close of the survey).

Subsequently, three additional written comments from the Offices of the Mayors of Rota, Tinian, and the Northern Islands specific to planning updates were received during the following public comment period which are included here with relevant updates regarding goal- and island-specific plans incorporated into the revised CSDP.

This feedback was incorporated into the April 2021 revised CSDP that was submitted and reviewed by the PDAC. On June 25, 2021, the PDAC unanimously voted to endorse the publication of the Final Draft CSDP, initiating a 45-day public notice and comment period. During that time, public meetings were held in person and live-streamed in each Senatorial District. Meeting notes include comments and questions from those public events. Additional comments received through July 22, 2021, are also included.

These comments reflect written comments and oral testimony received over a year of public meetings and goal or resource-specific planning sessions. Overall, the community has expressed tremendous support and interest in seeing the visions of this living planning document become a reality. OPD is grateful for the feedback and will continue to support this planning and implementation process. Together, we can help achieve these goals!

Email Received August 3, 2020

Thanks for sending the visions document out. I just had a few comments on there. I think it's a great idea to incorporate the reef priorities for the comprehensive plan. For NR Taskforce Vision, can this be fleshed out more because natural resources is such a big part of the culture and identity for the CNMI. Something like: To promote sustainable use and conservation of the CNMI's natural resources on land and in water that can meet development needs sustainably and preserves the integrity of these natural resources for future generations. To promote research and education about the CNMI's natural resources to acknowledge and support local stewardship, conservation management, and cultural practices that are integral to the CNMI community. For SDG 14, specify regarding recruitment studies – are these for fish? For coral? Both? Can something be added on developing a data management plan for sharing fisheries data? For SDG 15, can marine ecosystems be included here since reefs and seagrass are also listed? Regarding “no net loss” Is this goal realistic? There is already net loss of coral and seagrass cover documented and it will happen again, much of which is climate change related, COTS, or storms. Coral and seagrass cover fluctuates due to those disturbances. Some of the mortality can be alleviated by local action to help improve reef resiliency and natural recovery. I think the “no net loss” can be reworded. *Attached comments on Visioning Document suggested adding coral restoration management outcomes to SDG #14 and include nearshore environment in SDG #15, summarized in text above. Suggestions to expand the Natural Resources Conservation Vision are included in tracked changes in this updated visioning document. Questions were also raised regarding the viability and framing of “no net loss”. These tracked changes additions and questions have been flagged in tracked changes in the visioning document for further discussion with the PDAC and Planning Taskforces.*

Email Received August 7, 2020

Thank you for the opportunity to provide comment on this impressive draft.

Page 1: I think "integrity" and "innovation" are great core values for the CNMI. The concept of integrity brings together many positive connotations of thoughtfulness, use of evidence for decision-making, being fair/balanced, and the quality of behaving ethically. Innovation is essential for the CNMI which has very little resources and an operating environment unique from most other places on the planet. While I think the values of the CNMI should reflect the values of the culture here, I don't think a core value of the specific word "cultural" fits. Perhaps "culture" would be a better way of expressing it, but "culture" is a very broad term, especially in reference to the CNMI which is culturally heterogeneous.

Page 2: Planning elements visions - Development policy: I think it's important that development policy for infrastructure projects prioritize environmental health as well (environmental health as in the field which deals with water and sanitation, air pollution, waste management, safe housing, transportation etc.)

Page 3: The tourism and visitor industry vision is long, and unnecessarily cumbersome. This should probably be edited to be more clear and succinct.

Thank you!

Email Received August 18, 2020

Guiding Values Section:

Resiliency did not show on the word map even though it was a choice in the survey. The under-representation of resiliency can be interpreted as people not valuing this concept, perhaps due to other more pressing immediate or short-term concerns, or that people may not know what resiliency means/encompasses. Recommend this term be unpacked and more information be provided so people have a better idea of what the term represents. Perhaps "Disaster-Resilient Communities and Economies".

Sustainability Visioning Section:

Define SSG here - a set of development strategies focused on improving the resiliency of the built environment (Guidance Manual for SSG, p.4). Put (SSG) behind the words since it is the first use of the term.

Regarding the Public Land Use Plan - The PLUP in an excellent plan to help mainstream SSG principles into CNMI planning efforts and to align the PLUP with the Comprehensive Sustainable Development Plan (CSDP). Recommend adding language that the PLUP will also promote safe, resilient communities.

Regarding Transportation, Community Design, and Design Regulations:

Complete streets is an element of the EPA's Smart Growth program and is a component of SSG. Not only does Complete Streets work towards improving community health by encouraging walking and bike riding, but it also help reduce emissions and fuel/energy consumption which align with SSG. It is recommended that the Complete Streets Working Groups attend SSG training and become familiar with the principles to incorporate additional measures for healthy, safe, resilient communities during planning and project development phases.

Regarding Housing and Redevelopment:

Natural disasters disproportionately affect low income people and the cycle of disaster rebuild can have significant negative consequences for these households (SAMHSA, 2017). The current vision does not include concepts of natural hazard mitigation or resiliency. Add resilience to the vision. Perhaps - ..."to increase ownership of safe, resilient, sanitary, and affordable homes".

Regarding Conservation – Natural Resources

The vision statement does not include the concept of green infrastructure or ecosystem services. Conserving natural features such as reefs, watersheds, and wetlands provides significant services including protecting and buffering the built environment from extreme weather events. Add to the vision statement the concept that conservation helps protect/promote ecosystem services and green infrastructure and helps to mitigate the impacts from extreme weather events.

Regarding Public Safety and Disaster Risk Reduction

The vision as stated focuses on public safety during and post disaster. There are no elements that speak to disaster risk reduction in this vision statement. Disaster risk reduction, specifically under future climate conditions, is a cornerstone of SSG. The Guidance Manual for SSG discusses how to incorporate disaster risk reduction into planning and regulations in Chapters 4 & 5. Expand the vision statement to include language that address actions for disaster risk reduction.

Sustainable Development Goals:

SE/DRR Taskforce - SDG#1

The impacts of natural disasters and the disaster-rebuild cycle disproportionately affect low income households and perpetuate poverty (SAMHSA, 2017). The Guidance Manual for SSG points out that every \$1 spent on hazard mitigation today saves \$6 in future costs (p. 10). When considering the factors that contribute to poverty, the disaster-rebuild cycle should be acknowledged and considered.

Incorporate concepts that the disaster-rebuild cycle helps perpetuate poverty and consider actions/steps to break the cycle by incorporating SSG into capital improvement and other building projects. Additionally, investigate programs via the Comprehensive Economic Development Strategy to assist low income households recover following disasters. Third bullet is about prioritized wastewater management, seems out of place. Connect wastewater projects to poverty reduction.

SE/DRR Taskforce - SDG#17

Switch the position of the bullets to put the 2020 objective regarding SSG integration first.

BE Taskforce – Taskforce Vision

The current vision statement includes sustainability but does not clearly mention SSG or the concept of building to meet future climate conditions and to withstand future extreme weather events. Per the Guidance Manual for SSG, projected future conditions will likely tax some existing infrastructure and new CIP projects should be planned with future hazards in mind. Expand the vision to include planning/building to withstand future climate conditions to achieve sustainability and resiliency. Having these concepts in the vision statement will further help to mainstream SSG into planning and building practices.

BE Taskforce - SDG#6

Current goals to update the CUC Master Plan and to develop the Master Water Plan do not mention SSG or future climate conditions. Per the Guidance Manual for SSG, precipitation patterns for CNMI are expected to change and less frequent, but more intense rainfall events are projected (p. 16). These changes will likely affect the recharge rate of the fresh water lens and affect drinking water salinity. It is recommended that you include wording in the goals/objectives to address climate change and projected changes in future precipitation patterns. It is unclear if the proposed plans to manage stormwater runoff are considering future climate conditions or are being planned/built to current weather conditions. Include wording in the goals/objectives to address climate change and projected future precipitation patterns and increased stormwater runoff due to extreme rainfall events.

BE Taskforce - SDG#9

The wording does not clearly state that the infrastructure will be build to withstand anticipated future climate conditions. Infrastructure can be built to be resilient to today's weather extremes, but this same infrastructure may be vulnerable as weather changes over time due to climate change. The difference between hazard mitigation and SSG is that hazard mitigation primarily focuses on the hazards of today while SSG attempts to mitigate the hazards of tomorrow. Include wording in the goals/objectives include wording to address climate change and anticipated future extreme weather.

Same comment as above regarding planning toward future projected precipitation patterns. Include wording in the goals/objectives to address climate change and projected future conditions of increased runoff due to extreme rainfall events.

BE Taskforce - SDG#12

Building resilient buildings/infrastructure based on SSG principles can help reduce waste needing to be landfilled following severe weather events (Guidance Manual for SSG, p. 11). Highlight connection between SSG and waste management.

BE Taskforce - SDG#17

There is no mention of training or educating partners regarding SSG. Add SSG training for the Built Environment task force and their planning partners to the goals.

NR Taskforce: SDGs 13, 14, & 15

Many of the objectives of these goals promote natural protective features (e.g., reefs, watersheds, etc.) as well as ecosystem services. These activities naturally link to SSG. The connection between conservation activities and community benefits should be highlighted in plans and messaging.

Promoting natural protective features is addressed in the Guidance Manual for SSG (p. 20) and tools to promote green infrastructure are provided in Chapter 7.2. Recommended that the task force continue to connect conservation actions with community benefits via green infrastructure and ecosystem services in plans and messaging to the community.

Visioning Document: pg. 15

"Image" to visualize SDGs does not include goals #1, #9, and #11. Image is fuzzy and hard to read. Ensure all SDGs are included in the figure and improve the graphic quality/resolution.

Planning Elements: (A) Land Use

SSG is not included under the Planning and Policy Recommendations. The Guidance Manual for SSG stresses the importance of using zoning plans and regulations to ensure development is sited in less risky areas. The manual offers land planning tools in Chapter 7.2. Clearly link SSG to zoning plans and regulations. It is through zoning and regulations that development can be driven by government action towards less risky areas.

Planning Elements: (H) Housing

Ensuring housing follows SSG principles to increase resiliency towards future climate conditions is essential to breaking the disaster-rebuild cycle and to lessening economic hardship to people in lower income classes (SAMHSA, 2017). Clearly link SSG to housing plans/designs. See US Substance Abuse and Mental Health Services Administration (SAMHSA) (2017). Greater Impact: How Disasters Affect People of Low Socioeconomic Status. SAMHSA Disaster Technical Assistance Center Supplemental Bulletin, US Department of Health and Human Services.

Planning Elements: (I) Redevelopment

SSG is not included under Redevelopment. The Guidance Manual for SSG stresses the importance of using zoning plans and regulations to ensure development is sited in less risky areas. The manual offers land planning tools in Chapter 7.2. Clearly link SSG to redevelopment especially for housing and Garapan revitalization. It is through zoning and regulations that development can be driven by government action towards less risky areas.

September 5th Addendum:

To help clarify our comment regarding including disaster risk reduction (DRR) to the vision statement developed by the Socio-economic and Disaster Risk Reduction taskforce we looked at DRR vision statements from other organizations, such as the United Nations.

DRR is more than just weathering a storm. It implies proactive actions to reduce vulnerabilities to extreme weather to protect and sustain the health, safety, and socioeconomic well-being of the CNMI. Since vision statements are usually very personal to the group, the statements below are recommendations to help link the concepts of disaster risk reduction or resilience (that results from reducing risks) to healthy, prosperous communities.

Current CNMI Socio-economic and Disaster Risk Reduction Taskforce Vision Statement Taskforce Vision: CNMI is a healthy and safe place to live, work, recreate, and weather a storm

Suggested language/concepts for the taskforce to consider to more explicitly tie DRR to the taskforce vision.

1. CNMI is a healthy and safe place to live, work, and recreate with communities resilient to natural disasters.
2. CNMI invests in disaster risk reduction for resilient communities that are healthy and safe places to live, work, recreate, and weather storms.
3. CNMI is a disaster resilient state that provides a healthy and safe place to live, work, recreate, and weather a storm.
4. CNMI is a healthy and safe place to live, work, recreate, and weather a storm. Disaster risk reduction is essential to sustainable development.
5. CNMI is a healthy and safe place to live, work, recreate, with disaster resilient communities.

Email and Attachment Received September 4, 2020

OPD Visioning Document

Reviewer: DCRM Planning Section

SDG #2 - End hunger, achieve food security and improved nutrition, and promote sustainable localized agriculture

- Would USDA/ NRCS be available for potential funding opportunities for assistance.

SDG #3 - Ensure healthy lives and promote well-being for all people at all ages

- This may be a bit premature, but CHCC should set a standard procedure for public gatherings to reduce the spread of COVID-19.

SDG # 12 - Ensure sustainable consumption and production patterns

By 2030, 50% of the recyclable waste stream will be diverted from CNMI's landfill or RCRA-compliant waste management facilities on Saipan, Tinian, Rota, and the Northern Islands with diverted waste composted, reused, or sold to support sustainable waste management systems.

a.

- This assumes that Tinian and Rota will have a RCRA compliant facility by 2030. Will the facility be in operation by then?

SDG #13 - Take urgent action to combat climate change and its impacts

By 2023 OPD has launched SSD toolkit to support integration of climate impacts and adaptation opportunities into early planning and project scoping activities with at least three SSG trainings held for CNMI agencies and stakeholders by 2025.

- Possible way to incorporate DCRM Better Buildings criteria such as upcoming handbook, etc. with SSG.

By 2025, BECQ-DCRM will work with PSS and partners to establish Marianas-wide educational programs or institutions to enable continued education in natural resources studies in CNMI.

- Should this be more specific in terms of what natural resource studies curriculum is proposed or is general curriculum preferred? Perhaps we could have more incorporation of native plants and their local names in the public CCLHS curriculum?
- What about previous climate change curriculum given to PSS, and previous obstacles for DCRM to implement this curriculum working with PSS?

SDG #14

- By 2025, the Division of Fish and Wildlife, supported by resource management partners at BECQ and others, will conduct and complete recruitment studies from marine protected areas (MPAs) to document benefits and to establish sustainable management program.
- Is the MPA coordinator position being changed to a Fisheries Ecologist position and if so how might this affect progress of this goal?

SDG #15 - Protect, restore, and promote sustainable use of terrestrial ecosystems, sustainably manage forests, and preserve and halt degradation of biodiversity and resources of particular concern in the CNMI - CNMI's Department of Land and Natural Resources and Bureau of Environmental and Coastal Quality work together to ensure no net loss of limestone forest, coral reefs, sea grass, and wetlands to protect ecosystems and biodiversity and support habitat connectivity

- Does this need to be time bound?

CNMI Forestry will work with management partners to monitor, maintain, and restore at least 10% land cover to native and endemic forest communities by 2030

- Will it be helpful or important to mention DPL on this statement? Would they be an important stakeholder in this objective?
- By 2022, BECQ develops a Wildfire Management Plan that addresses planning, response and mitigation of wildfires ..." but then later states that DLNR-Forestry will be in charge of Wildland Fire Plan. Are these the same plan? If they are should DPS-Fire and other groups be included in this.

By 2021, BECQ-DCRM will reconvene the Wetlands Working Group including DLNR, DPL, OPD, and members of the Natural Resources Planning Taskforce to collaborate develop, adopt, and begin implementation of a Comprehensive Wetlands Management Plan by 2025;

- Recommend changing to 2022 since that is when DCRM will have this task written into the annual Cooperative agreement.

Email Received September 4, 2020

What would it look like to have the Micronesia Challenge as an overarching theme for the NRTF, similar to the G3 Initiative on Guam? I'd like to be able to incorporate (and reference) its conservation and community benefit targets moving to 2030:

Effectively manage at least 50% of marine resources (SDG Goal #14.5) and 30% of terrestrial resources (SDG Goal #15.1) across Micronesia;

Increase the number of community members within each jurisdiction who are deriving livelihoods, including any type of income or revenue, from sustainably managed natural resources (as determined by MC Measures Working Group) (SDG Goal #14.7);

Reduce the risks from climate impacts for communities within flood zones and on low-lying islands (SDG Goal #13.1, 14.2) and;

Reduce invasive species and increase restoration of habitats (SDG Goal #15.5).

Email Received September 10, 2020

Thanks again for the opportunity to comment on these planning efforts. The CHCC has been planning and implementing various telehealth modalities to expand access to care for residents of Saipan, Tinian, and Rota. Telehealth has great potential to improve the quality, and scope of health care services for CNMI residents, and reduce the need for patients to travel long distances to receive health care. However, effective telehealth services are dependent on reliable, fast internet access for both the provider and the patient. Currently, despite the CNMI being connected to the world with two fiber optic cables, CHCC staff and patients continue to experience unreliable, slow and expensive broadband service.

As an objective, the CNMI should seek opportunities to bring down the cost and improve the quality of broadband service. Fast, affordable broadband also encourages economic growth. While private marketplace competition is not easy to attract in a small, remote, under resourced market like the CNMI, there is nothing which bars the CNMI government itself from making investments to provide this increasingly essential "utility" to its residents, businesses, and public sector.

Investment by the CNMI government in better, more affordable broadband for its residents would not only give residents access to more telehealth options, but would support businesses, tele-education and telework which is becoming increasingly more important in a COVID and post-COVID world.

Email Received September 26, 2020

Conservation – Natural Resources

Vision: To sustainably conserve and use natural resources to support the development needs of today without compromising the needs of future generations. (NR Taskforce) Please include the following as part of the revised NR vision, even if you just tack them on to the end.

- Sustainable Use. To promote sustainable use and conservation of the CNMI's natural resources on land and in water that can meet development needs sustainably and preserves the integrity of these natural resources for future generations.
- Research, Education, and Preservation. To promote research and education about the CNMI's natural resources to acknowledge and support local stewardship, conservation management, and cultural practices that are integral to the CNMI community.
- Support Ecosystem Services and Nature-Based Solutions. Sustainable use, management, and conservation of natural systems will protect and promote the delivery of ecosystem services and implementation of green infrastructure and nature-based solutions to economically and efficiently mitigate the impacts of extreme weather events and maintain critical functions that support people, prosperity, and our healthy environment.

Comment Received:

What would it look like to have the Micronesia Challenge as an overarching theme for the NRTF, similar to the G3 Initiative on Guam? I'd like to be able to incorporate (and reference) its conservation and community benefit targets moving to 2030:

- Effectively manage at least 50% of marine resources (SDG Goal #14.5) and 30% of terrestrial resources (SDG Goal #15.1); I don't believe "effectively manage" has been defined in this context, so I want to say that as long as we have site-specific plans in place, we can consider those "managed." Example, the watershed management plans, the SLUMP, the monument.
- Increase the number of community members within each jurisdiction who are deriving livelihoods, including any type of income or revenue, from sustainably managed natural resources (as determined by MC Measures Working Group) (SDG Goal #14.7); We would need to work on establishing that baseline then supporting an increase.
- Reduce the risks from climate impacts for communities within flood zones and on low-lying islands (SDG Goal #13.1, 14.2) Through flood zone map updates and implementation of education / outreach programs? And building code updates? CRM permitting incentives?
- Reduce invasive species and increase restoration of habitats (SDG Goal #15.5). Maybe good to ask the newly hired Invasive Species Coordinator at DLNR for metrics?

Call Received August 5, 2020

Caller requested clarification on planning process and was informed of timeline for this initial notice and comment period, followed by community meetings scheduled for September 15-17, sharing of draft Comprehensive Sustainable Development Plan with PDAC and then public hearing after 45 days of official draft submission. Commenter noted OPD was doing a good job and encouraged continued efforts to interconnect and clarify overlapping plan components.

Call Received August 19, 2020

Caller noted BECQ-DEQ would need to be involved in water management systems planning and suggested water system management plans should be developed to consider current population and growth trends as well as projected climate impacts. Low impact development isn't well represented in guidance and recommendations and should be included along with required stormwater standards.

Under SDG #3 - Ensure healthy lives and promote well-being for all people at all ages

The official of the Mayor on Rota recognizes the need to prioritize access to affordable health care on the island of Rota and suggests that OPD Initiate a feasibility study on an alternative health care system with the goal of making healthcare resources, upgrade, advance and improve the inter-island medical referral program and reduce social inequality. suggest OPD conduct research and provide findings to: the Governor, the Lt. Governor, the CNMI legislature and the Mayor's of each Municipality, placing special emphasis on feasibility, a cost benefit analysis and an analysis on the pros and cons of establishing a universal health care system here in the CNMI. Knowing the limitations of our inter-island transportation system, we also ask that OPD look into improving the response times during inter-island medical evacuations and how to improve the facilities at the Rota Health Center so they would be able to work more independently and become more self-insufficient.

Under SDG #17 - Strengthen the means of implementation and support partnerships for sustainable development

The office of the Mayor on Rota also suggests adding on the following statement (second bullet point) under SDG#17 "...draft guiding policies that address poverty reduction and track changes in the annual GDP;" by building partnerships with DCCA's NAP program to track the number of NAP receipts, the Department of Labor to track the number of unemployment and those seeking employment and NMHC (Section 8) to track the number of those seeking government housing assistance. Because we believe these indicators will help us better understand and track the progression or reduction of poverty in our communities.

Under SDG #6 - Ensure available and sustainable management of safe and environmentally compliant water and sanitation for all

By 2022, The build environment trask force under OPD will work closely with the Rota Mayor's office to establish a Public-Private Partnership between the Municipality of Rota and a private entity to utilize an existing water treatment facility on Rota with the goal of minimizing the risk of exposing our precious water table to harmful contaminants and ensure that the water quality on Rota is protected for generations to come.

Under Planning Elements Visions

The Office of the Mayor on Rota also suggest separating the vision for Public Safety go far beyond just disaster risk reduction and should have more discussions and focused on promoting SDG#16 Peace Justice and Strong Institution.



Office of the Mayor
Municipality of Tinian & Aguiguan

Edwin P. Aldan
Mayor

MOT-21-041

April 14, 2021

Kodep Ogumoro-Uludong
Director
Office of Planning & Development
Office of the Governor
Commonwealth of the Northern Mariana Islands
Caller Box 10007
Saipan, MP 96950 USA

Ref: *Public Comments to the Draft Comprehensive Sustainable Development Plan*

Hafa Adai Director Ogumoro-Uludong:

I am in support of the information outlined in the Draft Comprehensive Sustainable Development Plan (CSDP). I agree with the overall CNMI goal stated by Governor Torres and Lt. Governor Palacios for the "Resiliency and Sustainable Growth in the CNMI." Along with the Planning and Development Advisory Council, we have worked to chart a path towards sustainability in regards to the CSDP Values, Visions, Goals, and Objectives backed with the Smart Safe Growth Guidance and Principles. These goals and objectives also align with the Municipality's shared vision of securing a better quality of life for all residents on Tinian, including supporting social and cultural programs through the development and establishment of economic development, sustainability, and resiliency planning and services. I believe that the Draft CSDP will assist us in implementing action items to achieve these goals.

Although I support the process and the strategic approach of the CSDP Draft, I am concerned that under the 2019 Comprehensive Economic Development Strategies and Project listings, Tinian did not have a project included in the top 10 projects. I feel that at least one project from each island should be prioritized and included in the top 10 projects. Moreover, a representative from Tinian should have the authority to evaluate the submission of projects for future CEDS

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and other projects needing review and prioritization planning updates. This includes, as we have commented previously, representation in CNMI-wide allocation planning activities, such as the Statewide Comprehensive Outdoor Recreation Plan, Watershed conservation area designation, and management support. Sharing capacity and resources across all municipalities will help us all achieve these comprehensive sustainability goals for the CNMI.

I look forward to having my staff continue to work with your OPD team to ensure that all required documents pertaining to the Draft CSDP be provided for the inclusion of the Municipality of Tinian and Aguiguan Values, Visions, Goals and Objectives. The current working draft for the 2021-2031 Strategic Plan for the Municipality of Tinian and Aguiguan is attached for your reference.

Sincerely,



Edwin P. Aldan
Mayor of Tinian and Aguiguan



Draft 2021-2031 Strategic Plan for the Municipality of Tinian and Aguiguan

P.O. Box 520059, Tinian, MP 96952 Tel: (670) 433-1800/02 Fax (670) 433-1819

Purpose

This strategic plan outlines the vision, mission, values, goals, and objectives of the Municipality of Tinian and Aguiguan. This document will guide short- and mid-term project priorities to support the overarching sustainable development goals of the Commonwealth of the Northern Islands (CNMI) and for the islands of Tinian and Aguiguan, specifically. It will be reviewed regularly and updated as needed in coordination with the comprehensive planning and review update on the 2025 process which will be facilitated by the CNMI's Office of Planning and Development; in the 2021 Comprehensive Sustainable Development Plan as authorized and mandated by Public Law 20-20.

Vision and Mission

The **Vision** that guides this planning strategy for the Tinian Leadership (Office of the Mayor, Delegation, and Municipal Council of Tinian and Aguiguan) is: To achieve the goal of securing a better quality of life for all residents of Tinian and the generations that follow. Through planning, developing and implementing cross-cutting action that supports the CNMI's Core Values and Planning Themes on Sustainable Systems, Networks of Care, **Inclusive and Equitable Communities and Partnerships**, with a focus on critical infrastructure and growth planning, economic diversification, jobs creation and zero waste management, as stated in the creation of the "first" Tinian Sustainability and Economical Master Plan.

Core Values and Planning Themes

The vision, mission, and resulting strategic goals and objectives are guided by the core values and planning themes identified in the CNMI's 2021 Comprehensive Sustainable Development Plan:

Sustainable Systems

- Build and improve Critical Infrastructure: Power, Water, Wastewater, and Roads/streets
- Implement Environmentally- Compliant Solid Waste Systems and Zero Waste Goals
- Co-manage resources to ensure healthy environments and environmental services
- Ensure resilient systems through smart and safe growth that helps maintain social, economic, and environmental co-benefits



Networks of Care

- Invest in education and workforce opportunities that promote sustainable economic growth
- Meet basic needs and providing necessary services to promote well-being for all
- Improve internet connectivity on networking



Inclusive and Equitable Communities

- Support equitable access to services while respecting diversity and providing opportunities to honor cultural identity and inclusion
- Promote just and peaceful development through continued investment in social services, including equitable housing, food assistance, and early intervention programs
- Provide support services to address mental health and victims of violence



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Partnerships

- Build partnerships and alliances through alignment with the vision and objectives of existing efforts across the public and private sectors to support the cross-cutting needs of the community



Goals and Objectives

Strategic Goals

Within the ten-year planning horizon, the Tinian Leadership (Mayor's Office, Delegation, and Municipal Council of Tinian and Aguiguan) will work to ensure that community members have access to economic opportunity, improved critical infrastructure, and social services to achieve sustainable growth and resiliency envisioned for the Municipality of Tinian and Aguiguan. This will focus on developing a *Sustainability and Economical Master Plan* and implementing its programs and services. This will identify priority projects and potential funding sources to support cross-cutting priority projects on sustainable systems, networks of care, and inclusive and equitable communities and partnerships; with a focus on critical infrastructure and growth planning, economic diversification, jobs creation and zero waste management. The Tinian Sustainability and Economical Master Plan will involve partners from public, private, and non-profit sectors to create an inclusive road map for growth and development that will be supported by public private partnerships and government-led programs and activities.

Objectives

SMART (specific, measurable, achievable, realistic, and time-bound) objectives establish the next steps for plan implementation by charting a course for achievable progress towards the vision and goals. These include:

By 2021 and every five years thereafter, a Comprehensive Economic Development Strategy update will be submitted, with proposals on priority projects that focus on critical infrastructure and growth planning, economic diversification, job creation and other economic development opportunities for OPD to support sustainable growth objectives as stated in this document.

By 2022, the planning stages with the State agencies (Governors' Office, OPD, CIP, Mitigation, OGM, HSEM, PA, CBMA, BECQ, HPO, DFW and DPW) and the Municipality of Tinian and Aguiguan will work together to develop an action plan and implement budget appropriations focusing on critical infrastructure and growth planning, economic diversification, job creation and other economic development opportunities for OPD to support sustainable growth objectives.

By 2023, we hope to receive funds from the State and Federal Agencies for the Economic Development Administration, Environment Protection Agency, Federal Emergency Management Agency, Office of Insular Affairs, Department of Defense, Department of Agriculture, and Department of Commerce Small Business and Development Center to implement projects in support of the following sustainability action items related to Critical Infrastructure and Growth Planning:

- *Critical Infrastructure and Growth Planning*

**Project Name: Tinian Economical Sustainability Master Plan
Project funding: EDA / OPD**

By 2023, State Agencies and Tinian Leadership will work with other planning partners to implement projects in support of the following sustainability action items related to Economic Diversification:

- *Economic Diversification*

**Project Name: Tinian Cattlemen Association's Slaughterhouse
Project funding: EDA for Phase II to expand on Mobile slaughterhouse on Tinian to include processing and business development center**

By 2024, State Agencies and Tinian Leadership will work with other planning partners to implement projects in support of the following sustainability action items related to Job Creation:

- *Job Creation*

Project Name: Tinian Mayor's Office Vocational Tech Center
Project funding: EDA / OPD

By 2025, State Agencies and Tinian Leadership will work with other planning partners to implement projects in support of the following sustainability action items related to zero waste management:

- *Zero Waste Management*

Project Name: Tinian Mayor's Office Recycling Program
Project funding: EDA/ EPA / OPD

By 2030, the Tinian Economical and Sustainability Master Plan will be reviewed and revised by the State Agencies and the Tinian Leadership Office in support of OPD in preparation for the 2025 update of the CNMI's Comprehensive Sustainable Development Plan and other relevant implementation plans facilitating the revision of priorities for submission to relevant supporting action plan updates.



OFFICE OF THE MAYOR
The Northern Islands
Commonwealth of the Northern Mariana Islands
Caller Box 10007 Capitol Hill Ascension Ct.
Saipan, MP 96950
Telephone # (670) 664-6469/70/7

April 27, 2021

Kodep Ogumoro-Uludong
Director
Office of Planning & Development
Office of the Governor
Commonwealth of the Northern Mariana Islands
Caller Box 10007
Saipan, MP 96950

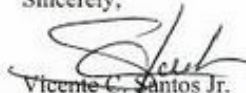
Ref: **Public Comments to the Draft Comprehensive Sustainable Development Plan**

Hafa Adai Director Ogumoro-Uludong;

I am in support of the information outlined in the Draft Comprehensive Sustainable Development Plan (CSDP). I agree with the overall CNMI goal stated by Governor Torres and Lt. Governor Palacios for the "Resiliency and Sustainable Growth in the CNMI." Along with the Planning and Development Advisory Council, we have worked to chart a path towards sustainability in regards to the CSDP Values, Visions, Goals, and Objectives backed with the Smart Safe Growth Guidance and Principles. These goals and objectives also align with the Municipality's shared vision of securing a better quality of life for all residents on Northern Islands, including supporting transportation and communication systems, tourism, infrastructure development, and commercial activities through the development and establishment of economic development, sustainability, and resiliency planning and services. I believe that the Draft CSDP will assist us in implementing action items to achieve these goals.

I look forward to having myself and my staff continue to work with your OPD team to ensure that all required documents pertaining to the Draft CSDP be provided for the inclusion of the Municipality of the Northern Islands Values, Visions, Goals and Objectives. The current working draft for the 2021-2031 Strategic Plan for the Northern Islands Mayor's Office is attached for your reference.

Sincerely,


Vicente C. Santos Jr.
Mayor, Northern Islands

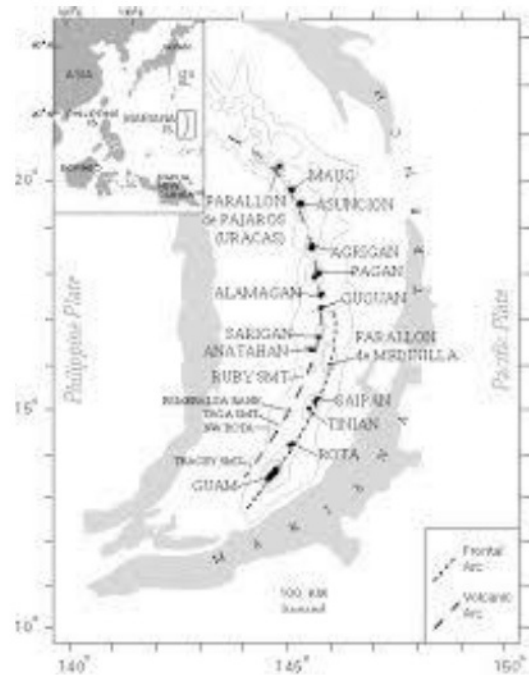


Northern Islands Mayor's Office

Strategic Plan 2021 – 2031

Purpose

This strategic plan outlines the vision, mission, values, goals, and objectives of the Northern Islands Mayor's Office (NIMO). This living document will guide short- and mid-term project priorities to support the overarching sustainable development goals of the Commonwealth of the Northern Islands (CNMI) overall and for the Northern Islands of Anatahan, Sarigan, Guguan, Alamagan, Agrigan, Asuncion, Maug, and Uracas, as well as the ocean resources that connect our island chain. It will be regularly reviewed and updated as needed in coordination with the comprehensive planning and review update process facilitated by the CNMI's Office of Planning and Development in the 2021 Comprehensive Sustainable Development Plan as authorized and mandated by Public Law 20-20.



Vision and Mission

The **Vision** that guides this planning strategy for the Northern Islands is:

- To establish safe, reliable, and consistent transportation and communication system between Saipan and the Northern Islands;
- To create and/or establish permanent and meaningful jobs and other employment opportunities for the Northern Islands residents and CNMI residents in general;
- To establish and provide basic infrastructure facilities (water, power, sewer, roads, ports, etc.) on Anatahan, Alamagan, Pagan, and Agrigan;
- To establish local revenue generating activities through taxing or licensing commercial fisheries, volcanic mineral mining, and other related activities utilizing and/or harvesting the natural resources of the Northern Islands; and
- To expand the CNMI's tourism industry by opening the vast resources of the CNMI's Northern Frontier to allow a wider range of activities while in the CNMI to include eco-tourism in the Northern Islands.

The **Mission** that reflects the purpose and focus of this work is:

To provide safe, reliable, and consistent infrastructure and create diverse employment opportunities for Northern Islands Residents to ensure sustainable and high-quality living standards throughout our remote and beautiful islands.

Core Values and Planning Themes

The vision, mission, and resulting strategic goals and objectives are guided by the core values and planning themes identified in the CNMI's 2021 Comprehensive Sustainable Development Plan:

Sustainable Systems

- Build and Maintain Critical Infrastructure - Power, Water, Wastewater, Complete Streets
- Implement Environmentally Compliant Solid Waste Systems and Zero Waste Goals
- Co-manage resources to ensure healthy environments and environmental services
- Ensure systems resilience through Smart, Safe Growth that helps maintain social, economic, and environmental co-benefits



Networks of Care

- Invest in education and workforce opportunities that promote sustainable economic growth
- Meet basic needs and providing necessary services to promote well-being for all



Inclusive and Equitable Communities

- Support equitable access to services while respecting diversity and providing opportunities to honor, preserve, and share knowledge and values of cultural identity and inclusion
- Promote just and peaceful development through continued investment in social services, including equitable housing, food assistance, and early intervention programs, as well as support services to address mental health and provide for victims of violence



Partnerships

- Build partnerships and alliances through alignment with the visions and objectives of existing efforts across the public and private sectors to support the cross-cutting needs of the community



Strategic Goals

In the next ten-year planning horizon, the Northern Islands Mayor's Office will work to ensure safety, economic opportunity, and sustainable growth on the islands of Agrigan, Alamagan, Pagan, and Anatahan. This will focus on developing and maintaining safe harbor structures that support structure and emergency response, as well as function as storage for all terrain vehicles (ATVs), provide back-up water, and serve as information and tourist centers. These goals will focus on supporting sustainable transportation systems, centralized shelters that serve multiple infrastructure support needs including providing back-up power, water, communications, and tourist information services, invest in Pagan as the transit and tourism hub of the Northern Frontier, and expand ecotourism infrastructure in addition to supporting programs and activities.

Objectives

SMART (specific, measurable, audience- or issue-directed, realistic and ambitious, and time-bound) objectives establish next steps for plan implementation by charting a course for achievable progress towards the vision and goals. These are:

Transportation

By 2022, NIMO and CPA update the 2008 Pagan Airfield plan with current survey to identify needs for removal of lava rocks on runway to achieve 3000 ft runway clearance to support air travel to and from Pagan with the goal to secure funding for architecture and engineering and permitting by 2025.

By 2023, NIMO has a dedicated and funded vessel to provide safe transportation between the Northern Islands with established mooring at the transit and tourism hub of Pagan.

By 2025, NIMO has a passenger carrier (15-20 pax, ~30ft speed boat) to provide safe inter-island transportation between Pagan, Alamagan, and Agrigan.

By 2025, NIMO has a dedicated fuel station on Pagan for boat refueling to support environmentally compliant fuel storage and safe inter-island transportation between Pagan, Alamagan, and Agrigan.

By 2025, NIMO has doubled ATV supply and has dedicated maintenance and storage facilities on Pagan, Alamagan, Agrigan, and Anatahan.

By 2026, NIMO has established dedicated mooring for the Northern Islands vessel at Agrigan, Alamagan, Pagan, Anatahan.

By 2030, Pagan Runway has been permitted, cleared, and is operational, supported by a sustainable funding stream.

Shelter and Safety Services

By 2024, NIMO has a dedicated facility that serves as an information center and shelter / storage / safehouse at the transit and tourism hub of Pagan.

By 2026, NIMO has dedicated facilities serve as an information centers and shelters / storage / safehouse with emergency communications, backup water, solar, and ice makers at Agrigan, Alamagan, and Anatahan.

By 2030, NIMO has dedicated facilities serve as an information centers and shelters / storage / safehouse with emergency communications, backup water, solar, and ice machine at Ascension.

Eco-tourism

By 2022, NIMO works with MVA, OPD, and other planning partners to develop an ecotourism plan for the Northern Islands that includes hunting, diving, hiking, historical sites, medical sites, volunteer activities, school trips, camps, and more. This “eco-tourism” plan will identify opportunities for development that integrates right-sized facilities within the natural environment to support sustainable infrastructure and diversified economic opportunities in the Northern Islands.

By 2025, support facilities identified in the Northern Islands Sustainable Eco-Tourism plan are being implemented.

By 2030, NIMO and MVA work with OPD and the Planning and Development Advisory Council to support incorporation of updates specific to sustainable eco-tourism planning in the 2031-2041 Comprehensive Sustainable Development Plan.

Agricultural Homesteads

By 2023, NIMO, DPL, and partners have established fencing and irrigation systems at Pagan agricultural homesteads.

By 2025, NIMO, DPL, BECQ, and partners have planned and are working to fund designs and environmental assessments to support permitting of centralized power, water, wastewater, and solid waste management facilities on Pagan.

By 2030, NIMO, DPL, BECQ, and partners have implemented centralized power, water, wastewater, and solid waste management facilities at the agricultural homesteads on Pagan.



Surveyor from Department of Public Lands assessing viable homestead areas on Pagan, 2017.

Comment Received 7/12/2021

*Comprehensive Sustainable Development Plan 2021-2031 Review
Conducted by Planners of BECQ - Division of Coastal Resources Management
Completed on July 12, 2021*

MU

General comments

- DCRM is working on projects that will be better to include into the next CSDP update in 2025. One such project is the comprehensive wetlands plan, which we are working on acquiring funding for first. The Better Buildings incentive regulations are still in progress for promulgation.
- Leveraging green infrastructure to tackle climate change mitigation and adaptation. There is potential to incorporate this into government-led infrastructure projects during the planning and design phase. It is much more effective to consider these before construction.
- Maintaining partnerships is an important theme that we should all work on leveraging. It would be really nice if at least one person from each agency could commit to attending the OPD taskforce meetings.
- Disclosure of coastal hazards and sea level rise to property owners and users should happen. They should be informed of their responsibility for any damages the property may have on the surrounding environment due to storm surge and sea level rise.
- Personally like the infographic on pg 61 and would like to see it on a shirt. :)

Page specific comments

- The Coastal Resilience Assessment and the Coastal Resilience Evaluation and Siting Tool (CREST) are tools worth mentioning in the CDSP. Their designated Resilience Hubs inform the implementation of nature-based solutions that will address flooding threats to communities while benefiting fish and wildlife.
- There should be emphasis on protecting intact ecosystems because they are difficult and costly to repair and replace. So maintaining and protecting identified intact or resilient systems are crucial.
- In the description for Theme 3, pg 10, I think 'empower' resonates more in the CNMI.
- Pg 47 - Planning elements should include regular maintenance of these road lights?
- 'SCORP' should be added into Appendix II.

- Achugao Watershed Management Plan could be mentioned in the "Priority Watersheds and the Integrated Watershed Management Planning Approach" pg 81-85. It is the newest watershed plan and appears to have received increasing development in the past decade.
<https://dcrm.gov.mp/our-programs/water-quality-and-watershed-management/watershed-working-group/>
- Pg 43 I recommend changing this statement: "*The water we use ultimately must be disposed of, however, Saipan is the only island with sewage treatment.*" to "*Saipan is the only island that must ultimately dispose treated sewage water.*"
- Pg 46 - Drainage and swale clean ups should occur yearly to remove trapped sediment and debris and increase the functionality of roadside drainages. There was a complaint regarding how one clogged roadside drain releases huge amounts of sediment during the rainy season into the southern part of the lagoon because it was not well maintained. I agree that collaboration needs to happen with different agencies but there needs to be strong dedication and willingness to put in the dirty work.
- Pg 58 - For the Target "Ensure no loss of remaining limestone forest", there needs to be some specification to it. What causes of the loss are we addressing? Are they natural causes such as strong typhoon winds and invasives or man-made causes such as clearing and development? What actions need to be taken to ensure no loss?
- Pg 74 - The Comprehensive Integrated Solid Waste Management Plan should consider the equipment and facility for processing or storing the recovered material as well as strong outreach needed for the shifting unwanted behaviors. This is a hefty undertaking that requires strong long-lasting willingness from different agencies and community groups. Pilot programs may help in the assessments which will note any expected and unexpected challenges. There should be tie-ins of the solid waste management taskforce with the proposed universal garbage collection project. Although universal garbage collection may tackle illegal dumping, littering and overflowing public area receptacles may still persist. There could be potential for the funds earned from recycling to be used for maintenance of park bins. Personally, I look forward to a Reuse Center, which could save usable items - such as books and clothing items - from being discarded.

RVS

General comment

- Suggest adding Figure numbers and brief descriptions for the images in the document. There are a few that do have descriptions or numbers.

Page specific comments

- Pg vi. Table of Contents. Although this is not a document produced for the federal government, I would suggest adding hyperlinks and or tags for the sections prior to final publication. Refer to Section 508 of the Rehabilitation Act of 1973.
- Pg 10. Theme 3: Change “impower” to “empower”
- Page 23: Change “plateable” to “palatable”
- Page 43: Suggest mentioning the difficulties with the lack of updated data regarding active and inactive waterlines.
- Page 51: Suggest removing “can” before “...meet development needs...” in the “Sustainable Use” bullet.
- Page 52: Meet or exceed local andtargets. Suggest calling out the Micronesia Challenge metrics. See below:
 - 2020 Goal The Micronesia Challenge is a commitment by five governments—the Republic of Palau, the Federated States of Micronesia, the Republic of the Marshall Islands, the U.S. Territory of Guam and the U.S. Commonwealth of the Northern Mariana Islands — to effectively conserve at least 30% of the near-shore marine resources and 20% of the terrestrial resources across Micronesia by 2020. The Challenge has grown into a network supported by over 50 partners globally and has seen enormous progress.
<https://sustainabledevelopment.un.org/partnership/?p=2502>
 - Updated goals read as follows: To effectively manage at least 50% of marine resources and 30% of terrestrial resources by 2030 across the region and to be a voice for sustainability and climate change.
- Page 54: Indicator 13.3.2. Change “fourth” to “sixth”. The curriculum that DCRM worked with PSS targeted 6th and 9th grade.
- Page 56: Add a legend or description to the image.
- Page 57: SDG 14. There are numerous recommendations from the 2017 SLUMP document that can be tied into SDG 14.
<https://dcrm.gov.mp/current-projects/saipan-lagoon-use-management-planning/>
- Page 59: Suggest changing “2021” to “2022”. “By 2021, BECQ-DCRM reconvenes the Wetlands Working Group....by 2025.” BECQ-DCRM will be hosting the delineation training in December 2021 so it would be more effective if the work group is established after the training activities.
- Page 98: This image is shown in between the text.



- Page 140: 1990-1991 Saipan Comprehensive Wetlands Management Plan. An update to this plan will likely be the primary objective of the Wetlands Working Group once it has been established.

Comment Received 7/19/2021

We've completed our review of the CNMI CSDP Draft (June 2021). Attached are the Excel and MSWord files and PDF versions of our review comments/suggestions.

Overall, the CSDP does an excellent job integrating Smart, Safe Growth as a major theme and framework to advance towards sustainable development in the CNMI.

Comments focused on the eight (8) documents from the FEMA Mitigation Assessment Team (MAT), and the CNMI Special Wind Region Maps. These FEMA products are excellent. We have read through these documents in detail, and we have made numerous comments/suggestions on where to incorporate the technical content of these into the CSDP.

We have also prepared suggested language for inclusion of the MAT products into the Development Guidelines section of the CSDP (see Attachment 1).

Please note that we have recommended inclusion of the Survey123 Eval Tool into the CSDP. We suggest that the Eval Tool replaces the Checklist from the SSG Guidance Manual, that is referred to in this Draft of the CSDP.

In addition, these MAT findings/recommendations should be incorporated into the next update of the Resources Report that underpins the CSDP.

There are several administrative/editorial comments on the CSDP that are intended to help improve readability and consistency of the document.

The 8 MAT products, as well as the website for the Special Wind Region Maps, will be part of the content we will provide for inclusion in the OPD Library.

The FEMA MAT products are relevant to all of the typhoon-prone tropical Pacific, including Hawaii. We hope these will gain notice and usage as time goes on. Certainly we will promote these everywhere we work.

As always, we hope our review and comments are helpful.

Please let us know if you need further assistance as you continue to develop the CSDP.

~ NES

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ATTACHMENT 1

Recommendation for Incorporation of FEMA-led Analysis into CNMI CSDP

Language below is recommended for insertion under “Development Guidelines”, CSPD Section III, or where OPD deems appropriate:

The US Federal Emergency Management Agency (FEMA) conducted an extensive and comprehensive structural performance evaluation for buildings in the CNMI impacted by Supertyphoon Yutu. This FEMA-led initiative aims to provide a retrospective of structural performance, to include strengths and weaknesses, of buildings during extreme wind events, in order to develop recommendations for building repairs and new construction to mitigate damage potential during future extreme wind events. This initiative was conducted by a FEMA Mitigation Assessment Team (MAT) assigned to the CNMI following Supertyphoon Yutu.

The MAT operates under a standardized set of protocols following a site-specific natural disaster event. The MAT assigned to the Supertyphoon Yutu event analyzed structural performance as the most important factor in recovery costs and community disruption. Improvements to structural performance has the greatest potential to reduce recovery costs and lessen community impacts for future tropical cyclone events.

The MAT prepared eight (8) post-Yutu structural performance evaluation documents. These include:

Fact Sheets (3)

CNMI MAT 1: Maintenance and Retrofit Options for Roof Coverings, Opening Protection Systems, and /exterior Building Elements

CNMI MAT 2: Maintenance and Retrofit Options for Key Building Systems

CNMI MAT 3: Permitting and Inspection Process for Disaster-Resilient Residential Homes

Recovery Advisories (2)

CNMI RA-1: Code-Based Wind Resistant Roofing for Homes

CNMI RA-2: Mitigating Wind Damage to Existing Critical Facilities

Summary Reports (3)

SR1: Codes, Standards, and Permitting (FEMA P-2177)

SR2: Performance of One- and Two-Family Dwellings (FEMA P-2178)

SR3: Performance of Public Buildings and Critical Facilities (FEMA P2179)

These MAT products are included in Appendix VI and on the OPD on-line library. Each document provides a discussion on structural vulnerabilities to extreme wind events, and guidance and resources

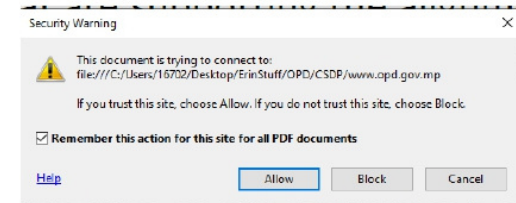
to building owners for how to retrofit/repair a building to better withstand damage during future tropical cyclone events.

The MAT documents provide an excellent basis for government development of codes and standards and justification for enforcement of existing codes. MAT products are also excellent practical training materials for inspection personnel. The use of these MAT documents in the planning and permitting processes will lead to gradual improvements to structural integrity and resiliency of buildings in the CNMI to future natural disasters.

In addition to the MAT documents above, FEMA prepared the *CNMI Special Wind Region Maps (2020)* to assist design engineers with structural design criteria for building wind loads to meet requirements in the 2018 International Building Code adopted by CNMI. Wind loads during extreme wind events are dependent on topography and building location. The *CNMI Special Wind Region Maps* are provided through an inter-active FEMA web-based system [available here](#), which allows engineers and planners to select a building location, at which the recommended maximum design wind speed is specified. Structural engineers then use this value in building structural design.

~~~~~ end ~~~~~

| Comment # | Section              | Sub-section                         | Page(s) | Comment                                                                                                                            | Relevant SSG Principle(s) | Recommendations for the CSDP June 2021 Draft                                                                                                                                                                                                            |
|-----------|----------------------|-------------------------------------|---------|------------------------------------------------------------------------------------------------------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1         | Introductory Letters | Inclusive and Equitable Communities | iii     | Second bullet - Awkward phrasing - "as well as support services to address mental health and <u>provide victims of violence</u> ". | N/A                       | " As currently written, the phrase can read as "as well as to .....provide victims of violence". Is there a word missing such as "provide <b>for</b> victims of violence"?<br><br>Consider re-wording.                                                  |
| 2         | Executive Summary    |                                     | 1       | Hyperlink to OPD does not work. The link refers back to a computer hard drive (C: drive).                                          | N/A                       | Recommend checking all the hyperlinks in the document from a computer other than the one the document was written on.                                                                                                                                   |
| 3         | Executive Summary    |                                     | 1       | Second paragraph - First use of SDG is not spelled out. SDG is listed in abbreviation list.                                        | N/A                       | Document spells out and identifies some abbreviations - OPD, PDAC, etc. - but other abbreviations are not first spelled out.<br><br>Consider being consistent with how abbreviations are treated. Consider spelling out the first use of SDG on page 1. |



|   |                   |                   |   |                                                                                                                                                                                                                                               |     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
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| 4 | Executive Summary |                   | 1 | Third paragraph - Missing "s" - "... <b>Section 4</b> , OPD and the PDAC anticipate ongoing data collection to enable "adaptive management" planning with CSDP updates scheduled every five <u>year</u> for short- to mid-term objectives..." | N/A | Edit typo - "year" to "years"                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 5 | Introduction      | What is the CSDP? | 3 | Hyperlink to OPD also not working - Same error as the previous hyperlink.                                                                                                                                                                     | N/A | Recommend checking all hyperlinks before final.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 6 | Introduction      | What is the CSDP? | 3 | Last paragraph - The Resources Report is used for an adaptive management planning process.                                                                                                                                                    | N/A | Recommend updating the Resources Report to incorporate the recent FEMA Mitigation Assessment Team (MAT) reports/fact sheets (June/July 2021) that outline key findings/recommendations to address Disaster Risk Reduction (DRR) following Super Typhoon Yutu. Also recommend adding CNMI Special Wind Region Maps (2020) reference in Resources Report.<br><br>Recommend adding the FEMA MAT reports/fact sheets listed in the reference tab to the CSDP as an appendix and to the OPD library for reference (See enclosed Word document for recommended content to add to the CSDP as an appendix for these reports/fact sheets). |
| 7 | Introduction      | What is the CSDP? | 4 | "Covid"                                                                                                                                                                                                                                       | N/A | Recommend using a single term for consistency to refer to the pandemic. Currently in the report there are several terms used: 1) Covid 19, 2) Covid-19, 3) Covid19, 4) Covid, 5) COVID, and 6)COVID-19.                                                                                                                                                                                                                                                                                                                                                                                                                            |

|    |                                       |                                              |    |                                                                                                                                                                                      |                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| 8  | Introduction                          | Planning Structure and Process               | 7  | First use of the abbreviation SSG in the text. Smart, Safe Growth is spelled out on page 3, but it is not followed by the abbreviation. SSG is listed in the abbreviations list.     | N/A                                                                                           | Recommend following the first use of Smart, Safe Growth with (SSG) on page 3 or spelling out SSG on page 7 and following with the abbreviation.                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 9  | Planning Elements, Goals, and Actions | Planning Elements                            | 17 | <u>Conservation - Integrated Watershed Management Plan</u> is indented incorrectly                                                                                                   | N/A                                                                                           | Recommend fixing indentation of the heading                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 10 | Planning Elements, Goals, and Actions | Senatorial District Planning Visions         | 19 | Font size changes mid-way through the page.                                                                                                                                          | N/A                                                                                           | Recommend double check font size. It may be how the PDF appears and the font may not actually be different.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 11 | Planning Elements, Goals, and Actions | Senatorial District Planning Visions         | 19 | Office of the Mayor the Northern Islands - Third bullet - the vision to supply basic infrastructure could be reframed to include concepts of sustainability, SSG and climate change. | <i>P1 - Climate Change<br/>P4 - Critical Facilities<br/>P6 - Sustainable Development BMPs</i> | Recommend suggesting to the Mayors Office planning team to add the ideas of sustainable development and smart, safe growth to the third bullet.<br><br>Suggested wording "To establish and provide basic, sustainable infrastructure facilities consistent with SSG principles....."<br><br>Initiating these types of infrastructure projects in a sustainable, smart way will help minimize future need to relocate or retrofit facilities/infrastructure as the climate changes. Adding the terms to the vision statement, helps to mainstream the ideas and articulate that these concepts are valued. |
| 12 | Planning Elements, Goals, and Actions | Sustainable Development Goals and Objectives | 21 | The Agenda 2030 Sustainable Development Targets                                                                                                                                      | N/A                                                                                           | Suggest adding a citation for this document or referring back to the United Nations.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

|    |                                       |                                                    |    |                                                                                                                                                                                                                                                                                                                                                                                                                       |     |                                                                                                                                                                                                                                                                                                                                                                                                                          |
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| 13 | Planning Elements, Goals, and Actions | Sustainable Development Goals and Objectives       | 24 | Goal 1 - Ending Poverty - Table - Target (a) is labeled as a 10-year Goal and that is consistent with the Implementation Plan at the end of the document. Target (b) is not identified as a 3-5 Year SMART Objective in this table, but is listed as such in the Implementation Plan.                                                                                                                                 | N/A | <p>Recommend integrating these tables and the Implementation Plan so the reader can easily cross-walk between the these tables in the text and the Implementation Plan.</p> <p>Recommend consistently labeling the 10-year Goals and 3-5 Year SMART Objectives in the subsequent tables for each goal in this section of the document. This will facilitate the cross-walk with the final Implementation Plan table.</p> |
| 14 | Planning Elements, Goals, and Actions | Sustainable Development Goals and Objectives       | 26 | Second paragraph - The abbreviation SWAP is used without spelling out. The abbreviation is not spelled out until page 70. It is not listed in the abbreviations list.                                                                                                                                                                                                                                                 | N/A | Suggest spelling out SWAP here.                                                                                                                                                                                                                                                                                                                                                                                          |
| 15 | Planning Elements, Goals, and Actions | Scio-economics and Disaster Risk Reduction SDG # 2 | 27 | Report refers to the Biba Program on page 27. Then to the BIBA Initiative on page 30. Do these reference the same thing?                                                                                                                                                                                                                                                                                              | N/A | Recommend consistency with the term Biba Program vs. BIBA Initiative.                                                                                                                                                                                                                                                                                                                                                    |
| 16 | Planning Elements, Goals, and Actions | Scio-economics and Disaster Risk Reduction SDG # 5 | 35 | General Comment re: SDG # 5 - A key component to Gender Equality is adequate childcare (see and example <a href="https://www.wcwoonline.org/Research-Action-Annual-Report-2020/a-better-child-care-system-is-essential-to-gender-equality-and-economic-recovery">https://www.wcwoonline.org/Research-Action-Annual-Report-2020/a-better-child-care-system-is-essential-to-gender-equality-and-economic-recovery</a> ) | N/A | Consider incorporating support systems for adequate childcare to discussions for improving gender equality.                                                                                                                                                                                                                                                                                                              |



|    |                                       |                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                           |                                                                                                                                                                                                                                                                                                                                                                   |
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| 17 | Planning Elements, Goals, and Actions | Scio-economics and Disaster Risk Reduction<br><br>Resources Report Summary: Law Enforcement | 39 Second paragraph - The first two sentences are repeated verbatim from the paragraph above (the first paragraph).<br><br>Repeated Section "In 2018, the Department of Public Safety reported that crime plummeted as a result of its war on drugs, with the crime rate is down 63 percent since 2013. Crime statistics for the past five years show reported domestic violence offences have fallen by over 78 percent and property crimes are down by 58 percent, leading to an overall decline in criminal offenses of more than 60 percent. CNMI police also said their awareness campaign on the dangers of drunk driving has reduced the rate of driving under the influence offences by nearly 80 percent." | N/A                                       | Consider removing the repeated information.                                                                                                                                                                                                                                                                                                                       |
| 18 | Planning Elements, Goals, and Actions | Built Environment<br>SDG #6                                                                 | 44 None of the goals/objectives listed for Clean Water address DRR efforts for water and wastewater systems in key buildings. A recent FEMA fact sheet, <i>Maintenance and Retrofit Options for Key Building Systems, FEMA Fact Sheet - CNMI MAT 2</i> (June 2021), identifies steps to maintain and retrofit these essential systems for key buildings in the CNMI.                                                                                                                                                                                                                                                                                                                                                | P3 - Retrofit<br>P4 - Critical Facilities | Recommend adding a bullet to address DRR efforts to retrofit critical water and wastewater systems in key CNMI building per the FEMA Mitigation Assessment Team (MAT) reports/fact sheets (June/July 2021).<br><br>Recommend adding the FEMA MAT reports/fact sheets listed in the reference tab to the CSDP as an appendix and to the OPD library for reference. |

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| 19 | Planning Elements, Goals, and Actions | Built Environment<br>SDG #6 | 44 | First bullet - CUC's Master Plan by 2022                                                                                                                                                                                                                                                                                      | P3 - Retrofit<br>P4 - Critical Facilities                                                         | <p>Recommend that the CUC's Master Plan update incorporate FEMA MAT recommendations to improve water systems in <i>Performance of Public Buildings and Critical Facilities</i>, P-2179 (July 2021).</p> <p>Recommend adding the FEMA MAT reports/fact sheets to the CSDP as an appendix and to the OPD library for reference.</p> |
| 20 | Planning Elements, Goals, and Actions | Built Environment<br>SDG #6 | 44 | Fourth/Fifth bullets - The bullets address the reduction of stormwater runoff by 2025 and DPW updates to MS4 stormwater permit guidelines.                                                                                                                                                                                    | P3 - Retrofit<br>P4 - Critical Facilities<br>P7 - Ecosystem Services<br>P8 - Green Infrastructure | <p>Recommend that plans and permits incorporate FEMA MAT recommendations in <i>Performance of Public Buildings and Critical Facilities</i>, P-2179 (July 2021) to improve water systems.</p> <p>Recommend adding the FEMA MAT reports/fact sheets to the CSDP as an appendix and to the OPD library for reference.</p>            |
| 21 | Planning Elements, Goals, and Actions | Built Environment<br>SDG #7 | 45 | None of the goals/objectives listed for power address disaster risk reduction efforts. A recent FEMA fact sheet, <i>Maintenance and Retrofit Options for Key Building Systems (FEMA Fact Sheet - CNMI MAT 2</i> (June 2021), identifies steps to maintain and retrofit these essential systems for key buildings in the CNMI. | P3 - Retrofit<br>P4 - Critical Facilities                                                         | <p>Recommend adding a bullet to address DRR efforts to retrofit critical power systems in key CNMI building per the FEMA Mitigation Assessment Team (MAT) fact sheets.</p> <p>Recommend adding the FEMA MAT reports/fact sheets to the CSDP as an appendix and to the OPD library for reference.</p>                              |

|    |                                       |                                    |    |                                                                                                                                                        |                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                               |
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| 22 | Planning Elements, Goals, and Actions | Built Environment<br>SDG #9        |    | Last Bullet - Similar comment to #18 above for integrating FEMA MAT findings into stormwater management plans developed by DEQ and DPW.                | P3 - Retrofit<br>P4 - Critical Facilities<br>P7 - Ecosystem Services<br>P8 - Green Infrastructure        | Recommend that plans and permits incorporate FEMA MAT recommendations in <i>Performance of Public Buildings and Critical Facilities, P-2179</i> (July 2021) to improve water systems.<br><br>Recommend adding the FEMA MAT reports/fact sheets to the CSDP as an appendix and to the OPD library for reference.                                                               |
| 23 | Planning Elements, Goals, and Actions | Built Environment<br>SDG #11       | 49 | The bullets are currently focused on open space. There is no mention of building codes to create, enforce, and sustain resilient community structures. | P4 - Critical Facilities<br>P6 - Sustainable Development BMPs<br>P9 - Development Decision Process       | Consider adding a bullet regarding community development, redevelopment, and retrofit to improve DRR efforts per recommendation provided by the FEMA MAT team in June/July 2021 reports/fact sheets.<br><br>Recommend adding the FEMA MAT reports/fact sheets, and the CNMI Special Wind Region Maps (2020), to the CSDP as an appendix and to the OPD library for reference. |
| 24 | Planning Elements, Goals, and Actions | Natural Resources<br>2nd paragraph | 51 | Typo - Report States - "...CNMI's constitutional aim of ensuring a clean and <u>health</u> environment."                                               | N/A                                                                                                      | Fix typo to read - "...CNMI's constitutional aim of ensuring a clean and <u>healthy</u> environment."                                                                                                                                                                                                                                                                         |
| 25 | Planning Elements, Goals, and Actions | Natural Resources<br>SDG #13       | 55 | Fourth bullet - "application of current building codes"                                                                                                | P1 - Climate Change<br>P4 - Critical Facilities<br>P6 - Sustainable Development BMPs<br>P9 - Development | General Comment for Consideration - Updating building codes per recommendations provided in the FEMA MAT reports/fact sheets, specifically <i>Codes, Standards, and Permitting, FEMA P-2177</i> (July 2021), is an excellent means to intergrade the FEMA MAT findings into the CSDP to ensure SDG attainment.                                                                |

*Decision  
Process*

|    |                                         |                    |    |                                                                                                                                                                                |                                                                                  |                                                                                                                                                                                                                                     |
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| 26 | Action Plans and Development Guidelines | SSMP               | 64 | SSMP paragraph - SSMP update for 2024                                                                                                                                          | P1 - Climate Change<br>P2 -Relocate<br>P3 - Retrofit<br>P4 - Critical Facilities | General Comment for Consideration - Coordinate with HSEM to incorporate findings and recommendations from FEMA MAT reports/fact sheets, and CNMI Special Wind Region Maps (2020), into the SSMP 2024 update to improve DDR efforts. |
| 27 | Action Plans and Development Guidelines | MVA Strategic Plan | 65 | No mention of 2018 BECQ-DCRM Sustainability Guide for the Hospitality Industry manual.                                                                                         | P6 - Sustainable Development BMPs                                                | Consider referencing or referring to the Hospitality Industry Sustainability BMPs to tie the MVA strategic plan to sustainability more directly.                                                                                    |
| 28 | Action Plans and Development Guidelines | SCORP              | 65 | Font size change mid-way down the page?                                                                                                                                        | N/A                                                                              | Check font size and make consistent if needed.                                                                                                                                                                                      |
| 29 | Action Plans and Development Guidelines | SCORP              | 65 | Third paragraph - "LWCF" - This appears to be the only time this abbreviation is used in the document. It is not spelled out anywhere and it is not in the abbreviations list. | N/A                                                                              | Recommend spelling out the abbreviation. Since it is used once, there is no need to include an abbreviation of the organization.                                                                                                    |

|    |                                         |                                     |    |                                                                                                                                                                                                                                                                        |                                                                                |                                                                                                                                                                                                                                                                              |
|----|-----------------------------------------|-------------------------------------|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 30 | Action Plans and Development Guidelines | CUC Utilities Plans                 | 68 | First paragraph - The paragraph states that several draft management plans are in the process of being updated.                                                                                                                                                        | P3 - Retrofit<br>P4 - Critical Facilities<br>P6 - Sustainable Development BMPs | Recommend adding a statement to the CSDP that findings/recommendations for DRR efforts toward critical infrastructure in the FEMA MAT reports/fact sheets from June/July 2021, and CNMI Special Wind Region Maps (2020), will be incorporated into the updated plans.        |
| 31 | Action Plans and Development Guidelines | CUC Utilities Plans Power           | 68 | Fourth paragraph - Describes the importance of integrating SSG.                                                                                                                                                                                                        | P3 - Retrofit<br>P4 - Critical Facilities<br>P6 - Sustainable Development BMPs | Recommend a similar paragraph describing the importance of incorporating identified DRR recommendations from FEMA (2020, and June/July 2021) into new power plans to increase critical infrastructure resiliency and recoverability.                                         |
| 32 | Action Plans and Development Guidelines | Commonwealth Ports Authority        | 70 | Master Plans for Rota and Tinian Harbors                                                                                                                                                                                                                               | P1 - Climate Change<br>P3 - Retrofit<br>P4 - Critical Infrastructure           | Recommend that when these plans are updated, SSG Principles be incorporated. The plans identify current hazards that may affect the harbor infrastructure, but there is no consideration of future climate conditions or adaptive measures to off-set likely future impacts. |
| 33 | Action Plans and Development Guidelines | NMHC 5-Yr and Disaster Action Plans | 70 | First Sentence, second paragraph - The update of the CDBG Consolidated Plan is also an excellent opportunity to integrate findings and recommendations for family dwellings from FEMA's <i>Performance of One- and Two-Family Dwellings</i> , FEMA P-2178 (July 2021). | P2 - Relocate<br>P3 - Retrofit<br>P4 - Critical Infrastructure                 | Recommend the CDBG Consolidated Plan reflects FEMA MAT findings/recommendations from June/July 2021 reports/fact sheets.<br><br>Consider adding a statement in the CSDP about incorporating these findings.                                                                  |

|    |                                         |                             |    |                                                                                                                                                                     |                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|----|-----------------------------------------|-----------------------------|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 34 | Action Plans and Development Guidelines | Garapan Revitalization Plan | 76 | The plan/project description does not mention climate change and sea level rise and the threat these may pose to development in the Garapan area over the long-term | P1 - Climate Change<br>P2 - Relocate<br>P3 - Retrofit                       | Recommend incorporating future sea level rise models into long-term planning efforts for the area.                                                                                                                                                                                                                                                                                                                                                                                                  |
| 35 | Action Plans and Development Guidelines | Priority Watershed Plans    | 82 | The CSDP states - "Currently updates are underway for all these watersheds"                                                                                         | P1 - Climate Change<br>P7 - Ecosystem Services<br>P8 - Green Infrastructure | In 2018, we reviewed the existing watershed plans for Garapan, Laolao, Talakhaya and provided a synopsis of our review in appendix D of the SSG Guidance Manual. These plans did not incorporate climate change considerations and did not incorporate resiliency planning.<br><br>Recommend incorporating SSG Principles for climate change, ecosystem services and green infrastructure into the plan updates. Consider revising so that all uses of Smart, Safe Growth are written the same way. |
| 36 | Action Plans and Development Guidelines | SSG                         | 85 | On page 85 (and throughout the CSDP) SSG is written in several different ways to refer to "Smart, Safe Growth", "smart, safe growth", Smart Safe Growth             | N/A                                                                         | Consider revising so that all uses of Smart, Safe Growth are written the same way.                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 37 | Action Plans and Development Guidelines | SSG                         | 85 | Last sentence and hyperlink - This refers to the old SSG checklist.                                                                                                 | N/A                                                                         | Consider revising this sentence to refer to the new online SSG Survey123 Project Evaluation Tool.                                                                                                                                                                                                                                                                                                                                                                                                   |

|    |                                         |                                     |    |                                                                                                                                                                       |                                                                                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|----|-----------------------------------------|-------------------------------------|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 38 | Action Plans and Development Guidelines | Stormwater Management               | 86 | The CSDP discusses the 2006 Stormwater Management manuals.                                                                                                            | P1 - Climate Change<br>P3 - Retrofit<br>P4 - Critical Facilities<br>P7 - Ecosystem Services<br>P8 - Green Infrastructure | <p>In 2018, we reviewed the 2006 Stormwater Management Manuals and provided a synopsis of our review in appendix D of the SSG Guidance Manual. These plans did not incorporate climate change considerations.</p> <p>Recommend incorporating SSG principles for climate change, retrofit, critical facilities, ecosystem services and green infrastructure into the plan update.</p> <p>Recommend incorporating the FEMA MAT findings/recommendations in the reports/fact sheets (June/July 2021) regarding stormwater management, especially at critical facilities.</p> |
| 39 | Action Plans and Development Guidelines | SSG Tools                           | 88 | First paragraph - mentions the SSG checklist for project evaluation.                                                                                                  | N/A                                                                                                                      | Consider revising this sentence to refer to the new online SSG Survey123 Project Evaluation Tool.                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 40 | Planning Elements and Policy Recommend. | Inclusive and Equitable Communities | 97 | Same as comment #1 above. Second bullet - The phrasing is awkward for "as well as support services to address mental health and <u>provide victims of violence</u> ". | N/A                                                                                                                      | <p>" As currently written, the phrase can read as "as well as to .....provide victims of violence". Is there a word missing such as "provide <u>for</u> victims of violence"?</p> <p>Consider rewording.</p>                                                                                                                                                                                                                                                                                                                                                              |

|    |                                         |                                     |     |                                                                                                                                                                                                                                                                              |                    |                                                                                                                                                                                                                                                                               |
|----|-----------------------------------------|-------------------------------------|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 41 | Planning Elements and Policy Recommend. | Conduct Regulations Review          | 98  | The paragraph addresses updates to regulations.                                                                                                                                                                                                                              | All SSG Principles | <p>Consider mentioning the recommendations in the SSG Guidance Manual for incorporating SSG into CNMI regulations.</p> <p>Consider mentioning suggestions for improvements to codes and standards provided by the FEMA MAT in June/July 2021 reports/fact sheets.</p>         |
| 42 | Planning Elements and Policy Recommend. | Table for Planning Elements         | 106 | (J) Conservation - Planning and Policy Recommendations - This is the first use of "SMART Objectives". This terms is also used in the CNMI CSDP - Implementation Plan table, but no where else are objectives referred to as SMART.                                           | N/A                | Consider introducing the 3-5 Year Objectives as SMART earlier in the document.                                                                                                                                                                                                |
| 43 | Planning Elements and Policy Recommend. | CNMI CSDP Implementation Plan Table | 109 | Implementation Plan Table - The labels used for each SDG goal # to describe the 10-year Goals and the 3-5 Year "SMART" Objectives is not consistent with how the same information is presented in the "Planning Elements, Goals, and Actions" section under each SDG goal #. | N/A                | Consider clearly identifying the 10-year Goals and 3-5 Year Objectives in the tables in the Planning Elements, Goals, and Actions section for each SDG #. This will allow for an easier cross reference between the implementation table and the previously presented tables. |



Comment Received 7/21/2021

Buenas yan Hafa Adai,

My name is Lucas Borja Manglona Junior from the island of Tinian. I am speaking on behalf of Inafa'maolek Youth and the rest of the youth in the Marianas islands.

I want to add onto what my peers were saying about Chamorro lifestyles , and the betterment of our future in the Marianas.

First off, if we are already thinking about the future, shouldn't we be including the youth? We are the children of this land. How can we continue to call our islands the land of Chamorros when we the youth are not being taught our culture and values as Chamorro descendants?

The way the I see it, is that our school are not teaching us enough of our culture to evolve with us. The things we learn in school don't really have anything to do with our lifestyles and the skills we need to succeed in life.

A solution that I think is more than possible, is to for the government to establish more classes, programs, and community centers and events that are built around the foundations of our cultures. This is where we can learn the useful information of our culture, like living off the land and surviving on the island, rather than only teaching us about skills we can only use outside of our islands. The government should also offer us opportunities that are related to these skills, so that we don't always have to leave our islands to go make a better living for ourselves. We should be able to live here in our islands and have a good life, make enough money to survive and live a good life doing the things we love to do and practicing our skills.

Some Chamorro skills that would be very useful to in this way would be learning how to grow our own food and raise animals, and I know this because I've learned these from my grandpa. These skills are important so that we can reconnect with our culture and live life sustainably instead of depending on outside forces and all the things that come in on the ships. These skills will also keep us healthy mentally and physically. We should be learning these things at school

Everything I am talking about relates back to SDG 2,3,9.

These are the things we've been learning here at Inafa'maolek, and I see and understand the value of them, and how they are important for us to carry on, and why it is important for the government to push this forward. This is just a small thing we need to do in order for our people to succeed in the future. Please give us, the youth, your children, the opportunity to continue to build on the foundations we have established here as Inafa'maolek manhoben Marianas. Our voices need to be heard in order for our people to live on.

Dangkolo na si yu'us ma'ãse for giving the youth the opportunity to be heard.

Lucas Borja Manglona

15 years old, Inafa'maolek Youth Ambassador

Tinian

Oral Comment Received at Public Meeting 7/21/2021

*Buenas. Guåhu si Kiwalani Cabrera ginen islan Tinian. I'm going to be talking about Dancing and Chanting in the Chamorro culture and how it needs to be thought and learned more. It's a way of expressing emotions and telling stories. Because back then our ancestors used dancing and chanting to express themselves and their feelings, they use it to tell stories and teach lessons. I feel it's a very important thing to teach today because now a days things are more modernized and we need to still have a connection to our ancestors as to our culture. It's also very important because once we get older our elders aren't going to be around and so we need to be teaching our culture to the future generations. If we don't tell stories the way our ancestors did, we wouldn't have that bond with them and our culture. Dancing and chanting is not only a way of having a bond, but when you dance and chant you really show and express emotion. We need to have something to express through our culture, because our ancestors have been doing it. It's going to be a really strong connection with them if we learn to do it too. But not only is it connecting us to our ancestors but it helps us cope with our mental and emotional health issues. We have a lot that we carry from our lives at home , from our problems with our friends, and social media. We have a lot of issues that we struggle with. But the feeling when we dance and chant is that we let it all go. All of the struggles of our ancestors and our own becomes one. We feel comforted and supported by this connection. Not only is it bonding us to our culture and ancestors, but to each other. It allows us to connect to each other and to bond with each other instead of feeling separate from each other or being in competition or judging each other. It brings us together. We need this in our lives. I really think it's important for us to have Dancing and Chanting and learning these things in schools, or having a special place like a cultural center and these cultural programs where we practice these things. It's a way of communicating with one another, telling stories, and expressing emotions through our own cultural way.*



Mr. Kodep Ogumoro-Uludong  
Director  
CNMI Office of Planning and Development  
Saipan, MP 96950

Dear Director Ogumoro-Uludong,

The Governor's Council of Economic Advisers (GCEA) was created through Executive Order 2020-11, to among other things, "Assist the Office of Planning and Development, under the Office of the Governor, in the creation of the CNMI Comprehensive Sustainable Development Plan [CSDP]."

As Co-Chairman of GCEA, I write to provide you my congratulations on the near completion of this important planning document and to submit comments on the Draft CSDP (Draft) on behalf of the GCEA.

As you may be aware, following the culmination of GCEA's work in 2020, the Council submitted to the Governor its End of Year Report summarizing the Council's activities for the year, its recommendations submitted to the Governor, and an overview of what the Council sees as the challenges and outlook for the CNMI in the years ahead.

In 2020, the Council provided 13 policy recommendations to the Governor that we derived from the work and research of the Council's three subcommittees on Domestic Policy, Tourism Infrastructure, and Fiscal and Economic Diversification. These recommendations were as follows:

- Recommendation 1: Request to foster Public Private Partnerships in the development and maintenance of CNMI parks and tourist sites
- Recommendation 2: To reestablish the American Memorial Park Development Advisory Committee alongside U.S. National Park Service
- Recommendation 3: Pathway toward establishing universal garbage collection
- Recommendation 4: Tourism Resumption Blueprint
- Recommendation 5: Separation of the Commonwealth Development Authority and the Northern Marianas Housing Corporation
- Recommendation 6: Consideration to revisit and implement the 2015 Integrated Resource Plan
- Recommendation 7: The creation of the Commonwealth Economic Development Authority
- Recommendation 8: Amendments to the Commonwealth Development Authority Qualifying Certificate Program
- Recommendation 9: A pathway toward expanded Public Private Initiatives for the Commonwealth

- Recommendation 10: Marpi Visitors Center
- Recommendation 11: Institute a branding requirement on all future public land leases for hotel establishments
- Recommendation 12: Allowance of Developers Infrastructure Tax Credits for Culturally Appropriate Designs
- Recommendation 13: Increase Enforcement Authority for Tour Guide Certification

Detailed descriptions of these recommendations and the work of the Council can be found on our website: [www.cnmieconomy.com](http://www.cnmieconomy.com).

The Council believes that these recommendations can be aligned with the Sustainable Development Goals and Objectives, we feel these recommendations can fall into the SDG framework in the following ways:

| <b>GCEA Recommendation</b> | <b>Sustainable Development Goal</b> |
|----------------------------|-------------------------------------|
| Recommendation 1           | SDG 17                              |
| Recommendation 2           | SDG 8                               |
| Recommendation 3           | SDG 12                              |
| Recommendation 4           | SDG 8                               |
| Recommendation 5           | SDG 8                               |
| Recommendation 6           | SDG 7                               |
| Recommendation 7           | SDG 8                               |
| Recommendation 8           | SDG 8                               |
| Recommendation 9           | SDG 17                              |
| Recommendation 10          | SDG 8                               |
| Recommendation 11          | SDG 8                               |
| Recommendation 12          | SDG 8 / SDG 10                      |
| Recommendation 13          | SDG 8 / SDG 16                      |

As the Council progresses to provide further policy recommendations on such issues as expansion of the domestic commercial fishing industry, infrastructure development, and inclusive economic growth through objectives such as the multi-island destination marketing for the tourism industry, we look forward to including within the recommendation framework the adherence to CNMI's comprehensive planning framework.

Broadly, on the structure of the Draft, the Council would like to note that there are existing plans that have as components of them, implementation concepts and methods that can and should be implemented in the present timeframe.

Examples of this include:

Department of Public Works (DPW) Solid Waste Management Feasibility Study in 2019 included a set of recommendations to enhance the management of the CNMI's solid waste system, which includes a similar recommendation as proposed by the Council. This concept has been discussed, recommended, and included in planning documents throughout the course of the CNMI's existence. The recommendation to work toward the establishment of Universal Garbage Collection through a collaborative effort with DPW, Bureau of Environmental and Coastal Quality and the Commonwealth Utilities Corporation (CUC) should be pursued in earnest in the next year.

The Commonwealth Utilities Corporation Integrated Resource Plan has been adopted by the Board of Directors and includes a series of recommendations for the implementation of the plan and follow up steps included in the 2015 document. Action should be taken in the next year to see progress on implementing this recommendation to provide immediate solutions to the CNMI's aged and degrading power generation system. The need for immediate action and planning on the CNMI's energy generating resources should be considered an urgent priority for overall planning efforts.

The Marianas Visitors Authority (MVA) has produced a range of plans on the development of an inclusive and sustainable growth in the critical CNMI tourism industry. The CNMI Tourism Master Plan 2012-2016 has a listing of implementation actions that are continual components of stated needs from the tourism sector. These items that have not been implemented should be implemented within the short-term horizon of the CNMI's planning efforts. Further, MVA has produced an update to this planning effort that includes implementation plans that should be adopted and moved forward in earnest.

The Council believes that much of the objectives slated for timelines as far as 2030 can and should be achieved in our current context. The Council has a stated interest in pursuing the necessary policies that will see truly transformative changes to the CNMI community that enhances the quality of life of the residents here, and there is much our community can do with the present resources and motivations. The Council recommends a more concerted effort in detailing action items, legislative proposals, and expectations for a one and two-year objective standpoint.

As the Council is tasked with providing analysis of the CNMI economy, we would like to make a stronger case for the role of the economy in accomplishing much of the stated objectives of the Draft plan. The Draft appears to see the role of the economy structured within the framework of economic growth, jobs, and some components of industry, specifically SDGs 8, 9, 10, 12. However, in the CNMI context, with a small population size, limited fiscal resources, smaller tax base, and larger needs on government resources, the strength, resiliency, and growth of the economy touches all components of the stated goals of this plan.

Economic growth, and the corresponding increases to government revenues, provides greater resources to islands' education system, public safety, and government programs on agricultural

development and critical infrastructure. For example, on SDG 1, the role of the economy in reducing poverty is not as present. Should the structure of the CNMI be planned for greater levels of economic activity, free from the structural constraints that have been known for decades, it will require jobs, provide income for those jobs and as skills and the market develops, wages rise with the growth of the economy. This is not just theoretical. According to the CNMI Prevailing Wage surveys between 2016 and 2020, through the years of economic growth during this period, average wages in the CNMI grew from \$10.87 to \$12.87 – and 18.4% rate of growth that far exceeds the impact of inflation.

Despite this critical role in community development, there are limited action items addressing the long-known constraints to economic growth in the CNMI. In 1998, the Northern Marianas College, Business Development Center, produced study on the economy of the CNMI and listed the weaknesses that are preventing greater levels of economic growth. This listing included, among other weaknesses:

- Limited land resources
- Limited domestic risk capital
- Shifts in legislation related to business
- Limited incentives from local government
- Stringent import/export regulations
- Complex government regulations
- High cost of ocean shipping
- No airline hub (limited direct flights to major markets)

The Draft does not fully discuss these central and long-standing impediments to economic growth, but they are necessary system issues that should be addressed if the CNMI envisions having an economy that can support employment, increased wages, reduced poverty, greater resources for education, public health, infrastructure, and general wellbeing of the population. A comprehensive plan should look inward toward the structure of the CNMI government and its interaction with the economy. Plans should encompass challenges as simple as the disparate locations of the variety of permitting agencies requiring investors to traverse the length of the island to obtain permits, online and e-government platforms, coordinating and simplifying the permitting process, and reviewing existing government regulations to determine their efficacy and purpose as it relates to government policy and their impact to economic growth.

There are technical comments the Council wishes to provide on the Draft for consideration.

On page 36, the Draft states that the annual growth rate of real Gross Domestic Product per capita between 2015 and 2019 was 2.8 percent on average. This 4-year average is measured against a one-year growth rate of GDP per capita of the United States, which was 2.9 percent. The methods used for calculating CNMI GDP per capita growth are unclear in the draft. The

U.S. Bureau of Economic Analysis utilizes a variant of the compound interest formula in calculating annual growth which is:

$$r = \left[ \left( \frac{GDP_t}{GDP_0} \right)^{\frac{m}{n}} - 1 \right] \times 100$$

Where  $GDP_t$  is the level of activity in the later period;  
 $GDP_0$  is the level of activity in the earlier period;  
 $m$  is the periodicity of the data (with 1 being for annualized data); and  
 $n$  is the number of periods between the earlier period and the later period.

Under this formula the rate of growth between CNMI GDP per capita in years 2015 and 2019 would be 3.7 percent.

Further, it is unclear as to whether the comparison between an annual average GDP per capita growth and a one-year rate of growth is accurate.

Page 57, in discussing the goals for SDG 17 to strengthen the means of implementation and support partnerships for sustainable development, it states that the 2030 target is to have the CNMI's GDP show "sustainable expenditures including net positive exports and reduces proportion of imported goods." This goal seems to presume that imports are an economic activity that needs to be cured in effort to support the development goals of the CNMI. This is not the case, however. The role of imports is critical to the economic development of communities and speaks, not just to the flow of money, but as an indicator of overall economic activity. In a 2007 study produced by the Asian Development Bank, the researchers found through an analysis of the Republic of Korea, that "imports have a significant positive effect on productivity growth but exports do not."<sup>1</sup> In the CNMI, the role of imports in supporting jobs and industries that provide for the CNMI population associated with the shipment, transportation, and delivery of imported items cannot be discounted as well.

Further the rate of imports speaks to the role of the value of currency in economies. Negative net exports can speak to the strength of a domestic currency versus that of other countries, with a higher valued currency being able to purchase greater quantities of goods from a country with lower valued currencies. In this environment, the one means for a country to "cure" negative net exports would be through monetary policy, which results in a lower relative value of domestic income, thereby making the cost of imports more expensive as a result. This is not a policy tool at the disposal of the CNMI government nor would it be productive toward increasing overall economic gains for the population.

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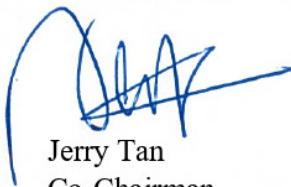
<sup>1</sup> Sangho Kim, Hyunjoon Lim, and Donghyun Park. "Could Imports be Beneficial for Economic Growth: Some Evidence from Republic of Korea". Asian Development Bank ERD Working Paper Series No. 103. Oct 2007

In the plan there appears to be a general conflict in priorities with regard to economic diversification on the goals of SDG 8. The plan envisions further plans to support economic diversification, but similarly sees tourism contributing a 10-year average contribution to the economy at pronounced levels. As the recent pandemic, and historical collapses in main tourism markets has shown, a reliance on tourism at the present and previous levels has created incredible vulnerability within the economy. The targets for tourism's economic contribution do not adequately depict a goal of economic diversification in other sectors, and there are limited goals as to what industries have the potential for the CNMI to obtain true diversity in its sources of economic activity.

True diversification requires comprehensive planning on the ecosystem for a particular industry. Transshipment will require conscientious effort in upgrading port facilities and increase affordable air and sea transportation. Information Technology industries will require stable and affordable IT and energy infrastructure that is modernized. Manufacturing will require land, an ease of import and export restrictions, and further upgrades to transportation modes to and from the islands. This effort toward determining the direction of diversification, and planning for the necessary developments to support such an industry should be at the forefront of a comprehensive planning effort.

Overall, and on behalf of the Governor's Council of Economic Advisers, I applaud the work that has been put into this monumental effort. The CNMI has long needed a comprehensive look into the direction and quality of our growth, and we look forward to supporting your efforts in the years ahead. As the Council's motto states "Together, we can."

Sincerely,



Jerry Tan  
Co-Chairman  
Governor's Council of Economic Advisers





**TINIAN & AGUIGUAN LEGISLATIVE DELEGATION**  
**Twenty-Second Northern Marianas Commonwealth Legislature**  
**Second Senatorial District**  
**P. O. Box 500129**  
**Saipan, MP 96950**

Senator Francisco Q. Cruz, Chairman  
Senator Karl R. King-Nabors, Floor Leader

Representative Patrick H. San Nicolas, Vice Chair  
Senator Jude U. Hofschneider, Legislative Secretary

June 15, 2021

Kodep Ogumoro-Uludong  
Director, Office of Planning & Development  
Office of the Governor  
Commonwealth of the Northern Marianas Islands  
Caller Box 10007  
Saipan, MP 96950

Buenas Director Ogumoro-Uludong,

The Tinian and Aguiguan Legislative Delegation of the Twenty-Second Northern Marianas Commonwealth Legislature are in support of the proposed Draft Comprehensive Sustainable Development Plan (CSDP) in its entirety. We all agree with the stipulated Goals and objective set forth by Governor Torres and Lt. Governor Palacios for "Resiliency and Sustainability in the CNMI), especially after the devastating episode by super typhoon Yutu.

In addition, a series of municipality's project proposals of 2019 was submitted, however, it failed to make it to the TOP 10 priority list. It is a bit concerning that only Saipan projects were listed on top 10 priority leaving out the municipality of Tinian projects. We appreciate the fact that the ZERO WASTE Project is moving forward. We look forward working with you for future projects for Tinian.

We will continue to network with your office, Tinian Mayor's office, and the Governor's office, only then we will realize our hard work and our people enjoy a balanced life.

Sincerely,

Senator Francisco Q. Cruz  
Chairman  
Tinian and Aguiguan Legislative Delegation

cc: Honorable Edwin P. Aldan, Mayor of the Municipality of Tinian and Aguiguan  
Honorable Joseph E. Santos, Chairperson of the 18<sup>th</sup> Tinian Municipal Council  
TALD Members



Commonwealth of the Northern Mariana Islands  
**EIGHTEENTH TINIAN MUNICIPAL COUNCIL**  
Municipality of Tinian and Aguiguan  
San Jose Village, Tinian MP 96952 CNMI USA  
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**JOSEPH E. SANTOS**  
CHAIRMAN

**THOMASA P. MENDIOLA**  
VICE CHAIRWOMAN

**JUANITA M. MENDIOLA**  
SECRETARY

June 15, 2021

Kodep Ogumoro-Uludong  
Director  
Office of Planning & Development  
Office of the Governor  
Caller Box1007  
Saipan, MP 96050

RE: Comprehensive Sustainable Development Plan

Dear Director Ogumoro-Uludong,

We first want to take this opportunity to express our heartfelt appreciation for the hard work and dedication of all involved in preparing this plan and sharing it with us.

While recognizing and appreciating all the great thoughts and lengthy work put into formulating this comprehensive plan, we feel that there are still some areas of concern that we would like you and the PDAC to consider before finalizing it.

1. First and foremost, we would like it recognized that CNMI consists of islands separated by waters making the challenge of achieving "equity" daunting without the necessary technological tools to guarantee equitable access to services. This challenge must be addressed and made part of the comprehensive plan.
2. We would like to see that systemic cultural preservation is established and is identified as a specific part of what is laid out in the plan as Sustainable Systems. One of our biggest asset is our Pacific Island culture and tradition and we should plan out how we are going to capitalize on it to promote cultural identity through preservation efforts which supports the general well-being of our psych.
3. We would also like Health Care system, to include affordable health insurance for all, to be identified as a specific part of our Sustainable Systems.
4. Some of the data used to support the plan are not specifically identifying what is lacking on all three islands, and we are afraid that success data may be shifted largely by the most populated of the islands, like Saipan. One example is the lack of doctors and dentists on Tinian and the present state of emergency room not equipped to effectively and immediately respond to life threatening conditions. Favorable results of physical wellness may only reflect Saipan's improvement in health care and not necessarily the whole CNMI.

5. Accessibility to all government offices and services, including federal offices and services, is one of the biggest challenges that Tinian faces today. Tinian often finds itself not able to move to accomplish anything efficiently and expediently due to lack of access to services, because the offices are limited in their functions and there is no online services giving direct access. As such, it is critical to identify impediments in our government structure and systems to make sure that all our plans are achieved equitably, making sure that no island is left behind. This should include efficient data sharing and document processing that majority of the time Tinian has to walk through each department on Saipan.
6. "Inagofli'e" is the fundamental character of "inafaomaolek" and thus should be the forefront of all our attempts to achieve greater things for our islands and people. "Ina, gofli'e pues fa'maolek", as our elders used to say.

These are just the basic things that we would like to impress upon your Council and your office to please consider, and we look forward to seeing a beautiful plan to achieve our vision.

Thank you.

Sincerely,



Joseph E. Santos  
Chairman



Thomasa P. Mendiola  
Vice Chairwoman



Juanita M. Mendiola  
Secretary

## **CSDP - Public Meeting Notes**

Wednesday, June 16, 2021

1:30 - 2:30 pm, Tinian Courthouse, San Jose

### **I. CSDP Presentation**

Office of Planning and Development (OPD) Director Kodep Ogumoro-Uludong welcomed and thanked Tinian residents and planning partners for attending and for their help with coordinating the public hearing. Director Ogumoro-Uludong gave an overview of the presentation and OPD's origins in Public 20-20 and the office's role with its Planning and Development Advisory Council (PDAC) to create and implement sustainable growth objectives in the CNMI through the CSDP. Additionally, Director Ogumoro-Uludong emphasized OPD and the PDAC's coordination with multiple agencies and its growing partnerships in the community — feedback from planning partners and community members is vital to assisting OPD and the PDAC with building a CSDP that reflects the values of the people of the CNMI. Next, OPD Lead Planner Erin Derrington led the rest of the presentation — discussing OPD's role in planning efforts, why a CSDP is essential, and the various comments, themes, and sustainable development goals (SDGs) incorporated into the CSDP. Ms. Derrington addressed dozens of questions and comments along the way and informed attendees of the next steps for the CSDP and how they can remain involved and reach out in the future regarding planning efforts.

### **II. Community Feedback**

Residents raised numerous questions and comments throughout the presentation. Several individuals needed clarification on the 2019 Comprehensive Economic Development Strategy (CEDS) created after Typhoons Yutu and Mangkhut. None of Tinian's projects made it onto the top 10 priority project list. OPD had to explain the unique project evaluation process for the CEDS and how residents can submit their feedback regarding the CEDS so that OPD and the PDAC can hopefully make adjustments in the future. Another topic of focus was developing a master plan for Tinian, which the municipal government of Tinian is currently working on to ensure Tinian's inclusion in the newly updated CEDS and increase funding for new community-level projects. Community stakeholders shared their ideas for the future of Tinian through the CSDP and highlighted priorities that OPD would need to address, such as the rising cost of healthcare services and consumer goods, outdated infrastructure, environmental issues, future military buildup, and the need to boost engagement with Tinian's residents. Other questions and comments were about OPD, where the planning team clarified its mission, vision, and its role in the government and community.

Q&A — Questions, comments, and responses from discussion and chat:

Question: There were a series of projects proposed in 2019, and none of these projects made it to the top 10 priority projects list for the CNMI. Can OPD explain the criteria for these projects so that Tinian can better prepare for the future?

*Response: In 2019, OPD worked with the Department of Commerce on the Comprehensive Economic Development Strategy, a planning component underneath the economic elements of the CSDP. The CEDS at the time was updated to prioritize economic development projects during the aftermath of Super Typhoons Yutu and Mangkhut. A council appointed by the Governor ranked the list of over 200 projects, with criteria set by the EDA, and OPD stated that the CEDS from 2019 is different from the 5-year update set to commence in the near future. OPD has received similar comments from Tinian residents that submitted surveys and we hope that we can achieve more equitable outcomes in the future. Regarding the CSDP, Public Law 20-20 mandates that the PDAC review new plans and submits recommendations to the governor for approval.*

Comment: I work with the Tinian Senate Delegation and I'm attending as a concerned citizen who wants to ensure Tinian's inclusion in future projects to mitigate disasters in the CNMI.

*Response: Noted, and thanks for sharing your feedback! We can follow up with you to share more details regarding the CEDS and its process for projects.*

Comment: The U.S. military conducted a study and found that 80% of Tinian's water is unaccounted for, which is why water is costly on Tinian. The government should investigate to discover where the water is flowing to reduce costs.

*Response: Non-revenue water loss is a challenge on Saipan as well and accounting for non-revenue water loss is an objective under CUC's sustainable development goals. Through the PDAC, community comments are incorporated into new goals, and the public has the opportunity to submit feedback for review. After obtaining your contact information, we can connect you with CUC's water division for future updates.*

Question: Does OPD incorporate outside studies into its work?

*Response: Yes.*

Question: Will OPD relook at Tinian's public services for future military buildup by moving Tinian projects up on the priority list since the CSDP is a living document?

*Response: The CSDP is a living document, and new knowledge will be considered in the future. Additionally, the CBMA works with OPD regarding military affairs, and we are unsure how substantial Tinian's military buildup will be. Military buildup on Tinian is an ongoing conversation, and when more information is obtained, OPD will incorporate new knowledge into the CSDP to help Tinian adapt to future changes.*

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Question: If you look at lessons learned from Guam and the ongoing U.S. military buildup in Palau, military buildup is inevitable. What are OPD's plans to relook at the CSDP to protect natural resources during military buildup.

*Response: OPD works with CBMA to remain updated on military affairs, especially long-term growth. Because of OPD's close partnership with CBMA, OPD also supports planning with CBMA and the Department of Defense for the RSMP, which is another plan that aims to allocate resources to offset the impacts of future military buildup in the CNMI. If the CSDP is adopted, the RSMP will undergo PDAC review and a public hearing process similar to the CSDP. Military growth in the CNMI is a topic that is on our radar and we believe that the CSDP, along with its close partnership with the municipality of Tinian, will help shape a better outcome for Tinian.*

Question: Does this mirror the master plan that each island has? Is it an updated master plan for infrastructure here for Tinian? Does that take into consideration civilization's role in the next 25 years?

Response: Yes.

### Community level plans

Question: Does OPD set the groundwork for projects, or envisions them in the CNMI?

*Response: OPD does a mixture of both, since the PDAC is made up of senior-level managers that greenlight and oversee projects.*

Question: Is 56% of the CNMI either at or below the U.S. federal poverty level?

*Response: The study was conducted by the U.S. Census Bureau, and the "at or below" designation was what the federal government classified 56% of the CNMI's population as.*

Comment: The total population of the CNMI that is at or below the federal poverty level will most likely change in the upcoming 2020 census.

*Response: Noted! Once the 2020 U.S. Census is completed, we will send the resource report for the PDAC to review and perhaps make changes to the CSDP.*

Question: Is the U.S. Census Bureau is conducting its study based on federal or state minimum wage? We want to follow federal law, right?

*Response: Yes, the CNMI government has to follow federal law, and the U.S. Census Bureau uses federal standards to determine the poverty rate in the CNMI. The PDAC has discussed in the past whether the CNMI should follow federal or local standards to determine the CNMI's poverty level since the CNMI has a different economy.*

Question: Will the current federal poverty rate change in the upcoming census? How might the current federal poverty rate might change in the upcoming Census?

*Response: We hope that the CNMI's federal poverty rate is lower than the 56% in the 2010 census. We use the 2010 Census as a baseline because it was included in the 2018-2019 Resource Report. Once the 2020 Census data is available, OPD will incorporate it into future planning updates.*

Comment: The U.S. Census Bureau's 2020 findings will be different since each island has a different population and the cost of goods and services varies.

*Response: Noted!*

Question from OPD: Would anyone in the audience like the CNMI to raise its minimum wage to \$15 an hour?

Response from multiple attendees: Yes!

Question: How does OPD and the PDAC plan on reaching its goal to reduce poverty in the CNMI? Will the CNMI follow federal or state standards, and remain consistent with its plans?

*Response: The CSDP would enhance planning and coordination amongst all stakeholders within the CNMI – the formation of goals and the identification of priorities will allow the CNMI to prepare for the future.*

*Comment: The idea behind the CSDP is to identify the CNMI's current priorities and determine how to get there. Through data collection, the CNMI can plan better and improve its outcomes.*

Comment: Planning is essential but execution is a different challenge. Planning in the CNMI is based on population, and Tinian and Rota will be left behind. It is costly to send ten patients to

Saipan's dialysis center and to house them. While the initial investment might be expensive, the outcome will be worth the cost in the long run.

*Response: Noted. Rota pitched an idea to conduct a study to determine the feasibility of universal healthcare in the CNMI, which would ease healthcare costs for people from low-socioeconomic backgrounds.*

Comment: Tinian and Rota have advocated for better facilities for years, but the CNMI government's response would be that building facilities on Tinian and Rota would be too costly.

*Response: Noted! OPD, the mayor's offices of the CNMI, and CHCC have been developing the CNMI's health-related sustainable development goals. Additionally, the office and its partners understand that the current system is not meeting the needs of each island equally and are working with its partners to serve Tinian and Rota better.*

Comment: An assessment should be done on each island to better understand the needs and priorities of Saipan, Tinian, and Rota. It is clear that Saipan is awarded the most funding since it is where a majority of the CNMI's population resides. The CNMI government must plan well to ensure that the CNMI effectively spends the recent grants from the U.S. government, which will deplete in two years. All islands need to be considered in planning and development, not just Saipan.

*Response: OPD has considered Tinian for planning and development because it has close partnerships with the leadership of each island. The office works to amplify the feedback from the public so that the CSDP reflects the people's needs and that priority projects are implemented through the Capital Improvement Project.*

Question: Do OPD's recommendations carry weight with key decision makers?

*Response: One of OPD's goals is to incorporate the public's feedback into future planning and development, and part of that goal is accomplished through OPD's PDAC, which reviews feedback and approves changes to the CSDP.*

Question: Tinian's junior and senior high school does not have a gym, and healthy lifestyles begin at home. How can the CNMI improve health outcomes if it does not have the facilities like a school gym to do so?

*Response: Noted. There are various federal and state funding streams that OPD can use to determine how to fund capital improvement projects to benefit the CNMI, such as the gym, which does not sound like it costs much. Thank you for sharing your feedback, and we encourage*



*everyone to continue sharing their input whenever a priority that the CNMI needs to focus on is identified.*

*Question: What is the Tinian master plan?*

*Response from another community member: The Tinian leadership is gathering community feedback on developing a master plan to advance Tinian's economy and prepare it for any future natural disasters. A Tinian master plan was developed in the 1980s but was shelved. Creating a master plan would improve Tinian's economy and provide Tinian with a roadmap necessary to guide future growth and development, especially in the event of another natural disaster.*

*Question: Is Tinian too late to develop a master plan?*

*Response: Now is the perfect time to develop a master plan, and this is an objective reflected in the Implementation Plan of the CSDP. Appendix II of the CSDP explains how existing plans undergo an update cycle every 5-10 years. It is proposed that through the PDAC and with guidance from the CSDP, considerations flagged during the meeting will be reflected in the next update. OPD is working on expanding its planning team and partner offices to assist with planning and updating efforts.*

*Comment: Tinian needs a guiding document.*

*Response: Noted. Our partners and the PDAC work to review and update its plans regularly to ensure that it is helping the CNMI receive the assistance that it needs.*

*Question: Is OPD's staff either politically, appointed, contracted, or under civil service?*

*Response: OPD's director is appointed and its staff are on contract.*

*Comment: OPD's staff should be under civil service to ensure that planning is consistent throughout the years, regardless of the current administration.*

*Response: Noted! Thank you for your suggestion.*

*Comment: A member of the community should be placed onto the planning and development decision making process to ensure that the community's voice is heard.*

*Response: Noted. Improving equity is a challenging part of developing sustainable development goals and everyone suffers when someone does. The process of submitting feedback is transparent and the community can submit feedback through OPD's email, website, and community hearings. Receiving feedback from the community is vital to making the CSDP a success and all feedback is kept on record.*

Question: What would happen if a member of leadership disapproved of a comment?

*Response: All feedback is welcome, there is an opportunity for community members to submit their feedback anonymously.*

Question: Does OPD have a list of implemented projects and the plans that OPD and its leadership have approved?

*Response: Our website features a range of project highlights, but not all projects that OPD is working on are listed on its website.*

Question: What projects is Tinian involved with, whether current or pending?

*Response: OPD is working with the Tinian Mayor's Office for Tinian's solid waste management planning efforts, as well as a written draft disaster response plan. When approved, the plan would allow the EPA to support operations and maintenance needs for the closure of the Tinian dump.*

Question: Has OPD identified areas for a new dump? It is a lengthy process to complete a feasibility study for a new dump.

*Response: The Inter-island Solid Waste Taskforce that includes OPD, DPW, and the Mayors Offices is working on comprehensive waste management planning.*

Comment: OPD's employees should fall under civil service.

*Response: Noted. Thanks!*

Question: Is OPD under the Governor's Office?

*Response: Yes!*

## **CSDP - Public Meeting Notes**

Thursday, June 17, 2021

9:30 - 11:30 am, Tinian Courthouse, San Jose

### **I. CSDP Presentation**

Office of Planning and Development (OPD) Deputy Director Chris A. Concepcion welcomes and thanked Tinian municipal leaders and public servants for attending and for their help with coordinating the public hearings for the revised draft Comprehensive Sustainable Development Plan (CSDP). Deputy Director Concepcion provided an overview of the presentation and OPD's origins in Public Law 20-20 and the office's role with its Planning and Development Advisory Council (PDAC) to create and implement sustainable growth objectives in the CNMI through the CSDP. Additionally, Deputy Director Concepcion emphasized OPD and the PDAC's coordination with multiple agencies and its growing partnerships in the community — feedback from planning partners and community members is vital to assisting OPD and the PDAC with building a CSDP that reflects the values of the people of the CNMI. Next, OPD Lead Planner Erin Derrington led the rest of the presentation — discussing OPD's role in planning efforts, why a CSDP is essential, and the various comments, themes, and sustainable development goals (SDGs) incorporated into the CSDP. Ms. Derrington addressed questions and comments after the presentation's conclusion.

### **II. Community Feedback**

Community stakeholders raised over a dozen questions and comments after the presentation concluded. The first phase of discussions focused on education, water catchment systems, labor, and good health and wellbeing. An attendee proposed a grant that would incentivize purchasing water tanks, promoted prior learning assessment to grant experienced professionals college credit, and promoted the expansion of the *Manâmkö'* center to accommodate aging generations by the 2030s. Another attendee shared a need to train more locals in the skilled trades and recommended that there should be more opportunities starting from the high school level. The second phase of the discussion revolved around planning for future projects, clarifying information about the PDAC and CSDP, and information sharing between the PDAC and municipal agencies. An attendee stated that they are in the early stage of developing a master plan for the Tinian municipality to improve planning and coordination and increase the likelihood that Tinian would be eligible for federal funding in the future. Another proposed developing Aguiquan into a tourism destination like Managaha near Saipan, where tourists can travel to Aguiquan and participate in fishing derbies. Lastly, an attendee from the Department of Commerce informed OPD that her secretary's feedback was incorporated into the CSDP, provided OPD with written testimony, and told the office that her division is informed of OPD and the PDAC's work.

Q&A — Questions, comments, and responses from discussion and chat:

Comment: We should have a grant similar to the energy grant that encourages people to get sustainable and easy to clean pure water tanks here on Tinian.

Comment: I want to promote prior learning assessment to turn professional experience into college credits so that our experienced professionals can advance their education and have access to more jobs.

Comment: I really think that we should start investing and looking at how we can expand our *Manāmkō* center to accommodate aging generations by the 2030s. We need to start looking ahead to see how we can build up that capacity.

*Response: Thank you! It's really exciting to hear that feedback and how you connected them to the SDGs. We'll make sure that we capture them and follow up with you.*

Comment: Skilled workers cannot meet growing construction demand because their current projects occupy them. I think we should look into trade opportunities for the people, starting at the high school level, to prepare the local workforce for skills in carpentry, heavy equipment operation, and other skills-related jobs.

Comment: NMC, NMTI, the Department of Labor, and PSS have a workforce group on Rota reaching out to the mayor's office to see how we can build apprenticeships in the community. NMC has a grant to build the foundation of apprenticeships, and the Department of Labor has a grant to pair apprentices with employers. The workforce group also places nursing, construction, and business students in summer camps that award college credit throughout Saipan, Tinian, and Rota.

Comment: Several years ago, I went to Hawaii and visited the Hawaii Job Core Center. I asked why there weren't any students from the CNMI in the camp, and the director informed me that the CNMI stopped sending students. I reached out to the Department of Labor last year, and they asked me to find 18 students from Tinian interested in welding, heavy equipment operations, and carpentry to send to Hawaii. I sent the list but never heard back from them. That is one opportunity to train our people - let's take advantage of it. I was once a recipient in the 1960s, and it was very useful. You should find out why it stopped. All 50 states have a job core center.

*Response: There are a lot of federal resources to support job training programs and initiatives like this, and this connects to diversifying and making people ready for different kinds of work to improve living standards. There may be an opportunity for an objective to continue to build off of existing efforts regarding job training programs. If Mr. Kiyoshi could follow up and talk about what a right-sized objective would be, that could be a constructive comment that the PDAC could consider for incorporation in a minor revision.*

Comment: We would certainly need the help of partnerships since each agency has the baseline data key to how we can move our projects forward. We reach out to you for your assistance, help, and partnership to pitch into the idea because it is the overall goal of our municipality. How did we get where we are now, and where do we go to become a self-sustained municipality?

Question: Is there a core group on Tinian to work on the objectives?

*Response (Ike Kiyoshi, MOT PDAC Representative): We are going to establish that — starting with the Tinian Economical Sustainable Master Plan. That is the start for our municipality to talk about the priorities underneath our municipality to promote our economical and sustainable master plan. The administration informed me that there was a master plan created during Mayor Borja's administration, but I am having trouble obtaining that document. For Tinian, we prepare our municipality and work on how to make it better for us and for future generations. This is one way for us to prepare ourselves and present to the state and OPD to review our master plan and finally get the funding we need.*

*Response: OPD is a coordinating agency, and we rely on our partners for information sharing. There are a lot of different ways to measure success. We have a small planning team, but we are happy to support all of our partners in helping them incorporate our goals into the CSDP. We hope to continue to build off of it, into it, and continue to make it better to serve everyone's needs across different resource categories. But we need updates from partners and people like you to help us get it right. Thank you so much for helping us and for all the hard work that you do.*

Comment: People ask a lot why Tinian isn't getting any projects funded, while Saipan is. The reason is because of the planning. Most of the plans are set and good to go, and this is one way for us to prepare ourselves. But, we need your help from the state level to review it and incorporate it as a CNMI document to work together. At times, what is good for Saipan and the state level might not be good for us. Your information is key to pitch the idea of what we need and what our priorities are.

*Response: Thank you so much for your feedback. If there is anything OPD can do to support the inter-island coordination or learn about a new opportunity, please reach out to us.*

Question: Can you clarify the revision process for the CSDP?

*Response: Yes. Once the Planning and Development Advisory Council endorses this document and the Governor signs it, it becomes the 10-year guiding strategy. We will be working on regularly collecting data, and the goal is to have an update of the resource report every three years that will feed back into a 5-year update of the CSDP. In the meantime, we would be taking goals like the ones shared today, and revisiting them before each update of the CSDP to review their accuracy and achievability.*

*For instance, there's this working group in 2020, this is what they want to track, and in 2025, we want to relook at these goals and objectives to see if they need to be tweaked.*

*Thank you for your feedback — please reach out to OPD if you need assistance with your coordination efforts on Tinian.*

Question: Can you explain the CSDP's process?

*Response: Once the PDAC endorses the CSDP and the Governor signs it, it becomes the ten-year planning strategy. OPD would then collect data regularly, and every three years would update its resource report for the CSDP's 5-year update.*

Question: What about tourism?

*Response: MVA's tourism strategy was recently adopted into the CSDP and was included in the newly updated draft CSDP.*

Comment: I asked because Tinian could use Aguiguan as an eco-tourism destination similar to how Managaha is with Saipan. Tinian could hold fishing derbies to attract visitors to the region.

*Response: Some PDAC members, under the environmentally sustainable development goals of the CSDP, have hosted similar derbies to boost tourism while preserving the environment. You can work with PDAC members to host future derbies, sharpen the project's objective, and expand the project's scope to include more people, and increase the chance of getting funded. OPD would be happy to help discussions progress to help prepare for the update of the CEDS.*

Comment: That would be a developing project. It is a good start, but it is going to be a lot of work.

Question: How many members does OPD have?

*Response: Our advisory council currently has 15 members: BECQ, CUC, Department of Commerce, DLNR, DPL, DPW, MVA, OPD, Office of Zoning, Saipan Chamber of Commerce, Governor's Council of Economic Advisors, and the offices of the Mayors of Tinian, the Northern Islands, Rota, and Saipan. Currently, there is a bill in the House of Representatives that aims to expand the PDAC to 25 members. The bill would include other government organizations as well as nonprofits like the Marianas Alliance for Nongovernmental Organizations.*

Comment: I asked why because agencies outside of Saipan are not involved with the PDAC's meetings, making it difficult for Tinian to stay updated with the CNMI Government's planning and development efforts.

*Response. Noted! We would be happy to include you on our PDAC email list to update you on upcoming meetings and past meeting notes.*

Comment: I serve under the PDAC, and I did share your sentiments with some of our stakeholders. I emphasized that to our PDAC members so that information can be passed down to municipal agencies so that they too are aware of the PDAC's work.

Comment: My former secretary, Mark Rabauliman, submitted proposals to OPD, and they are in the CSDP and shared with the other island agencies within my division. Commerce is a part of it - - we are a part of it and information from my central office is shared with us. I have my testimony today in written form, and I will submit it to you. Whatever proposal that my secretary gave to OPD was shared with my department.

I know that everybody is worried about, Labor, Commerce, and Finance. Please find written testimony attached.

Comment: I work at the Department of Commerce, and I would like to inform you that the Commerce offices outside of Saipan are aware of the PDAC's meetings — it is important that everyone is involved. I also brought written comments for your office to review.

*Response: Thank you, that is great to hear. We will happily accept your written comments. We are so happy to hear about that information sharing.*

*It is a process too, and we are happy to add names to our email list to keep everyone updated with OPD and the PDAC's work. We are trying to improve the process, so please continue to share your feedback with us -- we can't thank our partners enough. Thank you for your comments today, and if you would like to submit comments or call us to take notes before July 22nd, we will be sending your feedback to the PDAC for their review.*



## Department of Commerce

Commonwealth of the Northern Mariana Islands  
Municipality of Tinian and Aguiguan  
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Sue.tiniancommerce2015@gmail.com



June 17, 2021

Good morning. My name is Mary Susan Perez and I am the Resident Department Head for the Department of Commerce.

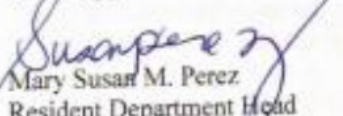
Today I would like to extend my support for former Secretary Rabauliman's proposal for the B.O.S.S. system to improve and streamline the business licensing process. It is true that the current system requires the interaction of multiple departments at various locations. This creates an administrative and processing burden for the business community and allows for delays and inefficiency within the system.

Moreover, for businesses operating on multiple islands, there is always confusion as to the business licensing and processing requirements. For example, questions often asked by businesses include: Does a CNMI business need a license for every island they do business? Can I file a report on Tinian for a business on Saipan? Will my information for my Tinian business be accessible by Saipan?

The B.O.S.S. system seeks to first assess the problems with our current system and then to resolve many of the fragmented and antiquated concerns of the existing system to simplify, expedite, and increase the efficiency of the business licensing requirements. Although this is an administrative program, unlike the many capital improvement projects presented in the plan, I believe that it is an essential step to improving the government's ability to better serve the business community. And as we strive to encourage the start of new businesses to rebound from the devastating effects of COVID-19, it should be incumbent upon the government to continue to strive to improve the efficiency of our systems.

Thank you.

Sincerely,

  
Mary Susan M. Perez  
Resident Department Head  
Department of Commerce  
(670) 783-0016



**CSDP - Public Meeting Notes**  
Saipan and Northern Islands Public Hearing

Tuesday, June 22, 2021

9:00 am - 3:00 pm, Fiesta Hibiscus Hall, Garapan

Session(s) Summary

**I. CSDP Presentation**

Office of Planning and Development (OPD) Director Kodep Ogumoro-Uludong welcomed and thanked Saipan and Northern Islands residents and planning partners for attending and for their help with coordinating the public hearing. Director Ogumoro-Uludong gave an overview of the presentation and OPD's origins in Public 20-20 and the office's role with its Planning and Development Advisory Council (PDAC) to create and implement sustainable growth objectives in the CNMI through the CSDP. Additionally, Director Ogumoro-Uludong emphasized OPD and the PDAC's coordination with multiple agencies and its growing partnerships in the community — feedback from planning partners and community members is vital to assisting OPD and the PDAC with building a CSDP that reflects the values of the people of the CNMI. Next, OPD Lead Planner Erin Derrington led the rest of the presentation — discussing OPD's role in planning efforts, why a CSDP is essential, and the various comments, themes, and sustainable development goals (SDGs) incorporated into the CSDP.

**II. Community Feedback**

Over thirty community stakeholders joined OPD and the PDAC for the Saipan and Northern Islands public hearing for the revised draft CSDP. Residents raised several questions, comments, and suggestions throughout the breakout sessions that were part of the public hearings, which were addressed by OPD's planning team and PDAC representatives. The discussions included a proposal to revive the Girls Scouts program under the Commonwealth Women's Affairs office and include the Northern Islands in infrastructure projects across other islands to make them CNMI-wide plans. Inter-agency discussions took place within the breakout sessions and talks on CUC's smart objectives to improve water quality and DCRM's plans to build a Marine Center at Pau Pau beach.

Q&A — Questions, comments, and responses from discussion and chat:

Question: What does it mean when CUC, in its drinking water master plan, aims to provide access to drinkable and palatable tap water. Does it mean that everyone has access to drinkable water from the tap?

*Response (CUC): Palatable means that you can drink water straight from the faucet. Right now, our water is drinkable, but it does not meet the taste of normal drinking water.*

Question: Under the smart objectives, is CUC focusing on salinity? Is that the major roadblock against palatable water?

*Response (CUC): Yes. If we reduce the amount of non revenue water, we can add better water quality to our system. Right now, CUC is pumping 9 to 10 million gallons of water per day, but losing approximately 60%. We have about 138 wells, and if we can reduce the amount of non revenue water by an acceptable level, we can get rid of the wells that are using water with high chloride levels.*

*Response (OPD): It's great to hear that reducing non-revenue water is a part of CUC's smart objectives.*

*Response (CUC): I am not sure of what the acceptable level of non-revenue water is, but if we can bring the percentage of non-revenue water down to 20%, that would be great.*

*Response (OPD): It is good to have the vision and the objectives. With the federal funding from ARPA and the CDBG-DR, there are a lot of opportunities to improve water quality.*

Question: As of last year, there was some concern of PFOAs in the water source. Does the master plan tackle that issue?

*Response (CUC): Since the master plan is from 2015, CUC did not include PFOAs as a smart objective. PFOAs were not a concern until two years ago, but CUC has secured some grants that will pay for filters that will remove PFOAs and PFOSs from our water. We recently purchased ten individual units under the EPA grant; seven are already online.*

Question: Regarding the plan, do you feel that discussing salinity is enough? Do you feel like you need to include anything else in your smart objectives?

*Response (CUC): There is a lot of work involved with improving salinity in our systems. We also need to look at our pump settings and have not done so for twenty to twenty-five years. With issues like rising sea levels and global warming, CUC might have to raise its pumps. That task is currently in our master plan.*

*Response (OPD): PFOAs are in a strange place, and because the EPA does not regulate PFOAs, it is tricky to have a goal to target them. Water is the backbone of our system, and OPD appreciates your partnership and the work that CUC does for the community.*

Question: Will a Marine Center be implemented in the future?

*Response (OPD): That is something we're very optimistic about implementing. Our partners at the Natural Resources Task Force will be proposing that as a CEDS project — we had several meetings regarding the Marine Center and will build off a past proposal of the Marine Center back in the early 2000s where it would've initially been located at Pau Pau Beach.*

Comment: Under Life Below Water (S.D.G. #14), something that's come up in multiple conversations is the lack of demarcated marine protected areas (M.P.A.s). This would go under a few different ten-year plans — some S.M.A.R.T. objectives saying by 2025.

*Response: There will be an update with our mapping system, which is very relevant to MPAs as it will be implemented and considered in the mapping system.*

Comment: We should revive the Girls Scouts Program under the Commonwealth Women's Affairs office to empower women at a young age.

*Response: Thank you! OPD is logging your comments.*

Comment: The Northern Islands would like to be included in some of Saipan, Tinian, and Rota plans to make these plans CNMI-wide.

*Response: Thank you! Your comment is noted and will be shared in the proposed updates.*

## **CSDP Public Hearing / PDAC Meeting**

Tuesday, June 29, 2021

9:00 am - 12:00 pm, Fiesta Hibiscus Hall, Garapan

### Session Summary

#### **I. CSDP Presentation**

Office of Planning and Development (OPD) Director Kodep Ogumoro-Uludong welcomed and thanked PDAC members for attending and for their assistance with coordinating the final PDAC meeting for the revised draft of the Comprehensive Sustainable Development Plan (CSDP). Next, the honorable Lieutenant Governor Arnold I. Palacios delivered a speech on OPD and Public Law 20-20 — discussing his work as Senate President to establish OPD through Public Law 20-20 and the partnership OPD has made with the Governor’s Office and planning partners in the years since the office’s inception in 2018. Director Ogumoro-Uludong then provided an overview of the presentation and began by discussing OPD’s origins in Public Law 20-20 and its relationship with the CNMI Office of the Governor and OPD’s Planning and Development Advisory Council (PDAC) to create and implement sustainable growth objectives in the CNMI through the CSDP. Additionally, Director Ogumoro-Uludong highlighted OPD and the PDAC’s coordination with the CNMI’s government agencies and its growing partnerships in the community — feedback from planning partners and community members is vital to assisting OPD and the PDAC with building a CSDP that reflects the values of the people of the CNMI. Next, OPD Lead Planner Erin Derrington led the rest of the presentation — discussing OPD’s role in planning efforts, why a CSDP is essential, and the various comments, themes, and sustainable development goals (SDGs) incorporated into the CSDP. Ms. Derrington addressed dozens of questions and comments along the way and informed attendees of the next steps for the CSDP and how they can remain involved and reach out in the future regarding planning efforts.

#### **II. Feedback from PDAC Members**

Over thirty PDAC members and proxies joined OPD for the final meeting for the revised final draft CSDP. Several PDAC members raised several comments throughout the presentation, which OPD Director Ogumoro-Uludong and Lead Planner Derrington addressed. Comments regarding Public Law 20-20, concerns regarding the reusability of wastewater, and concerns about other islands' involvement (Tinian, Rota, Northern Islands) were all addressed throughout this meeting with support from CUC.

Q&A — Questions, comments, and responses from discussion and chat:

Question: How can we apply it as a resource recharging problem, or is the irrigation feature too important?

*Response: Thank you for your comment! If you dig into the long-term plans, we take one high-level summary point for each of those goals groundwater recharge is discussed in there.*

Comment: Public Law 20-20 needs to reidentify specific gaps and provide additional ratings to the Department of Commerce so that the CEDS commission evaluates projects for all islands equally. I understand that unforeseen conditions prompted the CEDS commission to approve only Saipan projects in the past. Still, having at least two residents from Tinian, Rota, and the Northern Islands on the CEDS commission is ideal for representing smaller islands equally.

*Response: Following Super Typhoon Yutu, when we moved forward, a partnership with the Department of Commerce to collect various priority projects went out to each municipality. The commission was also very mindful and considered high-level impact projects that can benefit most people, and indeed, your concern is noted.*

Comment: As a CEDS member in the 2015 and 2019 update, I want to emphasize that Tinian and Rota were represented. The CEDS commission's approach during the time was One Marianas, a comprehensive approach. Timing is everything, and this time going forward, if we manage to get the billion dollars in disaster-related funding, I hope that you look forward to the opportunity to receive the critical funding that you have been waiting for.

*Response: OPD has been working with the Mayors (Saipan, Tinian, Rota, and Northern Islands) regarding map imagery of all the islands: house numbering, street naming, procuring street name signs, mapping out village boundaries, GIS information all have been put into consideration to present more detailed information of all maps of the islands of the CNMI.*

**CSDP Public Hearing**  
Monday, July 18, 2021  
4:00 - 7:00 pm, DYS Youth Center, Sinapalo, Rota

**I. CSDP Presentation**

Office of Planning and Development (OPD) Director Kodep Ogumoro-Uludong welcomed and thanked Rota residents and planning partners for attending and for their assistance with coordinating the final public hearing for the revised draft Comprehensive Sustainable Development Plan (CSDP). Director Ogumoro-Uludong provided an overview of the presentation and began by discussing OPD's origins in Public Law 20-20 and its relationship with the CNMI Office of the Governor and OPD's Planning and Development Advisory Council (PDAC) to create and implement sustainable growth objectives in the CNMI through the CSDP. Additionally, Director Ogumoro-Uludong highlighted OPD and the PDAC's coordination with the CNMI's government agencies and its growing partnerships in the community — feedback from planning partners and community members is vital to assisting OPD and the PDAC with building a CSDP that reflects the values of the people of the CNMI. The presentation's second phase focused on the CSDP — Director Ogumoro-Uludong discussed OPD's role in planning efforts, why a CSDP is essential, and the various comments, themes, and sustainable development goals (SDGs) incorporated into the CSDP. Community stakeholders asked dozens of questions and comments throughout the presentation. Director Ogumoro-Uludong addressed them and informed attendees of the next steps for the CSDP and how they can remain involved and reach out in the future regarding planning efforts.

**II. Community Feedback**

Over thirty community stakeholders joined OPD and the PDAC for the final public hearing for the revised draft CSDP. Residents raised numerous questions and comments throughout the presentation, which OPD Director Ogumoro-Uludong addressed. Questions and comments about culture made up a significant amount of feedback during the presentation — over twenty students from *Inafa'maolek Youth*, a CHamoru heritage organization that aims to empower the CNMI and Guam youth by raising cultural awareness, attended. Over seven students delivered speeches to OPD's planning team and shared why it is critical to preserve the CHamoru culture and how OPD, the PDAC, and the CSDP can strengthen the culture for future generations. Other questions were regarding the submission of feedback, how the planning process for the CSDP works, and the evaluation of projects through the Comprehensive Economic Development Strategy (CEDS).

Q&A — Questions, comments, and responses from discussion and chat:

Question: Do you have a youth representative for the municipality?

*Response: All these agencies within the PDAC represent the interest of the CNMI. While a youth representative is not specifically a part of the PDAC, I did attend the inauguration of the Youth Congress and reached out to them about the CSDP. This plan is for the youth.*

Question: Is there a space for them (the youth) to put input in the plan?

*Response: Yes. We welcome feedback from everyone.*

Question: If we were to streamline our biggest concerns with any of these agencies, would it be best to go to the Mayor's Office? Would it be best to go to PSS in the education system?

*Response: You can come directly to us - all of our mayors sit on the PDAC.*

Question: Where is the waste going to? How do you know if what we are doing will last all the way until 2031?

*Response: We're also involved with solid waste management planning efforts. EPA has given the CNMI funding for us to develop those plans. Tinian has plans to lead a zero-waste initiative, and it's going to take various studies to determine what we can do with the waste. With the implementation of that plan, we will have a solid understanding of what to do with our waste and how to reduce it.*

Question: Is there a plan to ensure that we have opportunities and livable wages for our people during economic booms where we may see an influx of outsourced labor?

*Response: It is really up to us to decide whether we want these labor intensive industries, where we outsource labor from everywhere. Our idea of work has changed as a result of the pandemic, and building a sustainable workforce is something that OPD wants to work on with all our different partners.*

Question: Why are we not talking about our culture?

*Response: Excellent question. Culture is referenced in the CSDP, and this plan is a living document, so once it is adopted and approved, we have various points between now and 2030 where we will be incorporating updates. As I mentioned earlier, there is a bill right now that will expand the PDAC that includes the Department of Community and Cultural Affairs. We did have discussions with them earlier about cultural considerations. Culture is very important and is a big priority for us — that is an excellent message that we will present back to our council.*

Question: What about funding?

*Response: Thank you, that is an excellent question. Part of the draft and implementation plan identifies all the objectives that I went over earlier, and what it does is develop what the needs and resources are for us to reach those objectives. It will take so much funding, and there is also existing funding that we are looking at to fund these objectives.*

Question: Like grants?

*Response: Correct, we are working closely with the Office of Grants Management, the Department of Finance, and stakeholders from different partners. The goal is to match available resources with those objectives.*

Comment: When we were considering the sixteen goals that you presented, the ones that are most relevant to what they have been working on are the following goals, Goal #3: Good Health & Wellbeing, Goal #4: Quality Education, Goal #8: Decent Work & Economic Growth, and Goal #16: Peace, Justice, and Strong Institutions.

Comment and Questions: What I would like to see for the future is us. Let us promote and sustain the beauty of our language and culture, and empower ourselves by embracing who we are as Chamorros. We need to learn our traditions and language because these are the foundations of building our identity. Our true values lie in our culture and our language, how we treat each other, what we know about these islands that we call our home, and all these things that unite us as Chamorros. As the caretakers and true owners of our islands, we need to know everything about them. How are we to continue to be Chamorros without these things? Without the knowledge and these foundations?

Comment: I just want to reiterate that we are speaking on the topics of good health and wellbeing, and quality education.

Comment: My peers and I want to build a cultural center to teach our people and visitors about our way of life — they could learn how to open up a coconut, or stories about our past.

*Response: Our office, in partnership with other agencies, was approved for a large grant to enhance the Oleai Sports Complex. Not only is there going to be a renovated gym and new facilities, but there is also going to be a complex to encourage local artisans and cultural practitioners to display their goods and boost economic activity between our people and visitors. Yes, there is a space for working our cultural heritage and transferring that knowledge to future generations and visitors to the island. MVA has focused on that area and has a new sustainability plan that focuses on cultural preservation for our locals and tourists.*

Question: Is the cultural center just for Saipan? How about other islands?

*Response: Yes. There are opportunities for us to explore that route through EDA. The grant that was provided was specific to impacts from Super Typhoon Yutu. What happened was Yutu damaged the sports complex, and we worked on a proposal that married sports tourism and cultural tourism into one project. It wasn't to exclude other islands, but the opportunity was to focus on a way to rebuild the damaged areas from Super Typhoon Yutu through this opportunity, and we were awarded a \$20 million grant. Our office has been working hard to ensure that we include priorities, concerns, and the needs of all our islands, not just Saipan.*

Question: Why do we sacrifice our natural resources to create attractions for outsiders or to make places for people to wage war? Our islands are a place where our ancestors thrived for thousands of years. Why can't we do the same? Do the people of the Marianas get a say in what happens to our sacred grounds? What would be left for us? What would be left for our families and when will the destruction end? We need jobs and opportunities so that we can be less reliant on outside intervention — jobs built around our environment that express our culture and reflect who we are.

Comment: Dancing and chanting has been in our culture for a long time, and it's a way for our ancestors to pass on stories. Our generation and future generations need to be in contact with our



culture. A cultural center can help teach our indigenous people and visitors about our unique way of life.

Comment: Like chanting and dancing, farming is a part of our culture. Planting our own food helps make sure that we know what our produce is fed and prevents us from importing produce that is raised with harmful chemicals.

*Response: Noted! Earlier, I discussed enhancing our agricultural systems, and that also means managing our solid waste differently. The best way to eat sustainably is to start locally, and that has always been a challenge for the CNMI. What is the carrying capacity of our soil, and are we producing enough? It is really a balance between what is available locally, and importing what we don't have. Do we really need to be importing as much as we have?*

Comment: We should bring back old traditions for the youth center, like weaving and carving. I would like to have our few local practitioners start teaching these skills to our youth so that we as a community can understand more of our culture.

Comment: The point that the students are trying to make is that they want opportunities to make a living that are connected to the Chamorro culture and can be offered to tourists. For instance, skills like fishing can help us maintain our islands so that we don't have to rely on imports.

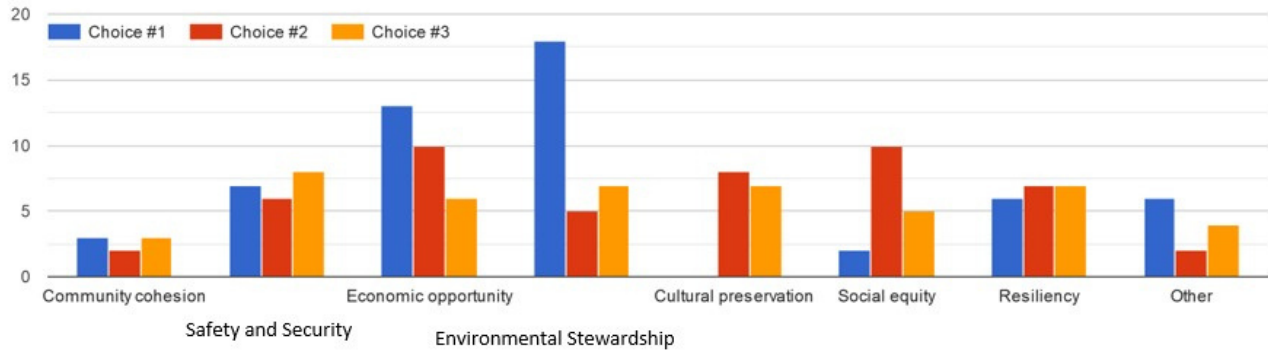
Question & Comment: If we are already thinking about the future, shouldn't we be included in it? How can we continue to call our islands the land of the Chamorros, when the youth are not being taught our culture and values as Chamorros? We should establish more classes, programs, and community centers that teach us about our culture and skills like

Question: How can we be sure that our concerns will be brought up to your council?

*Response: By visiting our website at [opd.gov.mp](http://opd.gov.mp) and submitting all of your presentations. Additionally, we are so fortunate to have Mayor Atalig in the room with us. As one of our top leaders in the Commonwealth, he has listened and sat with us. You are absolutely heard, but it is important that you also use the processes and submit your presentations to us. This is a good place to share your thoughts and ideas because we're noting them and delivering them to the council.*

## Guiding Values Survey Results, 8/28/2020

What core values do you hope to see guide development planning in the CNMI? Please pick three from this list or add new values under "other" for inclusion in updated surveys.



If you answered "other" please list other values you would like to see emphasized in planning efforts here.

10 responses

Preventive Health Care--Primary, Secondary and Tertiary

Why not combined all of the above into one whole otherwise your so called sustainable plan will not go far in the real world.

Physical and mental health

Honesty, Trust, Commitment, and Courage.

Health promotion and physical fitness through sports

Economic "independence" instead of "opportunity"

Preference for NMDs and NMD-owned businesses and developments.

decentralization

Expand "Resiliency" to "Disaster-Resilient Communities and Economies"

All are important. Not focusing on aspect will effect the other

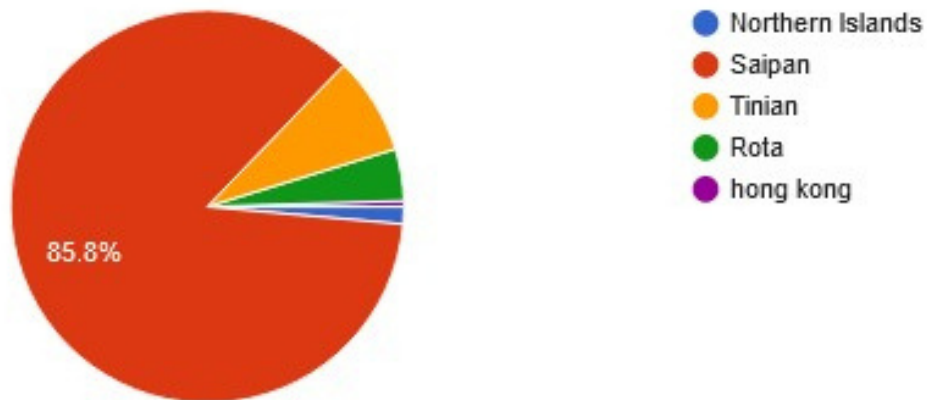
## Visioning Survey Results

The following survey results were collected from 211 community members between November 2019 and March 2021 to obtain feedback about needs and planning priorities for this CSDP. Although the majority of respondents (86%) were from Saipan, feedback was also provided from residents of Tinian (8%), Rota (4%), and the Northern Islands (1.5%).

The majority of survey respondents identified as public sector employees (49%), followed by private sector employees (12%), students (11%), business owners (11%), and civil society / NGO representatives (5%). Identified affiliations include numerous CNMI agencies and public and private education partners, Saipan Chamber of Commerce, Marianas Alliance of Nonprofit Organizations (MANGO), Marianas Young Professionals, Red Cross, the Legislative Bureau, and community groups ranging from churches and sports groups to specific businesses.

### What island are you a resident of?

211 responses



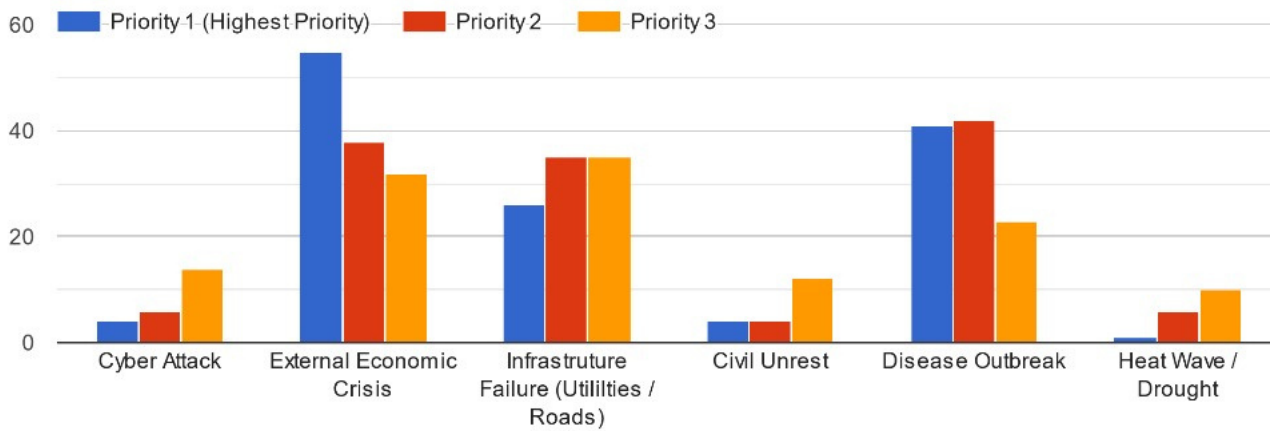
OPD and the PDAC thank all respondents for their thoughtful feedback and support.

The following clips provide data and brief analysis of the trends and community comments provided in this survey.

*Assessing Resiliency – Shocks and Stressors*

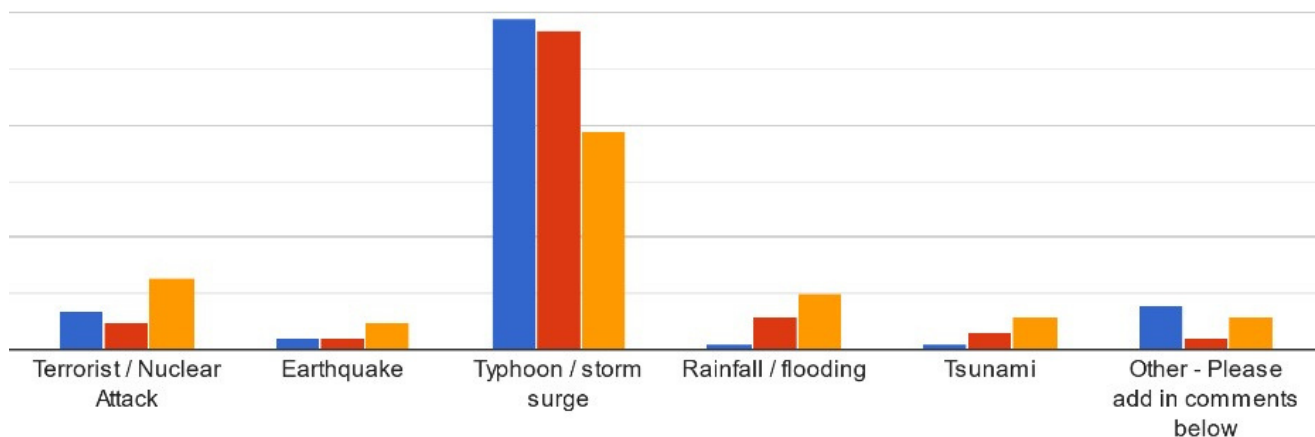
The following questions aim to help build understanding of community perspective of overall resilience and perspectives about risk to short-term shocks and long-term stressors to support sustainability goal development and prioritization.

Question: What are the three most important issues that should be addressed to ensure a good quality of life in CNMI? Please pick three priorities from the choices below with "1" being the highest or add your own ideas under "other".

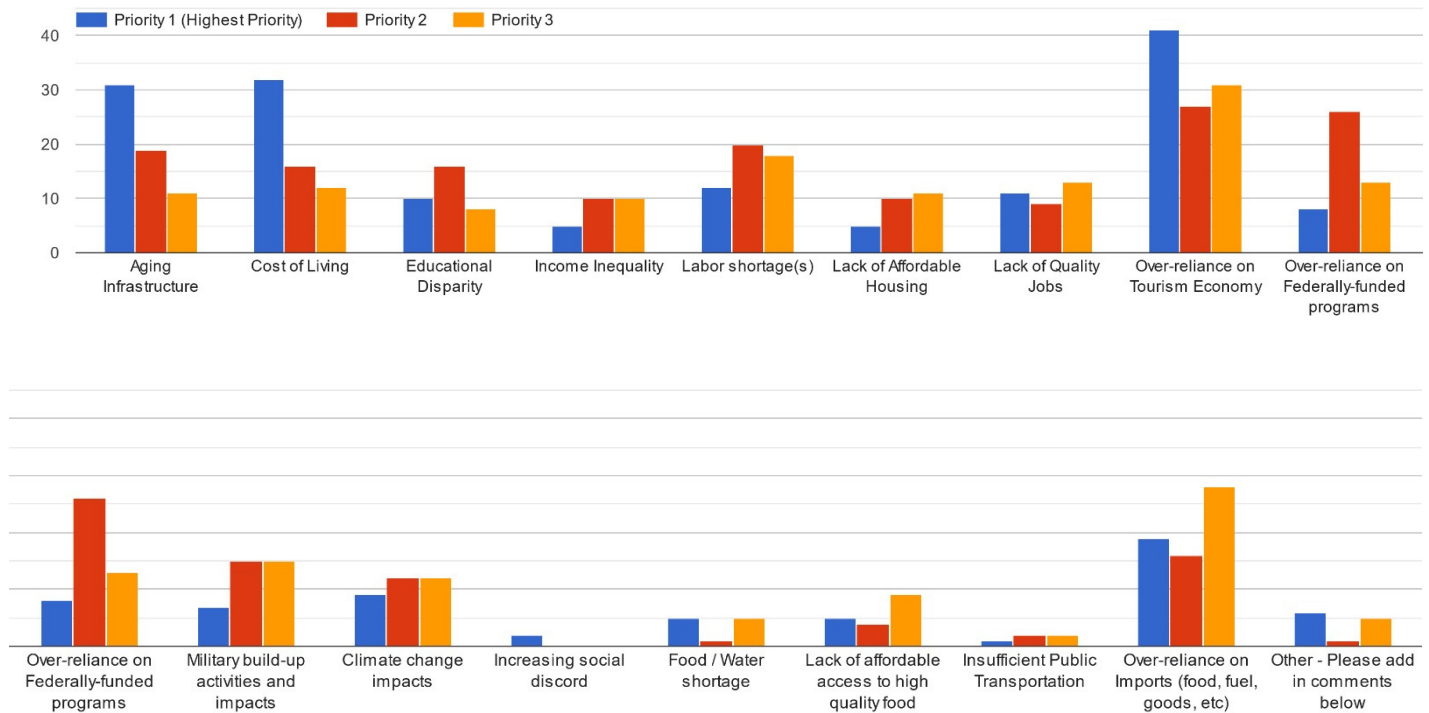


*Note: Numeric "Top 3" by weighted responses*

1. Typhoon / Storm Surge
2. External Economic Crisis
3. Disease Outbreak



Question: A shock is a sudden event that impacts the vulnerability of a system. In your view, what are the TOP 3 shocks that are MOST LIKELY to impact CNMI's long-term sustainability? Please select only three with "Priority 1" being the highest ranking.

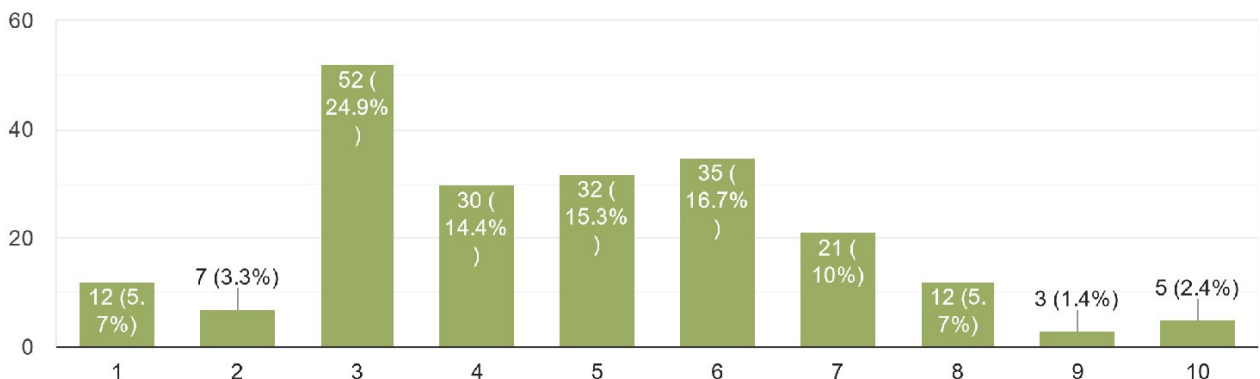


Note: Numeric "Top 3" by weighted responses

1. Over-reliance on Tourism Economy
2. Cost of Living
3. Aging Infrastructure

Question: On a scale of 1-10 with "10" being high, how "resilient" or prepared to "bounce back" disruptions (natural/social/economic) do you think CNMI is today?

209 responses



## Community Visioning

### Question:

What is your vision (hopes/dreams/ideal outcomes) for island-wide growth in 2030? (177 responses)

### Response:

Updated Comments as of 6/2/2021

Saipan is self reliant and sustainable. We have a litter free environment with trash cans and trash pick up at public places and recycling with safe recreation locations for locals and tourists. Food and power and transportation are more affordable - maybe we can reduce costs by making more things we need here. We would have a credited university and good diverse jobs and skilled local technical workers so we don't need to rely on CWs. We could nationalize people who have been here helping build and contribute to CNMI and can grow population centers throughout our beautiful islands.

For the people living in the CNMI to be healthy, financially stable and no drug/domestic violence/child abuse/sexual, etc.

Sustainable power & water, smaller government and increased private ventures/business with adequate pay, locally grown agriculture and fish industries to help with over reliance of import for healthy nutrition needs, green tourism and retreat/conference tourism, alternative education and SEL Gap charter schools targeting Gr3-Gr4 (catch disparity low) and increased village/community level Family wrap around programs (advocate led family & school connections / ongoing organized localized physical activity Rotation groups of 1:1 or 1:3 youth-adult mentors hiking, fishing, proa sailing, swimming, camping/ upper elementary & middle school 1:1 or 1:3 youth adult literacy booster )

To be able a staple in self sustainability in the CNMI, more local produce and organic alternatives throughout the marketplace.

#### Self sustainable

A self-sufficient and sustainable community environment promoting health, safety, and financial security.

Self sustaining energy food and water

More sustainability actions, limit military activities, be eco-friendly (ban plastic bags, green roof project), vocational courses to be taught in high school, prioritize educational advancement.

I want people of CNMI to have good jobs and safe and fun places to live so people can be happy and healthy and stay on our beautiful islands.

DPL to have farmer friendly rates for commercial agriculture, less dependence on imports of fresh produce, increase commerce within Micronesia region, heftier fines and punishments for drug use/distribution, heftier fines on littering, cameras in public spaces

Strong diversified economy free from reliance on federal handouts or federal law changes

Resilience of infrastructure to future storms, gradual switch to renewable energy that may be well-suited to the impacts of typhoons, increased knowledge of climate change impacts and more public involvement in civil affairs and community building

Repave beach road and middle road and add center lanes on both roads

100% self sustaining electricity island based on renewable energy; food sustainability through agriculture, aquaculture, and fisheries management, resiliency and adaptation to increasing natural disasters including high quality infrastructure. Strict enforcement for environmental regulations, Improved solid waste management and implementation of effective recycling program; 100% literacy rate and high school graduation rate, growth of NMC college to include more Bachelors Programs and scholarship opportunities for under-served communities, more quality job openings to improve all these areas, etc.

A self-sustaining community of happy, healthy people

More actual sailing programs on par with soccer and dune buggies/ driving pink mustang muscle cars. Get Velomobiles here ; These are electric power assisted pedal vehicles. Look at the ELF by Organic Transit and PEBL on [www.betterbike.com](http://www.betterbike.com)

Independence of our nation through a stable work-force, social tolerance, and overall healthy well-being for each and every single individual who is born and raised here.

Unity, unity, unity. Unity despite political affiliation, unity against foreign power or monies and unity within each available system to push forward for a self sustainable Marianas.

More trees! Emphasis on education, locally-produced food, and more priority on tourist attractions that can garner a bigger pool of people (not just the rich aka casino).

To be more economically efficient and more new buildings and roads being built

Better housing plans for single and families.

Fix and improve school systems. Hopwood Junior High School is a disaster. Increase funding for DPS to increase efficiency. Fix our roads and stop letting Chinese lease lands to rent rooms for unreasonable prices. Also, government officials should calm down with spending public funds while the CNMI is taking way too long to recover from every typhoon that comes.

To be more self sufficient

None

Healthy and thriving natural environment (land/ocean), government system that is not so corrupt like it's a damn game of monopoly, better healthcare system, better educational system, more hardworking locals and a stronger sense of community and practice of local culture and lifestyle.

That there would be less people struggling to find homes or transportation to work and/or school

sustainable tourism and another burgeoning industry that is except by the public

i hope Saipan will recover from lack of tourist arrival. and wish the government will beautify the island again specially Beachroad and Garapan.

Generally more financially successful, (no offense) beautiful, less pokers and cafes, more divers businesses and entertainment places and please.. Please.. Better education.

Sustainable Tourism

measured economic growth with a focus on destination enhancement...priority 1 is waterfront improvements. Also an emphasis on the warm welcoming Hafa Adai spirit..every resident has a role to play in making our tourist feel welcome

SOLAR PANELS ON ALL ROOFTOPS!! break our energy dependence on carbon fuels.

CNMI needs to take a hard look at the price that they paying to sell our islands to the highest bidder. Control what is being built....should make our island better and keep it beautiful.

My ideal vision of island life in 2030 would first of all be able to fully trust and rely on the hospital, bringing in surgeons and other important doctors that can immediately detect any forms of cancers/diseases. As well as a revitalization of all the equipment there and for new equipment to be brought in. Eliminating the need to go off-Island. Find a solution to the ever growing car population. Etc

Complete sovereignty

Sustainable; considers long-term impacts, and factors environmental/cultural needs into planning. Moves away from gambling/gaming-based tourism and embraces ecotourism (and leans into marijuana-based tourism out of Asia).

Economy

More sustainability, transportation & increase in population...

Transition into renewable energies and energy methods that are resistant against powerful typhoons and may aid in adapting to climate change. More focus on locally grown foods rather than imported. Increase awareness on climate change and how to adapt to typhoons and other climate-generated hazards. Proper rebuilding of vital public infrastructure and private homes. Shift of government funds focus on community development rather than economic growth. Plicht to better management of vacation rentals to better addressing the housing issues present on the island (like higher cost of living, foreign ownership, unbalanced focus on tourism and commercial rather than residential); note: Hawai'i Island forcing permitting on short-term vacation rentals.

More nature trails with appropriate signage and camp sites and good facilities with outdoor education, cultural engagement, and activities for locals and tourists.

Focus on not relying a lot on tourists. Time will come forces we cant control, like climate, external political situations, would hinder people from coming to the islands, and what would happen to people here? People here should be strong internally, strong agriculture, strong culture, strong bond between people -- all within so everyone on the island will be okay whatever happens.

CNMI has affordable transportation between islands, affordable commodities, good paying jobs, and a functional healthcare system so all people can have access to high quality lifestyles.

Saipan is self reliant and sustainable. We have a litter free environment with trash cans and trash pick up at public places and recycling with safe recreation locations for locals and tourists. Food and power and transportation are more affordable - maybe we can reduce costs by making more things we need here. We would have a credited university and good diverse jobs and skilled local technical workers so we don't need to rely on CWs. We could nationalize people who have been here helping build and contribute to CNMI and can grow population centers throughout our beautiful islands.

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#### Thriving and healthy community

Become a Blue Zone country

Civic education, environmentally-friendly laws and enforcement of laws, higher minimum wage, government transparency, quality primary and secondary education, higher GDP, more community events, climate adaptation, no austerity

An economic industry that provides jobs that don't really on tourism, marijuana, or the casino. Having a mall that sells affordable clothes and products and not little Chinese shops. Having more affordable housing for all citizens and preventing landlords from gradually raising rent prices.

Environmental shift toward a more eco-friendly island. Island-wide sustainability.

Growth in CNMI prioritizes our culture, our people, and our environment to ensure people have access to diverse job opportunities and are able to maintain our way of life now and in the future.

#### Family and cultural growth

A healthy and thriving community actively engaged the local culture(s).

Rota is a peaceful and safe place were residents can make a good living and have health and education needs met here so our youth can stay and the community can thrive through local entrepreneur

Tinian is a thriving tourism hub that supports local businesses and reinvestment in the community.

Saipan has local food, local jobs, and better internet to support a growing tech innovation economy that showcases the talents of our young people on island.

Organic Community farm for needy individuals

The will to live off of land as an indigenous and not be forced to practice the western ways so alien and unhealthy. That alien way of life is killing an endangered human race. We need help.

Saipan is a self-sustaining island that has abundance of well managed resources including an educated community that invests in youth, wellness systems, and provides opportunities for all.

Growth happens when you nurture those that make growth possible. You only have 24-hrs in a day - exhaust the effort in people, operations and industries that actually produce results.

In the year of 2030, I hope for the CNMI population to have had adapted to a sustainable way of living. There will be constant collaborative effort from the government, the private sector, and the local community.

Subsidized water catchment and solar panels. Decentralized smartgrid power infrastructure. Subsidize organic/hydroponic farming. Island-wide soil testing and remediation using best available science to encourage healthy food supply. survival

#### More natural features

Balanced economic and social growth. One that does not place too much strain on our environment and resources.

The island has incredible opportunities if we think long term rather than short term, copy beneficial ideas from other jurisdictions, and then execute competently. For example, the CNMI has all the ingredients (except a reputation for clean, competent governance) to become a leading jurisdiction for trusts, intangible assets (like intellectual property), and forming LLCs by 2030.

to build a university and sports-centric economy

#### To be self sufficient

For the people living in the CNMI to be healthy, financially stable and no drug/domestic violence/child abuse/sexual, etc



- 1) Quality public education and trades education
  - 2) Strong healthcare system
  - 3) Awareness of, accessibility to, and enforcement of eco-friendly practices, like banning grocery/produce bags (& other single-use plastics) and municipal composting & recycling, instead of just a landfill
  - 4) Making the minimum wage rate a living wage
  - 5) Encourage more local food practices
- Overall, a self-sufficient island chain.

Sustainable power & water, smaller government and increased private ventures/business with adequate pay, locally grown agriculture and fish industries to help with over reliance of import for healthy nutrition needs, green tourism and retreat/conference tourism, alternative education and SEL Gap charter schools targeting Gr3-Gr4 (catch disparity low) and increased village/community level Family wrap around programs (advocate led family & school connections / ongoing organized localized physical activity Rotation groups of 1:1 or 1:3 youth-adult mentors hiking, fishing, proa sailing, swimming, camping/ upper elementary & middle school 1:1 or 1:3 youth adult literacy booster )

#### renewal energy

Sustainable power & water, smaller government and increased private ventures/business with adequate pay, locally grown agriculture and fish industries to help with over reliance of import for healthy nutrition needs, green tourism and retreat/conference tourism, alternative education and SEL Gap charter schools targeting Gr3-Gr4 (catch disparity low) and increased village/community level Family wrap around programs (advocate led family & school connections / ongoing organized localized physical activity Rotation groups of 1:1 or 1:3 youth-adult mentors hiking, fishing, proa sailing, swimming, camping/ upper elementary & middle school 1:1 or 1:3 youth adult literacy booster )

We find true investors that we protect as symbiotic relationship.

Self sufficiency

For the people living in the CNMI to be healthy, financially stable and no drug/domestic violence/child abuse/sexual, etc

Need to come up with real world solutions for bringing income into the CNMI not just federal money.

To unite. To grow in preserving our island, culturally and through agriculture.

No additional military bombing, protect Indigenous lands and rights, 100% govt renewable energy, Northern Islands into protected Indigenous lands with eco-tourism/education programs, increased farming programs

A self-reliant CNMI with every family in the highest paid bracket worldwide, and one of the smallest carbon prints in the world.

Positive. The economy will be self-sustaining able to utilize existing workforce.

That are economy is stable

\$50 per hour

Better roads, sidewalks on each street, cleaner environment, less corruption, better investors, smaller government, diversified economy

By 2030, the CNMI will have a mental health institute w/professionals, Agriculture production will be enough to sustain the islands, Reforestation of the islands terrestrial environment will occur on public and private properties, reduce run off by 70%, and Reestablish coral populations as well as establish artificial habitat around the islands to enhance fish population

Increased infrastructure should be given thoughtful consideration. Saipan is an island paradise and all these developments simply negates the aesthetic ideals. There needs to be a well-balanced approach to providing increased infrastructure to meet the demands versus "how much more is enough?" The vision presented by Jerry Tan pleaded for a world class destination.

That should translate to High Income with Quality Destination. How does the our vision tie-in with this theme? Would we be doing CNMI a favor with increased developments? Or, should we focus on increased aesthetic developments? For me personally, beauty in an island setting is well worth the trip.

Having a sustainable renewable power source for the islands, green development becoming the norm and not a mitigation measure.

More forward thinking in government decisions rather than immediate gratification

Sustainable Economic development that incorporates local jobs and promotes environmental protection as well as the health of our residents. Economic growth needs to be tied to direct benefits to residents and not just for economic sake. We shouldn't promote development of 12 hotel projects when we only need 5. We need to be watchful for the laws of diminishing returns. Too much development hurts our island and makes it less desirable for tourism.

Sustainable economic engine

Beautification island-wide with a bustling economy. Think mini Singapore. We have potential, but we need to get our priorities straight.

1) Supporting Small Businesses, not Big Corporations. Tax breaks to small business, Not Big Businesses. More jobs can be created if we have increased entrepreneurship and business enterprises. 2) Infrastructure Upgrades: Water, Sewer/Roads.

Moving forward with clear consensus

1) Supporting Small Businesses, not Big Corporations. Tax breaks to small business, Not Big Businesses. More jobs can be created if we have increased entrepreneurship and business enterprises. 2) Infrastructure Upgrades: Water, Sewer/Roads.

Why is "growth" viewed as a positive thing too often? My hope is to live in a clean, safe and healthy island environment without too many tall buildings, overpopulation and with a government that actually serves the public. I understand the limitations we face and acknowledge the good work by CUC and CHCC.

Highly Educated & Skilled local labor force; Tech Centered; High Paying Satisfying Jobs

Financial/Job security and abundance for all. And no virus.

Economic development that creates wealth & job opportunities that provides tax revenues to improve & provide public services.

Multiple self-sustaining economic infrastructures (not depending on only casino or tourism).

Better management of environmental policies and regulations.

Less reliance on tourism as a sustainable economy.

Less reliance on imported goods for sustainable living.

No "other" islands leased to the military for destructive training.

A more locally trained workforce to lessen dependence on CWs.

island can achieve independancy in energy supply leveraging natural power and food supply from on island farming

My vision for the CNMI is to have a sustainable, high end tourism, combined with island hopping to each of the Northern Islands either via plane or by boat.

Parks and tour sites should be properly maintained, with good landscaping, public amenities, and security

Diversification of industry can occur with either medical/retirement tourism, along with fintech, or low taxation (similar to Puerto Rico)

A clean, trash-free, healthy terrestrial and marine environment.

Quality of living for all CNMI residence

100% renewable energy, environmental/health/education investments, Indigenous Renaissance

An informed CNMI with a self-sustaining economy that does not sacrifice the region's natural resources.

Smart development that includes beautifying the island at the same time. No new developments until all old dilapidated buildings are either covered to new, remodeled or removed to eliminate the constant eye sores around island. New legislation that requires proper bonding and ways for the CNMI to enforce smart, safe growth both from a utilities perspective but as an island wide economy.

Economic stability, especially if casino industry collapses.

Widespread Economic Diversity

lessen governmental influence in day to day life; get rid of useless governmental programs and regulations

That we collectively have an action plan on diversifying the economy, and are taking steps that address the underlying reasons why we haven't successfully diversified before. Promote more small business and locally-owned business growth.

cleaner water thru faucets, recycling centers, free wifi in community centers, more manufacturing, more entertainment

Widespread Economic Diversity

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That we collectively have an action plan on diversifying the economy, and are taking steps that address the underlying reasons why we haven't successfully diversified before. Promote more small business and locally-owned business growth.

I envision better healthcare system, and state of the art critical infrastructure

I envision our CNMI's natural beauty continuing to flourish for the generations to come. Our people are willing and committed to protecting our lands, teaching our children to build a sustainable future, and uniting the Marianas and the Pacific Islands in the Micronesian region.

Reduction of fossil fuel and more renewable energy i.e. solar power

CNMI embodies great value for family; yet, I do not see our government making the same decisions. CNMI community wants family values. We do not want casino, we do not want poker; these are not family values.

CNMI have plenty islands. You have the goat island. You need deer island,pig island,cow island.

An educated populace that are proactively involved in all facet of our community.

Increase in tourists

Technology is improved so there is wifi access and devices for everyone. Government offices could be online so people don't have to drive all over. And services for water and trash would be more reliable and deliver better quality. People are healthier and there are more and better jobs.

Improved economy through enhanced/improved economic infrastructure.

Increased ecotourism, focus on well funded education, better marketing to non-Asian markets

That we will still continue our traditions and culture in a sustainable matter.

Ocean elders preserving culture alongside scientist teaching our children to become culturally aware scientists for our community; ultimately leading to better decisions about policy. A sports-centric economy that thrives because of external drivers providing resources for internal capacity building. Using current federal funds to improve every last bit of infrastructure as possible to position the CNMI for the next 50 years.

To be able a staple in self sustainability in the CNMI, more local produce and organic alternatives throughout the marketplace.

To be able a staple in self sustainability in the CNMI, more local produce and organic alternatives throughout the marketplace.

For a vibrant Commonwealth that prioritizes a balance in environmental health, urban growth, and overall community wellness.

To be resilient in the face of climate change and changing world conditions, yet adaptive to continue to grow and strive to be more self-sustaining.

A self sustaining economy not over-reliant on tourism

For everyone to make a lifestyle change. For people who tell themselves they don't want to do it for what ever reason, say I want to do it. In regards to help out each other, practicing sustainable fishing and farming, taking pride in what they do on a daily basis (no shortcuts in infrastructure buildouts), passing down tradition, work because they want to and not because its another paycheck, assist the less fortunate, looking at negative stress and turning view it as positive stress, and changing the mentality of what's in it for me and replacing it with how can I make a difference in others. Having this mindset would greatly contribute to others hopes/dreams/ideal outcomes. My vison is to help others accomplish their goals, to make it one goal.

Self-sustaining

Sustainability and Resiliency on our natural resources and infrastructure

Clearer direction with the government and growing economy

Growth in various industries

Self-sufficient and sustainable economy and income equality for those with credentials for it.

Agricultural for export and food security

Healthy happy community engaged in their environment.

I dreamed this island can be a small version of Taiwan. Diversified culture, self-sufficient of food, water even the power, we can use recycled energy like solar energy, wind energy. Set up all kinds of technology academy to training local working labor and create more local working opportunities. To Improve medical industry to attract more retirees from all around the world . Provide more opportunities for local talent and more people would like to come to the island for residence , for study, for retirement.

Moving towards a more sustainable environment throughout our environmental health, mental health, social health, workforce, and education

Food security

resilient, self sufficient

Clean, safe, healthy environment

Sustainable development that will produce environmental and economic stability for future generations by adopting the "quality over quantity" mentality.

To have better infrastructures that support the growth of a healthy environment.

for building a drag strip on saipan just like the ones in guam

Economic responsibility, cultural awareness, and self sufficiency

Self sustainable

Sustainable & efficient communities

15 thousand-capacity convention center

Redevelopment of abandoned and blighted properties

Good economy and community health growth

We have high quality and universal access to basic support services including healthcare, healthy food, potable water, and high quality education.

Environmental Sustainability

Sustainable economic development for community maintaining the traditional and cultural values

Less development in Rural areas from multi-apartments/condos. Stop Rezoning Rural Areas and Stop Conditional Use in Rural Areas.

Invest in tech education for the youth and help bring blockchain technology to the CNMI

I see all of the stressors and impacts are interconnected, but they are all ultimately connected to the land. If we do not have control over our land, we have nothing.

All residents live in safety.

Sustainable economy, better education and healthcare system.

A self-sufficient and sustainable community environment promoting health, safety, and financial security.

That our economy is stable.

Lowest Poverty level and unemployment rate among territories.

A self-sufficient and sustainable community environment promoting health, safety, and financial security.

Self sustainable

Economic growth that benefits the people while improving cultural and environmental preservation and conservation.

Investment on Rota supports good jobs and job training and revitalization that uses what we have instead of clearing more land and abandoning older structures that could be fixed. We will have redundant power and water systems and emergency shelters in each village that protect all people and vulnerable assets like our health center in addition to vulnerable people (sick, elderly, youth etc). Transportation is more affordable and costs of goods go down, and we are able to grow and use our own produce. We have standard zoning in place to make sure new development has the right look for the different villages and a central permitting process to help developers and the people build new and rehabilitation projects.

Economic sustainability

Major export of agricultural resources that Rota is known for as well as a sustainable import of goods that are not overpriced.

Available jobs, economic sustainability

For everyone to be at peace and work together as one to get situations coming our way settled.

More businesses to help with job availability and the economy. Safer gym (the ceiling is still broken).

Island will be like city, with lots of infrastructures, universities, malls, hospitals.

More jobs available and live a healthy life style without crimes

More job opportunities and affordable cost of living.

Economic Prosperity

Sustainability/Self Reliancy -- being able to survive any economic crisis by relying within, rather than being dependent on outside resources.

I hope that by 2030, the CNMI boasts industries apart from tourism. The tourism industry is not enough to sustain the CNMI's future and there need to be other ways for the Commonwealth to gain revenue.

Greatly improved infrastructure. Shift to sustainable energy sources and reduced cost of living.

Build small businesses & locally-based economy

To have more high paying job for the people

Self reliance

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**Question:**

**What is your vision for growth in your village or precinct during this planning period? (168 responses)**

**Response:**

*Updated Comments as of 6/2/2021*

more trees

Active Community Centers as there are many families/children that do not have access to internet and need to be engaged in social activities.

I'd like to see Dan Dan grow with more shops and jobs and better beach parks. We need more entertaining things to do here and since we are near the airport maybe we could also have more fun things for visitors here too. I'd like to see like a music art teen center and maybe it could have a pavilion for concerns so we don't always have to go down to Fishing Base for Frame Tree.

Sell/lease abandoned homes, road expansion and walkways and bike paths, control boonie dog population, better zoning regulations to minimize inappropriate commercial establishments within the villages

Better roads, more village/residential focused planning efforts. Greater emphasis on business friendly government policy and regulations

Rebuilding/repair of Yutu-impacted homes and public infrastructure (especially schools), better storm-water management, implementation of sustainable land-use practices

Limit business since most properties are residential

applicable to whole island

I would like to be able to live in my village, and not need a car to get my basic needs met (walk/bike/bus to groceries, health care, school/work).

Grid tie solar with equivalent credit from CUC for Kilowatt generation flowing from Solar arrays to the grid. Not the current 'Net metering' program, which does not address larger arrays. In effect hire the array owners and pay them a check for net kilowatts generated for any given month. More people will build grid tie systems for use during peak power usage hours.

Gradual increase in social growth and healthy connections with peers, colleagues, friends, family, etc.

Safer, cleaner and well-lit streets. Chalan Kanoa has been neglected in many ways by the mayor, our representative, businessmen foreign and local. Our C.K. Community has long been taken advantage of and I would wish for foreigners or locals to no longer hike up anymore rent prizes. (Although these issues also resound throughout the island).

Better housing and public transportation

The houses affected by the typhoons of the past would be fixed

None

Removal and release of land of that disgusting sign for Imperial Casha. You know, lightweight stuff.

Improvement on roads and affordable housing

minimal growth

i am hoping for a new plan for saipan. we need to bring back tourist here because it is were the island gets its income.

Better roads and housing, and I just hope.. A safer place to be in..

Sidewalks and good infrastructure (coupled by clean and safe environment)

Education! Health! Indigenous Pride!

Clean up the debris left over from Super Typhoon Yutu. Still a lot of abandon warehouses with loose debris which would damage houses and cars...and even hurt people if another Typhoon hits.

To have a more residential neighborhood

Affordable housing and improved infrastructure.

Business development

Road pavement & increase of population

Fixing public infrastructure (like community recreational areas)

We could use some better infrastructure in San Vicente. We should invest in some mixed use development and build up not out to maximize our space and views.

More food gardens. Like everywhere should be a food garden, like an island food paradise. No one would ever get hungry and we would not depend so much on imports.

San Jose should have dedicated public health facilities that include veteran services and specialized economic sectors like tech and agriculture to support good paying local jobs.

Garapan is clean and beautiful and making us all money! We fix our streets and fix the flooding so it can be the Hafa Adai welcome center to CNMI. We have weekly cultural events for everyone in the Paseo and at AMP and nice stores and sidewalks with replanted trees and Hyatt area doesn't smell bad anymore and maybe less massage ladies on the streets harassing tourists.

Garapan is clean and beautiful and making us all money! We fix our streets and fix the flooding so it can be the Hafa Adai welcome center to CNMI. We have weekly cultural events for everyone in the Paseo and at AMP and nice stores and sidewalks with replanted trees and Hyatt area doesn't smell bad anymore and maybe less massage ladies on the streets harassing tourists.

Boatyard for 500 Sails secured.

Civic education, environmentally-friendly laws and enforcement of laws, higher minimum wage, government transparency, quality primary and secondary education, higher GDP, more community events, climate adaptation, no austerity

An affordable public transit that is available in the entire island.

Because NMC is in Dan Dan it would be really great to see more investment in education and especially in green technology and jobs in my village. We have such gifted young people that aren't able to get good jobs here so they can stay here so maybe if we built a technology innovation center our youth could getting the training and opportunities they need to get high paying jobs and stay here to continue to invest in our community and help CNMI grow.

clean water

A clean and supportive community with little growth.

Songsong is a tourism attraction that has local businesses with good locally grown food and showcasing the art and culture of our community.

Sustainable water, waste water, and solid waste management systems are put in place to allow for increasing growth and economic investment in San Jose.

Gualo Rai could be a commerce hub with mixed use development and walkable bike-able streets to reduce reliance on cars and make transportation accessible for everyone.  
increased safety

Better security against theft.

Papagao should be a conservation area. Too many big trees have been being cut down for development and it is like that song about parking lots - we will know the value when the trees have all be cut down. We should have a legacy trees program like they do in other areas so the big old trees that have made it through wars and fire bombing can continue to flourish.

Infrastructure improvement.

My vision for growth in my village would be information outreach on sustainable practices. There is a large portion of my community that I feel are uninformed and unaware about crucial aspects of our environment and how small acts affect our island as a whole.

A paved road would be a good start.

stronger infrastructure

Wastewater improvement

Access to clean, reliable water. Investment in outdoor/recreational activities (trails, pathways, etc). Sewer.

I'd like to see existing buildings refurbished plus a few new, nice buildings that can attract and keep investors and professionals.

my village would not see specific changes in this planning period... some villages should be left as rural and less developed

Safer or designated sidewalks

That there is a playground area for families to bring their kids to

See economic development/revitalization of public government housing-land on capital hill

For water to be clear of PFCs and other contaminants

Residential development required rain water catchment

See economic development/revitalization of public government housing-land on capital hill

Have safe play areas for our children.

Better use of land

That there is a playground area for families to bring their kids to

None

Less traffic and more enjoyment of outside views, people here in the CNMI underestimate the idea in projecting hope and the betterment of our islands.

Continue prioritizing beautification projects and sustainable growth initiatives

For water to be clear of PFCs and other contaminants

Smaller carbon print and sustainable housing for every family.

Better infrastructure.

Clean and safe environment

Safety

Sidewalks on each street, sewer line so no septic, paved streets, 24 hour potable water

More working households

Mindset change in the youth on awareness of what is really going on and give options on what they can do to help mold the system, become environmental stewards , and become resilient to external factors

Taxing all residential units for their areas' beautification projects.

Revitalization of unused structures i.e. La Fiesta Mall, Plumeria Hotel, Mariana Resort & Spa.....

Better traffic management

Sustainable growth that is environmentally sensitive and respects local traditions. Civic pride needs to be prioritized

Safety and Security

I would like to see more parks for the children and sidewalks for safety. Restaurants would be nice too.

Reliable, convenient, and frequent public transportation island wide via light rail. More cottage industries and home-based businesses.

We are such a small community, what happens in one village impacts all villages. We live in Capitol Hill, but we visit playgrounds in SV/Dandan & San Roque (pau pau beach), etc.

Smart growth. Not growth for growth's sake.

Enforce anti-littering, reduce crime, improve the sewer system in some areas that have none for decades, subsidize septic tanks in areas where there is no sewer system, etc. Too many needs for a long time but no progress to date despite having a large number of representatives in the Legislature. Just enforce the laws and not repeat the mantra of "we are working hard, doing our best, etc."

Less blight and more opportunity for youths to be employed and or schooled in vocational education

That I can feel safe to let me kids play around the neighborhood like when I was younger and not fear that shady characters will be kidnapping/molesting/selling drugs to them. Wider roads, cleaner streets.

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Improve the current infrastructure (e.g., sewer, water, and power). Expand the public sewer collection systems (Most, if not all of Dandan are on IWDS - install sewer gravity lines, force mains, and lift stations and expand Agingan WW Plant capacity), improve water quality (drill more wells) and water loss (fix all the outdated and leaking lines and valves, cut off illegal taps), and improve the distribution of power (remove wooden poles).

For residents to have access to capital to allow for financial liberty & security to make improvements in their villages & quality of life .

I would like more agricultural related infrastructure

development of better health care system and less dependency on tourism

Improved land-use and infrastructure

To unite as one community and work on resources that would help distinguish the village on its own uniqueness that would also attract as one of the showcase to visitors. Example, I took a bus tour in Canada as part of a package trip, the driver drove us around a village with houses surrounded with beautiful flowers and landscaping. The driver's cheerful personality in

Cultural-Environmental revitalizations will lead to economic sustainability

Improved infrastructure and community-events

I would like to see more gov't buildings beautified and used to the extent they were developed. Roadways maintained and no littering allowed in any areas.

Not my village: but repaired roads, especially Beach Road.

N/A

lessen crime and homelessness

more entertainment

Proper planning, land management, and enforcement of building safety codes.

Outdoor activities is the near norm for my neighbors in Capitol Hill. The Gov't housing areas 1300block and 12block have been filled with residents working out and walking. The roadway near this area is unsafe. There are no markings on the road and there are multiple blind spots that have tall trees or large grass growing.

Zoning must stop approving "conditional use" on construction/development in Rural areas, such as, building more apartments, condos, etc.

Great to see families out enjoying nature; but don't trash it! The basketball court and playground in San Vicente (Triangle) is a great addition. I hope our community respects it and treats it well.

In my village needs a growth in permaculture gardening to be sustainable village.

Free community outreach education centers on all villages of precinct 1.

To be able to stay alive.

We should clean up the trash and keep it clean.

Rezoning of poker and gaming establishments away from residential areas.

More restaurants

I would like to see that we have a community-based farming area work people on the bus can go there in farm together as a community

Keep development to a minimum. Improve roads and utilities services. Encourage roadways and ground maintenance along roadways even if its on private property.

To have a more connected community.

move more government agencies to Capitol Hill. Prioritize the Garapan revitalization

To promote local businesses such as agriculture and fishing sales, be resilient in the face of climate change, and strive to be healthy and continue to remain a safe and peaceful community



## Increase in Safety

Garapan Revitalization, locate areas with prime farming soils and pastures and zone for agriculture, identify known problematic watersheds and provide solutions and implementations, create new artificial reef habitat to support growing number of fisherman. Create an emergency plan for future pandemics or natural disasters specifically for the geographical location or at the village level. Provide technical knowledge and incentives for people to partake in subsistence farming within their property. implement ponding basins on to all residential areas and parks to assist in water runoff and aquifer recharge. Reforest degraded forest areas and ensure compliance of all the above mentioned

Underground energy distribution system

Paving roads and generating revenue activities

Education

Small business/entrepreneurs

Public facilities in the village (store, firehouse/EMT, police station, basketball court, etc).

Residential and agriculture

Honest, logical, and equal communication between government and citizens

Opportunities for youth

Infrastructure can be improved, sewer system is in good condition. No abandoned house in the village. We can have our own street address. To move towards more walkable areas for our precinct and reduce flooding for many of us who walk throughout our condensed villages of Susupe and Chalan Kanoa and a much safer, cleaner, and greener community environment

water runoff

gradual, orderly and with progress

I appreciate the smallness of my village so would be opposed to any new development other than residential single family dwellings. Sidewalks along the main roads are important for the overall safety of pedestrians , as well as control of the feral dog population.

To have a safe and clean village

to better our island and health care

Inclusion!

Resiliency

more retail, service and hospitality businesses

Assignment of street addresses

Health education and welfare

It would be great to have some local fruit and veggie stands on the back side of the island to support local farmers and reduce the need to drive to Garapan and other increasingly crowded and busy areas. Regular farmers and crafts markets featuring local musicians and food vendors maybe rotating through villages would be a great way to do this and maybe COTA could provide free or low cost bus service to reduce parking demand especially at these events. It would be great if these could happen regularly at established and maintained community parks (with trash pickup and toilets!) This would support our local economy and also promote more tourism around the island.

Effective Zoning

Maintenance of basic infrastructure and community access ( Road and storm management issues )

Safe and resilient homes, community/ village events, support backyard agri/aqua cultures, youth involvements

Rural areas to remain environmental pristine and friendly for coming generation to enjoy as we have.

Fix the roads. Save the trees.

Protecting the environment, empowering youth esp. young women, growing our own sustainable food sources, creating jobs and economic access, increasing community wellness including mental health concerns, etc.

Community connectedness

Instead of allowing new development, find a way to utilize the abandoned buildings throughout not just the north side, but throughout the island.

Complete streets and walking groups. Community agroforestry

highway signs, bus stops for students

New and improved homes

Resiliency

Revitalization of the economy in line with preservation of local natural resources

Songsong is a redevelopment hot spot and an eco-tourist center with good local jobs that promote tourism and preserve cultural identity and our environment, featuring local markets, music, art, and other events. A training and community center that helps identify job training needs and gets the youth engaged will help local residents get good jobs and stay on Rota.

Patience and understanding

Development of parks and/or sidewalks to promote health and wellness for all.

Community recreational facility, paved roads

Educate the young minds on subsistence and nature based solutions

Better roads.

Fully completed Infrastructure

Road infrastructure, more street lights, beautification around the village

More housing and infrastructure development.

Urban Development

Zoning Enforcement and Issuance of citations on eye-sores. Take the ugly out in order to showcase the beauty of our islands.

Improved road lighting and safety. Improved roads and beach maintenance.

pave Tapochau Rd, limit village development to residential/small business (NO HOTELS)

To have more high paying job for the people

Clean, healthy living

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**Question:**

**Do you have any other comments regarding sustainable development planning you would like the Office of Planning and Development to consider? (127 responses)**

**Response:**

*Updated Comments as of 6/2/2021*

We need more enforcement and better permitting. All of these little developments are popping up everywhere without parking and they keep getting permitted even though there is no more room. There is no oversight and I see violations all over but we only give the casino a bad time when they make the paper for another injury. The AG should investigate all the sloppy building and lack of enforcement and maybe make an enforcement team to help make sure crimes are reported and we do something about them.

Buses for everyone with big wheels. Fix the roads please. Co-op for pesticide-free farming. More community gardens. I love the murals! More public parks and trails. Smart grid on Saipan and interconnected solar farms. CUC can set it up! :) If we make CNMI a crypto-heaven with local laws that favor crypto and blockchain companies, we may attract some business in this emerging field.

A recycling center since canned drinks are popular for all its added benefits additional income, disposal of trash, and so on.

CW issues and Green roof projects

I think the government should invest in young people and local business. We should have a full college that helps get professions trained up here so we can study and work without having to go off island. Or maybe we could have more exchange programs. It costs so much to leave island or even to get things moved here that the government should make programs to help more.

Businesses fund the majority of the CNMI government. Government planning should begin with how best to make business easier for businesses.

I really hope that renewable energy can be a priority especially in long-term development. Perhaps there can be an analysis done for the potential of different types of renewable energies for each unique village/location. Then an action plan along with an SOP to get the right contractors. It is crucial to get the right contractors because in the past, Saipan Southern High School had faulty wind-turbines constructed which had been taken down. We want to spend money wisely and in the long run mitigate and adapt to climate change.

fix Garapan hotel street

Repair existing structures such as piers and gloating docks for maritime access of locals and tourists such as outer cove and Smiling Cove with the funds already disbursed by the U.S. Federal government before creating more development of the undeveloped shoreline and reef. For instance the toilet at Smiling Cove has been closed for more than six years! The pump out facility on the transient dock is not operable. Where does the sewage go? I do not think the operators of the tourist boats go offshore to pump out their holding tanks 3 nautical miles seaward of the reef. The proof is the raw sewage into Smiling Cove Marina. (Who cares where it comes from! It is nasty!) Supporting this developed infrastructure with a modest fee will generate a modest surplus to continue maintenance and operability. Also the dive site moorings are nearly nonexistent now. Think reef impact while the tourists visit our reefs.

Not within this timeframe

Unfortunately, I do not know much about this yet and do not know the limitations or jurisdiction. I do know that our roads, and I mean all of them, need a whole lot of work done.

Imperial Pacific is really controversial.

N/a

Fix our roads and stop letting Chinese lease lands to rent rooms for unreasonable prices.

No

There is nothing wrong with doing your job and helping the community. Not everything is about self gain, look where that left Raffy boy.

None

Dont reopen the paseo to vehicle traffic. thats a terrible idea. a parking garage and making more one way streets and walking areas in Garapan would be a better idea

Continue to focus on attracting multiple visitor markets to ensure that our eggs are not all in one basket.. Can use room inventory (hotels/airbnbs) to keep tourism sustainable... There will be a sweet-spot whereby visitor arrivals are at the level we need to sustain a healthy economy.

look at "Sports Tourism" as a major destination enhancement. The CNMI should have state of art sporting facilities for local and international competition. All good for our local people...physical fitness, and diversification of economic base

Thank you for doing this, and good luck!

Recreational district

Wetlands are "no net loss"! Compensation is the last choice in the mitigation hierarchy, and therefore wetlands should only be compensated for in the most extreme/necessary situations (i.e. for public good, NOT private enterprise).

No

Recycling of waste to sustainable energy

I think the Office should address the short-term vacation rentals here on the island (because residents are affected by it) and work on how renewable energy could be implemented in the future for future development.

We need to offer diverse opportunities for people's work and play so that people want to stay and invest in CNMI. The government should make it easier not harder to do that.

Please consider sea level rise, drought, and heatwaves. Utilize solar power.

Government often moves discouragingly slow for worthwhile change.

More community events, please and thank you!

The CNMI government should involve the community more in planning. Too often we find out about meetings the day they are held or after the fact and there are very few ways for people to get involved especially if they work during government hours. I would like to see more surveys and online meetings especially as we reopen our Covid impacted economy.

sewer

We need to look at ways to keep the educated youth engaged here on island.

There should be a way to support lower costs of goods and services on Rota - everything here is so expensive it makes it really hard to make a living.

The streets have gotten really bad over the years. We need to plan for sidewalks and bike lanes and enforce stopping at crosswalks - not everyone has a car and we shouldn't all need cars to be able to safely get to places to shop and work. It would be really nice if Saipan could plan for sidewalks and bike lanes as we expand our roads systems. Also DPW should work with CUC so they don't fix a road and then have the utility come in and put a hole in it. The government should coordinate better in general but this is especially true for our utilities.

No comment as if now.

Quality over quantity for every approach.

I would like to hear more about what OPD does. I understand there have been projects ongoing and that the wheel has been rolling with this office; however, I am a college student and I had easy access to this information. The bulk of the community does not even know that this office exists, let alone their objective.

CNMI needs to embrace cryptocurrency like Bitcoin and promote the economic advantages of living here to attract wealthy people who will contribute to the economy. The tax code here already makes it an attractive place for people with large holdings in cryptocurrency. Encouraging local banks and government agencies to adopt blockchain technology and promote education, acceptance, and use of cryptocurrency will bring economic and governance advantages that can put us in position to be part of the global financial revolution that is currently unfolding.

Thanks to recent ruling by the Federal Comptroller of the Currency, Banks can now custody and trade in Bitcoin and other cryptocurrencies. CNMI should encourage FHB and BoH to onboard crypto as well as Bank of Saipan and Bank of Guam.

n/a

Be realistic in terms of culture and people

Thank you for creating this survey!!

Government's role is to provide the platform for opportunities to blossom and grow - stick to infrastructure improvements. Zoning is a critical law and something needs to be done about blight to encourage gentrification. Education and physical health is the basis of all - when you have these everything else can follow.

A way to supply cleaner water

Not at the moment

Please consider watching the Ted Talk "A healthy economy should be designed to thrive, not grow" by Kate Raworth.

Better zoning and commerce control for foreign owned small business (eg too many foreign-owned Mom & Pop Establishment or small business incubator mentoring for higher percentage of locally owned small business )

We need potable water and reliable public transportation

solar energy

Discourage government from dealing with shady investors. Treat our island literally as your house, where you protect it on all sides.

Read Blue Zones book Cnmi would Have excellent blue zone potential

Not at the moment

No

Yes. Please take away Imperial Pacific. Not a good source for our CNMI.

Increased emphasis on Indigenous-based practices and approaches as a link to increased positive public health outcomes.

We need potable water and reliable public transportation

Please have certified professionals develop a plan and a budget, get the people of the CNMI involved and then begin the changes necessary and stick to proven methods that have proof in the data from regions that are similar to our own. Always keep in mind the WHY - will it benefit the people of CNMI?

make all citizens involve and ask for inputs

When does Development become over Development? When and how can we stop polluting the ocean with runoff that has human and animal feces?

no

We need to get out of the "reactionary" mode we have been in and really start to think long term in our planning efforts. All of us have taken part in so many trainings and seminars and conferences that have resulted in true innovation on making our islands sustainable and yet we never get to the implementation stage.

There is no higher priority than the health of our residents. We need to institutionalize physical activity and organized sports.

Energy Infrastructure - a very critical economic engine yet grossly disregarded

Build more sustainable communities. No poverty/zero hunger. Better hospital and quality education. Sidewalks island-wide for safety.

Use of submerged lands and coastal properties for local aquaculture. Also please lets have ALL taxpayer funded offices and agencies maintain .gov.mp websites for public to access information such as DPW, PSS, DFW, OPD, etc. Including names and current contact info of dept officers and key staff.

Security and traffic cameras in public areas streaming live on the web. Improve marina safety for tour operators.

Not at this time.

Food security, public health infrastructure, encourage our students to enter fields in economics, science, sociology, etc., so that they can be our consultants and advisors, limit growth that degrades our environment and our cultures.

There is no need to continue looking for outside investment and or outside labor when we can start investing in our people; and the same goes for imports when we can marshal and direct certain government agencies such as the School Lunch Program, Feeding of Prison inmates, and others needing food services to start procuring locally produced and or grown produce. Start with "sweet potato"; and then move on to others incrementally as to not shock the system.

Fix, clean up, and remove blight from the villages. Get rid of Article 12;; Stop Taxing inputs to farming and fishing such as fertilizers and seeds and others associated to making these two industries less expensive; Give every business the opportunity to not pay any form of taxes at all in their infancy stage for say the next 20 years.

Are you guys in charge of fixing the roads? I think beach road needs to be redeveloped starting from San Antonio PakPak beach all the way down to Kristo Rai in Garapan--the road itself plus to put in a walking pathway all throughout the island. Also the narrow two-way road that leads to NMC that goes through the Fina-sisu village passing the Fina Sisu Apartments. Can you guys see if there are investor willing to connect the islands to each other all the way to Guam using an underground tunnel system? It might encourage tourism. Maybe.

The CNMI just needs to get on our feet - make realistic goals and achieve them. No more pie in the sky dreams.

Please have a variety of means to boost the economy

first health care is critically needed (and there could be means to address and improve with collaboration with healthcare companies for example) and most importantly there ought to be better economic development plan on power and infrastructure as a core to enable support for development

Don't go chasing waterfalls; please stick to the rivers and the lakes that you're used to.

We are looking for a sustainable economic opportunity for the CNMI people. This could only occur through well planned, managed, and executed economic development. A legislation is needed to coordinate between government agencies to achieve the targeted planning/investment priorities. Example, various licenses, permission and permits, to simplify and expedite planned development and to ensure uniform and comprehensive enforcement of the permitting and licensing requirements.

Alarmed for the CNMI with the military build-up/weapons-testing. This could be a cultural/environmental/economic disaster for the CNMI.

Need to require strict bonds for all developments. Also need to have impact fees assessed for all roads, solid waste, water systems, sewer systems, and any other impacts to the islands people for all new developments. Credits can be given for using existing infrastructure or improvements to communities.

N/A

No at this time.

there are many resources for sustainable development available from the FAO

I would encourage the use of Informational Graphics and Charts for local farmers to use as a resource at their farms. Local farmers can do presentations and demonstrations for community members who visit their farms. Resources for the info. graphics and charts can reference Agricultural research studies from the Northern Marianas College CREES Program and the University of Guam Cooperative Extension & Outreach Program.

No more development in Rural areas.

Development = Quality. NOT quantity. Tourists will not come here once there is too much development; they do not want to see old abandoned buildings that we see now. Tourist sites need to be strategically maintained and perhaps even regulated. For example, there is NO reason for buses to

go to Grotto. Yes, it is a beautiful site, but it is not a place for tourists to get off a bus and walk down stairs and walk back up. It is not that type of visit.

Develop fishing,agriculture industry.

The CNMI government is overmanned, and most lack knowledge of their position.

i don't like see speed test in covid 19 I want Police to catch a thief.

Although Covid-19 has put a halt on any economic/tourism activities, now is the time for the administration/government sector to make major improvements to the existing infrastructure (i.e. hotels, apartment buildings, roads, inter-island transportation, tourist sites, navigational aids for tourists, ports of entries (airport & seaport), and cultural recreational sites.

No I don't

We are doing well but could be better. We are a still many years behind our Guamanian counter part.  
good job!

Renewable energy for all, free healthcare, free education beyond high school

Aquaculture and Agriculture

Exportation of goods

consider CBD production for export

No

Cultural revival is key

Tourist area like Garapan public parking space plan; city beautification plan; Safety is also important for tourists.

Start planning for sustainable use of our ocean resources

The issue of blighted/abandoned buildings and illegal trash/dump sites is one that needs to be undertaken before any beautification or revitalization projects, with Garapan as the starting point. Driving throughout any village reveals entire lots full of junk and trash creating not just eye sores but health and safety hazards.

Additionally, universal trash collection, or at the very least sub-station transfer stations located in each village, should be a priority. In addition, the landfill won't last forever, and we have limited spatial capacity to continue to bury our waste. A new industry could be created by a sustainable recycling program that could convert plastic bottles to usable products, such as reusable bags, which is just one small example of the products that are currently being manufactured out of recycled plastic. This could be an industry centered here with the concept that raw materials for production would be imported from Guam and Micronesia for production and then the export of finished products.

No, but it is about time somebody starts doing something like this for our island community and I would just like to say good job and thank you to all that are involved.

Consider new concepts tied to the advancement in culture, changes in technology, assessment of individual needs.

No

I really liked the public Task force meetings - I learned a lot and hope you do more of that.

None

Active financial involvement and planning of various projects selected to ensure optimization of available funds and their usage.

Promoting local culture in new and redevelopment projects; Youth involvements; business involvements

I would like to suggest that The CNMI government look into ways that blockchain technology and cryptocurrency can help benefit the local people, businesses, and government. Here are a few ideas to consider. Benefiting the People

Crypto Businesses create high paying jobs, buy/rent buildings, and invest in tech and infrastructure. Employees in the crypto industry often work remotely. Many will move to the CNMI to enjoy the better quality of life and crypto regulations. High income earners buy from local businesses, import goods, and invest in schools and healthcare for their families

Crypto Earners are Crypto Spenders, supporting crypto friendly destinations Crypto users love to attend conferences and check out new crypto tourism destinations.

Business

Local startups developing cutting edge technology means CNMI businesses have first access. Increased attention and participation from outside venture capital firms presents opportunities for existing CNMI businesses.

Existing businesses in industries such as hospitality, construction, telecom, and professional services will all see increased demand from well-capitalized startups locating in CNMI

Demand for improved infrastructure allows the existing business community to collectively benefit from inevitable improvements spurred by a new, profitable industry. Demand for commercial and residential space will increase with an influx of well-capitalized startups.

Government Benefits

Increased Hotel Tax revenue from crypto tourists and conference goers

Increased BGRT revenue from relocated crypto businesses

Increased Income Tax revenue from crypto employees and investors

Increased Customs Duties on the goods they import

By embracing the opportunities cryptocurrency and the valuable networks and communities that are forming around this emerging technology, the CNMI can position itself on the cutting edge of 21st century financial technology.

Let us invest in our youth with programs that teach and empower them to learn about blockchain technology.

Let us encourage crypto-friendly regulations and business practices to bring exciting new opportunities to the CNMI.

Let us explore together ways that blockchain technology can help enrich the lives of the people of the CNMI.

Let us take the time to learn about the many advantages and risks involved with cryptocurrency so that the People of The Marianas can make wise decisions. We can lead the way as the Crypto Capital of the Pacific.

Thank you.

Militarism poses a major threat to sustainable developments goals both in terms of degradation of the land and cultural practices. We must connect sustainable development goals with our ability to exercise our rights as indigenous Chamorro and Refaluwasch people. In addition, cultural revitalization should go hand in hand with sustainable development. I always hear people in the community lamenting the loss of language/culture and it would be great to see more resources geared towards the revitalization and preservation of our cultures.

Please focus on address inequities and analyzing their relationship to all the issues we are facing. The current plans are surface fixes and don't seem to really address sustainable change.

No thank you.

listing of ongoing or planned/pending infrastructure developments (including new business or construction projects).

Connectivity in outreach and action between government organizations and local people.

Right now a lot of crops are being sold off island but it is hard to get for residents. It would be great if we had a farmers market maybe in each village even where residents and visitors could buy local produce and maybe locals could get a local discount so it is more affordable for residents? The cost of living is so high that anything we can do to bring down costs will help a lot. This is also true for construction where lots of materials cost much more after shipping. If there are other materials that could be used to meet building requirements and help reduce construction costs that would be good to know about.

No

expansion of Rota Airport and Seaport,

Need to remind the public that sustainable development is accomplished by the idea that there is a need for sustainability. There is a difference from just hearing about it preaching it but does not take ownership or sees its value.

No

More place for kidsnti be pyshically activie

Clean drinking water, roads, buildings

When planning a project act on it not to dream on it in order to fulfilled the quality services/project being planned for the betterment of the community.

Yes

Create zoned tourist districts.

Perhaps a better relationship with the military that goes beyond more money? The military has a plethora of resources at its disposal, and if we could use some of its talent to develop our economy, then we could technically gain more sustainable assistance. Ex: Troops training students how to code.

We have the resources and potential to produce unlimited and reliable energy for the entire CNMI. We must take the initiative to develop these solutions and vastly improve our infrastructure in order to boost our quality of life.

To have the communities be more aware of any plans your office will develop

## Appendix IV - Wellness Indicators - Additional Indicators and Goals for SDG 3

The following table outlines indicators and targets for specific health data that is being tracked by CHCC. Highlighted indicators are still in development. These goals and metrics will be revised as appropriate by CHCC and included in regular updates to the CNMI's CSDP to support planning and implementation efforts towards cross-cutting community health and well-being sustainability objectives.

### SUSTAINABLE DEVELOPMENT GOAL 3:

#### ENSURE HEALTHY LIVES AND PROMOTE WELL-BEING FOR ALL AT ALL AGES

| SDG Target                                                                                                                                                                                                                                                | Number | Indicators                                                   | CNMI Target                                                                                                                                                                             | Data Year         | Baseline CNMI Rate or Proportion | CNMI 2025 Target | CNMI 2025 Target |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|----------------------------------|------------------|------------------|
| By 2030, reduce the global maternal mortality ratio to less than 70 per 100,000 live births                                                                                                                                                               | 3.1.1  | Maternal mortality ratio                                     | By 2030, continue to maintain a maternal mortality ratio of less than 1 per 100,000 live births.                                                                                        | 2018-2020 average | 0.0                              | 0.0              | 0.0              |
|                                                                                                                                                                                                                                                           | 3.1.2  | Proportion of births attended by skilled health professional | By 2030, continue to maintain a proportion of births attended by a skilled health professional at no less than 99%                                                                      | 2020              | 99.7%                            |                  | 99.0%            |
|                                                                                                                                                                                                                                                           | 3.1.3  | Antenatal Coverage                                           | By 2030, increase the proportion of non-tourist women aged 15-49 years who give live birth in a given time period who received antenatal care, four times or more, from 88.5% to 93%.   | 2020              | 88.6%                            | 90.0%            | 93.0%            |
|                                                                                                                                                                                                                                                           | 3.1.4  | Initiation of Antenatal Coverage                             | By 2030, increase the proportion of non-tourist women aged 15-49 years who give live birth in a given time period who initiated antenatal care within the first trimester of pregnancy. | 2020              | 64.3%                            | 60.6%            | 70.8%            |
| By 2030, end preventable deaths of newborns and children under 5 years of age, with all countries aiming to reduce neonatal mortality to at least as low as 12 per 1,000 live births and under-5 mortality to at least as low as 25 per 1,000 live births | 3.2.1  | Under-five mortality rate (per 1,000 live births)            | By 2030, continue to maintain deaths of newborns and children under 5 years of age to less than 1 per 1,000 live births.                                                                | 2018-2020 average | 5.3                              | 5.3              | 5.3              |
|                                                                                                                                                                                                                                                           | 3.2.2  | Neonatal mortality rate (per 1,000 live births)              | By 2030, not increase neonatal mortality rate from 4.2 per 1,000 live births.                                                                                                           | 2018-2020 average | 4.2                              | 4.2              | 4.2              |
|                                                                                                                                                                                                                                                           | 3.2.3  | Low Birthweight                                              | By 2030, reduce the proportion of live-born infants with weight less than 2500 grams at birth, from 10% to 8%.                                                                          | 2020              | 10%                              | 9.2%             | 8%               |
|                                                                                                                                                                                                                                                           | 3.2.4  | Breastfeeding                                                | By 2030, increase the proportion of infants enrolled in WIC aged 6 months who are fed any breast milk from 43.75% to 50%.                                                               | 2020              | 43.75%                           | 46.9%            | 50%              |
| By 2030, end the epidemics of AIDS, tuberculosis, malaria and neglected tropical diseases and combat hepatitis, water-borne diseases and other communicable diseases                                                                                      | 3.3.1  | HIV infections                                               | By 2030, reduce the CNMI incident count of HIV infections from 1 to 0.                                                                                                                  | 2020              | 1.00                             |                  | 0.00             |
|                                                                                                                                                                                                                                                           | 3.3.2  | HIV Therapy                                                  | By 2030 maintain percentage of people living with HIV currently receiving antiretroviral therapy at 100%.                                                                               | 2020              | 100%                             | 100%             | 100%             |
|                                                                                                                                                                                                                                                           | 3.3.3  | Tuberculosis incidence rate (per 100,000)                    | By 2030, reduce the incidence of tuberculosis per 100,000 from 78.86 to 75.                                                                                                             | 2020              | 78.86%                           | 76.93%           | 75.00            |
|                                                                                                                                                                                                                                                           | 3.3.4  | Tuberculosis Case Identification                             | By 2030, maintain 95% of patient population are tested using Xpert MTB/RIF as the initial diagnostic test.                                                                              | 2020              | 95%                              | 95%              | 95%              |
|                                                                                                                                                                                                                                                           | 3.3.5  | Tuberculosis intervention and treatment                      | By 2030, maintain at least 95% of culture positive TB cases receive a complete drug susceptibility examination within 60 days of MTB confirmation.                                      | 2020              | 100%                             | 98%              | 95%              |
|                                                                                                                                                                                                                                                           | 3.3.6  | Dengue incidence rate (N/A) (per 100,000)                    | By 2030, maintain a community-acquired dengue incidence rate of 0 per 100,000.                                                                                                          | 2020              | 0                                | 0.00             | 0                |
|                                                                                                                                                                                                                                                           | 3.3.7  | Hepatitis B incidence rate (per 100,000)                     | By 2030, reduce the Hepatitis B incidence rate per 100,000 from 53.85 to 50.00.                                                                                                         | 2020              | 53.85                            | 51.9             | 50.00            |



# SUSTAINABLE DEVELOPMENT GOAL 3:

## ENSURE HEALTHY LIVES AND PROMOTE WELL-BEING FOR ALL AT ALL AGES

| SDG Target                                                                                                                                                | Number | Indicators                                                                                                                                                | CNMI Target                                                                                                                                                                                                                                                                                                                                                                                                                             | Data Year           | Baseline CNMI Rate or Proportion | CNMI 2025 Target | CNMI 2025 Target |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|----------------------------------|------------------|------------------|
| By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being | 3.4.1  | NCD Mortality                                                                                                                                             | By 2030, reduce the mortality rate per 100,000 between the ages of 30 and 69 years from cardiovascular diseases, cancer, diabetes, or chronic respiratory diseases from 510 to 459.                                                                                                                                                                                                                                                     | 2018-2020 average   | 510                              | 484.5            | 459              |
|                                                                                                                                                           | 3.4.2  | Suicide mortality                                                                                                                                         | By 2030, reduce the suicide mortality rate per 100,000 from 15.4 to 14.                                                                                                                                                                                                                                                                                                                                                                 | 2018-2020 average   | 15.4                             | 14.7             | 14.0             |
|                                                                                                                                                           | 3.4.3  | High School Aged Youth Suicide Attempts                                                                                                                   | By 2030, reduce the percentage of high school students who actually attempted suicide in the past year by 10% of the rate reported in 2019.                                                                                                                                                                                                                                                                                             | 2019                | 18%                              | 17%              | 16%              |
|                                                                                                                                                           | 3.4.4  | Diabetes prevalence                                                                                                                                       | By 2030, show no more than a 3% increase in diabetes prevalence among adults.                                                                                                                                                                                                                                                                                                                                                           | 2016                | 12.5%                            | 13%              | 12.9%            |
|                                                                                                                                                           | 3.4.5  | Hypertension                                                                                                                                              | By 2030, show no more than a 6% increase in hypertension prevalence among adults.                                                                                                                                                                                                                                                                                                                                                       | 2016                | 56%                              | 58%              | 59%              |
|                                                                                                                                                           | 3.4.6  | Cervical Cancer Screening                                                                                                                                 | By 2030, increase the percentage of women aged 21 - 65 years who report ever having been screened for cervical cancer from 43% to 75%.                                                                                                                                                                                                                                                                                                  | 2016                | 43%                              | 59%              | 75%              |
|                                                                                                                                                           | 3.4.7  | Lower extremity amputation among patients with diabetes                                                                                                   | By 2030, show no more than a .5% increase of proportion of diabetic patients at CHCC who received an amputation below the knee.                                                                                                                                                                                                                                                                                                         | June 2018-June 2019 | 0.12%                            | 0.120%           | 0.121%           |
|                                                                                                                                                           | 3.4.8  | Childhood obesity                                                                                                                                         | By 2030, reduce the proportion of children with obesity aged 2 to 4 enrolled in WIC from 10% to 7%.                                                                                                                                                                                                                                                                                                                                     | 2019                | 10%                              | 8.3%             | 7%               |
|                                                                                                                                                           | 3.4.9  | Breast Cancer Screening                                                                                                                                   | By 2030, increase the percentage of women ages 50 - 74 years who report ever having been screened for breast cancer from 29% to 50%.                                                                                                                                                                                                                                                                                                    | 2016                | 29%                              | 39.5%            | 50%              |
|                                                                                                                                                           | 3.4.10 | Colorectal Cancer Screening                                                                                                                               | By 2030, increase the percentage of adults ages 50 to 75 years who report ever having been screened for colorectal cancer from 16.2% to 45%.                                                                                                                                                                                                                                                                                            | 2016                | 16%                              | 30.3%            | 45%              |
| Strengthen the prevention and treatment of substance abuse, including narcotic drug abuse and harmful use of alcohol                                      | 3.5.1  | Coverage of evidence-based treatment interventions (pharmacological, psychosocial, and rehabilitation and aftercare services) for substance use disorders | By 2030, the CNMI will have evidence-based treatment interventions and established referral processes across the continuum of care for substance use disorders. Partnerships between the CHCC, the Substance Abuse, Addiction, and Rehabilitation (SAAR) Program under the Office of the Governor, the Drug Court Program under the CNMI Superior Court, and other treatment and support agencies will work toward achieving this goal. | 2020                | 2.1%                             | 2.6%             | 3.1%             |
|                                                                                                                                                           | 3.5.2  | Harmful use of alcohol to include underage drinking, binge drinking, and alcohol-related at-risk behaviors (drinking and driving)                         | By 2030, reduce alcohol use by high schoolers by 15%                                                                                                                                                                                                                                                                                                                                                                                    | 2019                | 26.1%                            | 24.1%            | 22.2%            |
|                                                                                                                                                           | 3.5.3  |                                                                                                                                                           | By 2030, reduce binge drinking among adults by 15%                                                                                                                                                                                                                                                                                                                                                                                      | 2016                | 23.0%                            | 21.3%            | 19.6%            |
|                                                                                                                                                           | 3.5.4  |                                                                                                                                                           | By 2030, reduce binge drinking by high schoolers by 15%                                                                                                                                                                                                                                                                                                                                                                                 | 2019                | 10.2%                            | 9.4%             | 8.7%             |
| 3.5.5                                                                                                                                                     |        | By 2030, reduce drinking and driving by 15%                                                                                                               | 2016                                                                                                                                                                                                                                                                                                                                                                                                                                    | 14.0%               | 13.0%                            | 11.9%            |                  |
| By 2030, halve the number of global deaths and injuries from road traffic accidents                                                                       | 3.6.1  | Death rate due to road traffic injuries                                                                                                                   | By 2030, reduce the death rate due to road traffic injuries per 100,000 to fewer than 4.                                                                                                                                                                                                                                                                                                                                                | 2018-2020 average   | 5.8                              | 4.8              | 3.9              |

# SUSTAINABLE DEVELOPMENT GOAL 3:

## ENSURE HEALTHY LIVES AND PROMOTE WELL-BEING FOR ALL AT ALL AGES

| SDG Target                                                                                                                                                                                                                     | Number | Indicators                                                                                                                                                                                         | CNMI Target                                                                                                                                                                                                                                                  | Data Year | Baseline CNMI Rate or Proportion | CNMI 2025 Target | CNMI 2025 Target |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----------------------------------|------------------|------------------|
| By 2030, ensure universal access to sexual and reproductive health-care services, including for family planning, information and education, and the integration of reproductive health into national strategies and programmes | 3.7.1  | Percent of health facilities reliably offering a range of methods, encompassing 4 categories of contraceptive methods: short term; long acting reversible; permanent; and emergency contraception. | By 2030, ensure that at least 50% of outpatient primary healthcare facilities in the CNMI reliably offer a range of methods, encompassing 4 categories of contraceptive methods: short term; long active reversible; permanent; and emergency contraception. | 2020      | 16.7%                            | 33%              | 50%              |
|                                                                                                                                                                                                                                | 3.7.2  | Adolescent birth rate (aged 10-14 years, aged 15-19 years)                                                                                                                                         | By 2030, reduce the adolescent birth rate per 1,000 women ages 10 to 19 from 7 to 5.                                                                                                                                                                         | 2020      | 7.0                              | 6.0              | 5.0              |
|                                                                                                                                                                                                                                |        | • Aged 10-14                                                                                                                                                                                       |                                                                                                                                                                                                                                                              | 2020      | 0.00                             | 0%               |                  |
| • Aged 15-19                                                                                                                                                                                                                   |        | 2020                                                                                                                                                                                               | 15.1                                                                                                                                                                                                                                                         | 13.0      | 11.0                             |                  |                  |
| Achieve universal health coverage, including financial risk protection, access to quality essential health-care services and access to safe, effective, quality and affordable essential medicines and vaccines for all        | 3.8.1  | Adult utilization of health services                                                                                                                                                               | By 2030, increase the proportion of adults who have visited a medical provider for a general physical exam in the last year to 45%                                                                                                                           | 2016      | 35.7%                            | 40%              | 45.0%            |
|                                                                                                                                                                                                                                | 3.8.2  | Household expenditure on health                                                                                                                                                                    | By 2030, reduce household expenditure on health to <15% of total income.                                                                                                                                                                                     | 2016      | 34%                              | 24%              | 15%              |
|                                                                                                                                                                                                                                | 3.8.3  | Adult oral health care access                                                                                                                                                                      | By 2030, increase the percentage of adults who have received a dental exam in the past year to 32%                                                                                                                                                           | 2016      | 27%                              | 30%              | 32%              |
|                                                                                                                                                                                                                                | 3.8.4  | Proportion of persons with medical insurance                                                                                                                                                       | By 2030, increase the proportion of adults who have medical insurance from 54% to 75%.                                                                                                                                                                       | 2016      | 54%                              | 65%              | 75%              |
| By 2030 substantially reduce the number of deaths and illnesses from hazardous chemicals and air, water, and soil pollution and contamination                                                                                  | 3.9.3  | Mortality rate attributed to unintentional poisoning                                                                                                                                               | By 2030, continue to maintain a mortality rate attributed to unintentional poisoning of fewer than 1 per 100,000.                                                                                                                                            | 2018-2020 | 0.0                              | 0%               | 0.0              |
| Strengthen the implementation of the World Health Organization Framework Convention on Tobacco Control in all countries, as appropriate                                                                                        | 3.a.1  | Prevalence of current tobacco use among persons in high school                                                                                                                                     | By 2030, reduce the prevalence of current cigarette, cigar, or smokeless tobacco, or electronic vapor products use among persons in high school to 25%                                                                                                       | 2019      | 34.7%                            | 30%              | 25.0%            |
|                                                                                                                                                                                                                                | 3.a.2  | Prevalence of cigarette use among adults                                                                                                                                                           | By 2030, reduce adult cigarette use by 9%                                                                                                                                                                                                                    | 2016      | 25.2%                            | 23.9%            | 22.7%            |
|                                                                                                                                                                                                                                | 3.a.3  | Prevalence of betelnut use                                                                                                                                                                         | By 2030, show no more than 2% increase in betelnut with tobacco use among adults                                                                                                                                                                             | 2016      | 16.8%                            | 17.0%            | 17.1%            |
| Support coverage of all recommended vaccinations for communicable and noncommunicable diseases.                                                                                                                                | 3.b.1  | Proportion of the target population covered by all vaccines included in their national programme                                                                                                   | By 2030, increase vaccine coverage of DTAP 3 by 10%                                                                                                                                                                                                          | 2020      | 89.95%                           | 94.4%            | 98.94%           |
|                                                                                                                                                                                                                                | 3.b.2  |                                                                                                                                                                                                    | By 2030, increase vaccine coverage of PCV 3 to 90%                                                                                                                                                                                                           | 2020      | 87.52%                           | 88.8%            | 90.00%           |
|                                                                                                                                                                                                                                | 3.b.3  |                                                                                                                                                                                                    | By 2030, maintain vaccine coverage of MMR2 at a rate of 96.5%                                                                                                                                                                                                | 2020      | 96.5%                            | 96.5%            | 96.5%            |
|                                                                                                                                                                                                                                | 3.b.4  |                                                                                                                                                                                                    | By 2030, maintain vaccine coverage of HPV at a rate of 92.9%                                                                                                                                                                                                 | 2020      | 92.9%                            | 92.9%            | 92.90%           |

## SUSTAINABLE DEVELOPMENT GOAL 3:

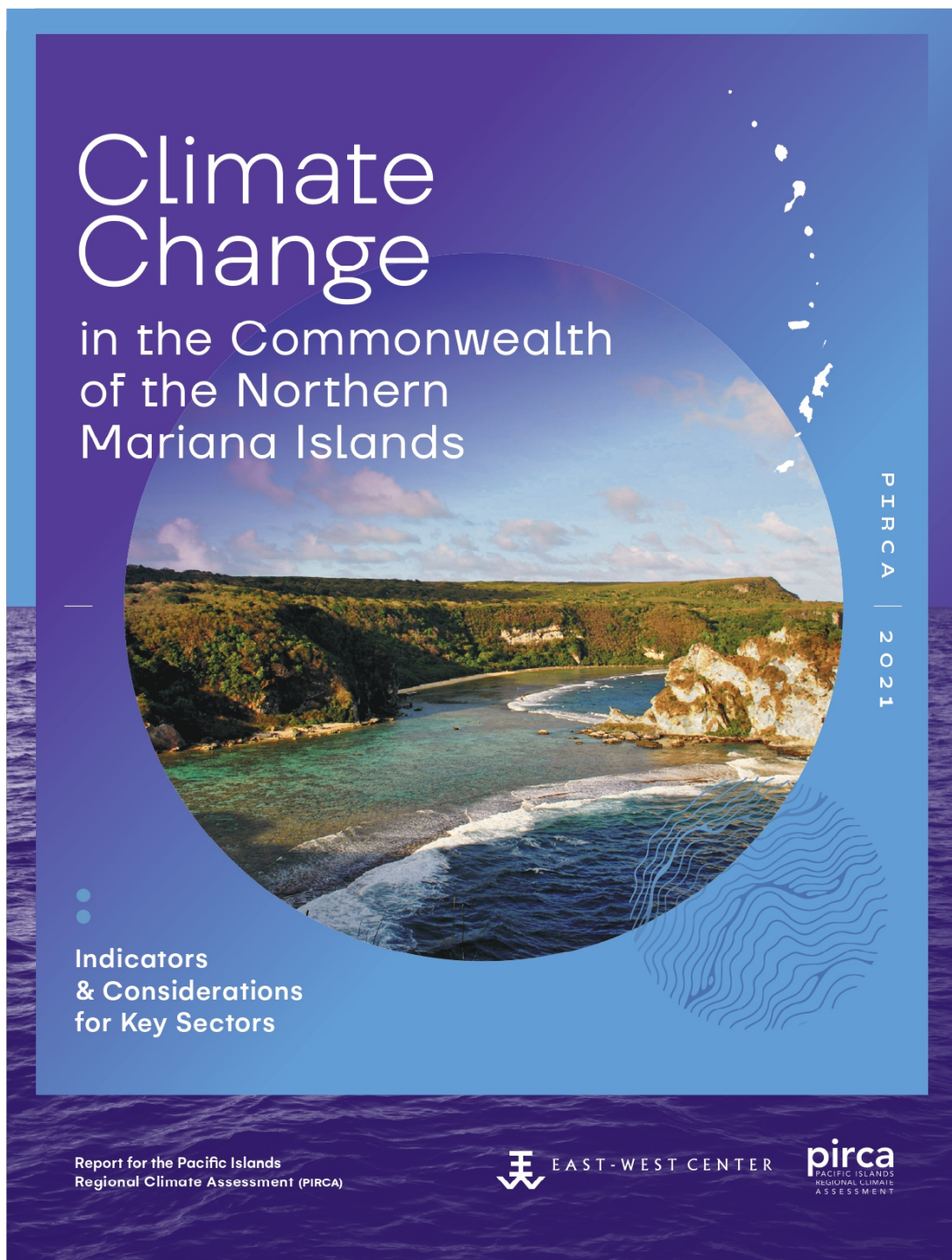
### ENSURE HEALTHY LIVES AND PROMOTE WELL-BEING FOR ALL AT ALL AGES

| SDG Target                                                                                                                                                                                                                   | Number | Indicators                                                                        | CNMI Target                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Data Year | Baseline CNMI Rate or Proportion | CNMI 2025 Target | CNMI 2025 Target |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----------------------------------|------------------|------------------|
| Substantially increase health financing and the recruitment, development, training and retention of the health workforce in developing countries, especially in least developed countries and small island developing States | 3.c.1  | Health worker density and distribution                                            | By 2030, reduce the Health Professional Shortage Area (HPSA) score for primary care from 16 to 13.                                                                                                                                                                                                                                                                                                                                                                              | 2020      | 16                               | 14.5             | 13               |
|                                                                                                                                                                                                                              | 3.c.2  |                                                                                   | By 2030, reduce the Health Professional Shortage Area (HPSA) score for dental health from 26 to 21                                                                                                                                                                                                                                                                                                                                                                              | 2020      | 26                               | 23.5             | 21               |
|                                                                                                                                                                                                                              | 3.c.3  |                                                                                   | By 2030, reduce the Health Professional Shortage Area (HPSA) score for mental health from 19 to 16                                                                                                                                                                                                                                                                                                                                                                              | 2020      | 19                               | 17.5             | 16               |
|                                                                                                                                                                                                                              | 3.c.4  |                                                                                   | By 2030, increase the Medically Underserved Area and Medically Underserved Population (MUA/P) Score 46.7 to 55.                                                                                                                                                                                                                                                                                                                                                                 | 2020      | 46.7                             | 50.9             | 55               |
|                                                                                                                                                                                                                              | 3.c.5  | Local public expenditure on health                                                | By 2030, increase CNMI government expenditure on health from 10% to 17%                                                                                                                                                                                                                                                                                                                                                                                                         | 2020      | 10%                              | 13.5%            | 17%              |
| Strengthen the capacity of all countries, in particular developing countries, for early warning, risk reduction and management of national and global health risks                                                           | 3.d.1  | International Health Regulations (IHR) capacity and health emergency preparedness | Percentage of attributes of 13 core capacities that have been attained at a specific point in time. The 13 core capacities are: (1) National legislation, policy and financing; (2) Coordination and National Focal Point communications; (3) Surveillance; (4) Response; (5) Preparedness; (6) Risk communication; (7) Human resources; (8) Laboratory; (9) Points of entry; (10) Zoonotic events; (11) Food safety; (12) Chemical events; and (13) Radio nuclear emergencies. | 2020      | 70%                              | 75.0%            | 80%              |

\* For mortality rates, a three-year average is used because a) annual mortality data is available and b) a three-year perspective would present a more balanced view

## Appendix V – 2021 Climate Change Assessment and Policy Recommendations for the CNMI

The following recommendations are excerpts from the 2021 PIRCA Climate Change Assessment for CNMI, which was supported by OPD and planning partners. These policy recommendations support “Smart, Safe Growth” mainstreaming across sectors including those highlighted here to support alignment with long-term sustainability goals.



You can learn more about the report and view the full document at:  
<https://opd.gov.mp/news/announcements/climate-change-brings-challenges-for-the-cnmi/>



## Managing Climate Risks in the Face of Uncertainty

Climate change impacts are often difficult to predict, leading to uncertainties in the timing, magnitude, or type of impacts. Resource managers are responding with various risk management approaches that can be used to plan for uncertainty. Risk management typically involves identifying, evaluating, and prioritizing current and future climate-related risks and vulnerabilities (even those with uncertainties that are difficult to characterize with confidence), and assigning effort and resources toward actions to reduce those risks (USGCRP 2018, Ch. 28, KM 3). Future economic and social conditions are considered alongside climate risks. Often risk management allows for monitoring and adjusting strategies to risks and vulnerabilities as they evolve. Addressing equity, economics, and social well-being are important parts of effective climate risk management efforts (Fatorić and Seekamp 2017).

Two such approaches, that can be used either separately or together, are: (i) **scenario planning**, which involves the creation of several potential scenarios that might develop in the future, based upon a set of variables or projections; and (ii) **adaptive management**, in which

resource managers monitor, evaluate, and adapt management practices to changing environmental conditions, such as rising sea levels and temperatures. Scenarios are used to assess risks over a range of plausible futures that include socioeconomic and other trends in addition to climate. Adaptive management approaches can benefit from technical analysis of hazards, as in critical infrastructure vulnerability assessment.

In some cases, comprehensive risk management helps to avoid adaptation actions that address only one climate stressor, such as sea level rise, while ignoring other current or future climate impacts. **Maladaptation** arises when actions intended to address climate risks result in increased vulnerability. For example, if a city builds new infrastructure designed to minimize the impacts from sea level rise, and the sea level rise turns out to be higher than expected, the infrastructure can actually contribute to flooding if stormwater and sewer systems are unable to handle the rising water. To avoid maladaptation, policymakers and managers can consider a range of future scenarios and projected impacts over the lifetime of a project and communicate across sectors when designing solutions.



## What Do Extreme Weather and Climate Change Mean for CNMI Families, Households, and Vulnerable Populations?

Climate change is anticipated to disrupt many aspects of life. More intense extreme weather events, declining water quantity and quality, increased risk of wildfire, poor air quality, and the transmission of disease all threaten the health and well-being of families and communities (USGCRP 2018, Summary of Findings).

Additionally, climate-related risks to energy and food production and to the global economy are projected to cause large shifts in prices and availability of goods, potentially leading to price shocks and food insecurity (USGCRP 2018, Ch. 16, KM 1 and 3).



► **Effects of Extreme Weather & Climate Change on CNMI Families**

Although climate change is expected to affect all people in the CNMI, some populations are disproportionately vulnerable. Social, economic, and geographic factors shape people's exposure to climate-related impacts and how they are able to respond. A social vulnerability index created for Saipan shows how social and economic factors affect vulnerability at the village level (Fig. 15; Greene and Skeele 2014).

Those who are already vulnerable, including children, older adults, low-income communities, those facing discrimination, and people with disabilities, are at greater risk from extreme weather and climate events, in part because they are often excluded in planning processes (USGCRP 2018, Ch. 14, KM 2, Ch. 15, KM 1-3, and Ch. 28, Introduction). Vulnerable populations will likely be affected in many ways, including:

- Children have a higher rate of heat stroke and heat-related illness than adults and will be increasingly affected as hot days become more frequent (USGCRP 2016; EPA 2016).
- Older adults and persons with disabilities are more vulnerable to extreme events, such as storms, that cause power outages or require evacuation. Emergency response plans specifically accommodating these groups can lessen the risks (USGCRP 2016; EPA 2016).
- Some of the first to be exposed to the effects of heat and extreme weather are people who work outdoors, including tourism and construction workers, fisher people, farmers, and other outdoor laborers (USGCRP 2016; Schulte and Chun 2009).
- People who live in small, isolated communities experience higher risks to health and safety during extreme weather events and the aftermath. Also, people who live, work, go to school, or otherwise spend time in locations with high exposure, such as coastal and other flood-prone areas, are more directly affected by weather extremes (USGCRP 2016).
- In the face of stronger storms, people living in houses constructed of wood, tin, and other non-reinforced materials are more vulnerable than those who live or can shelter in reinforced structures.

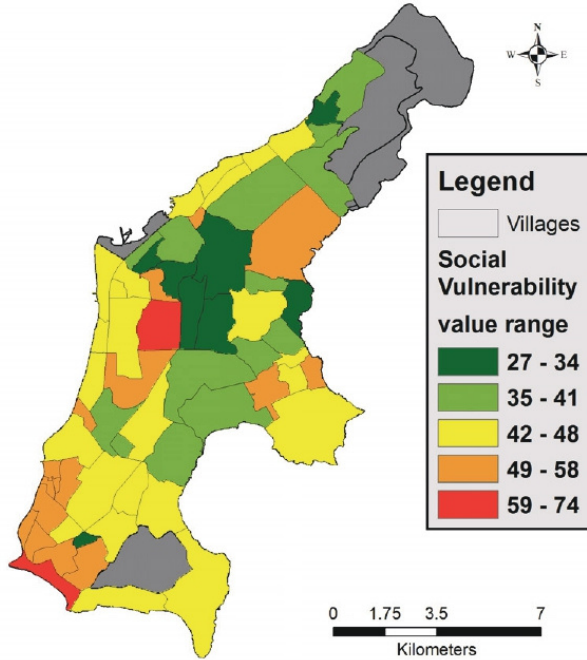
Certain populations may also be affected more than others by actions to address the causes and impacts of climate change, if these actions are not implemented in ways that consider existing inequalities (USGCRP 2018, Ch. 11, KM 4, and Ch. 28, KM 4). Management and emergency response plans that include specific accommodations for more vulnerable groups can help to address inequalities and save lives.

Global action to significantly cut greenhouse gas emissions can reduce climate-related risks. For example, the health-related impacts and costs across the United States are projected to be 50% lower under a lower warming scenario (RCP4.5) than a higher warming scenario (RCP8.5) (USGCRP 2018).





**Social Vulnerability Index for Saipan:  
Scores by Village**



**Figure 15.** Map of social vulnerability score by village. A social vulnerability index was built for the island of Saipan using 22 socioeconomic variables. Economic and educational features contribute to a population’s sensitivity to climate-related hazards and the ability to adapt to them. Higher scores indicate greater vulnerability. The socioeconomic variables for the index and map were selected based on the findings of Heinz Center 2000, Heinz Center 2002, and Wongbusarakum and Loper 2011. Source: Figure reproduced from Greene and Skeele 2014.

**What Do Extreme Weather and Climate Change Mean for Key Sectors in the CNMI?**

The PIRCA suggests the following considerations for managers working in key sectors based on an up-to-date review of published literature on climate science, climate-related risks in the Pacific Islands, and risk management approaches.

**If you are a water or utilities manager...**

- *Expect hotter conditions to increase water demand and decrease available fresh water.* The majority of Saipan’s public water supply comes from groundwater aquifers and is pumped from shallow wells. The population and agricultural sector on Tinian and Rota rely on particularly vulnerable freshwater sources, with Tinian using

shallow wells to draw from the top of a freshwater lens aquifer, and Rota relying entirely on discharge from cave springs perched at a high elevation (Stafford et al. 2002; CNMI OPD 2020). Rising temperatures are expected to increase evapotranspiration, affecting both the amount of fresh water available and the



► **Effects of Extreme Weather & Climate Change on Key Sectors**

demand for water (Keener et al. 2018; Zhang et al. 2016; Wang et al. 2016). The increased rate of water evaporation from soils, plants, wetlands, lakes, and streams means less water will likely be available to replenish the groundwater aquifers of the Northern Marianas. At the same time, rising temperatures and aging, leaky water infrastructure increase the demand for water. Understanding potential impacts to island-specific water budgets (amount coming in and out of the system) can help water managers plan for sustainability and identify solutions such as increasing conservation measures, as well as storage and recharge mechanisms.

- **Monitor salinity levels in aquifers, and plan for reduced recharge.** As on other small oceanic islands, Saipan, Tinian, and Rota have freshwater aquifers (called the freshwater lens) that are underlain by salt water. For Saipan and Tinian those freshwater aquifers are the source for household use and drinking water. The combined effects of increased pumping, more frequent drought, and sea level rise could turn an island's underground water supply salty. If the freshwater lens is not replenished, ocean water can begin to contaminate wells, as it did most wells on Saipan during the 1998 El Nino drought (Carruth 2003). Water conservation, particularly during dry spells, may be necessary more often in the future.
- **Consider proactive strategies to mitigate the impacts of drought, sea level rise, and stronger typhoons.** In the water management sector, making changes in pumping depth or withdrawal rates for areas of the aquifer that may experience salinity problems could reduce the vulnerability of water resources. Infrastructure age and disrepair make failure or service inter-

ruptions resulting from extreme weather more likely (ASCE 2017). Loss of revenue from leaks, theft, and improper billing directly impacts sector managers' abilities to implement adaptive actions. Updating infrastructure and reducing this loss can help to lessen the need for pumping, increase revenue, and improve adaptive capacity. Additionally, comprehensive plans for public works and utilities can maximize effectiveness by considering and incorporating trends in climate indicators and future projections.

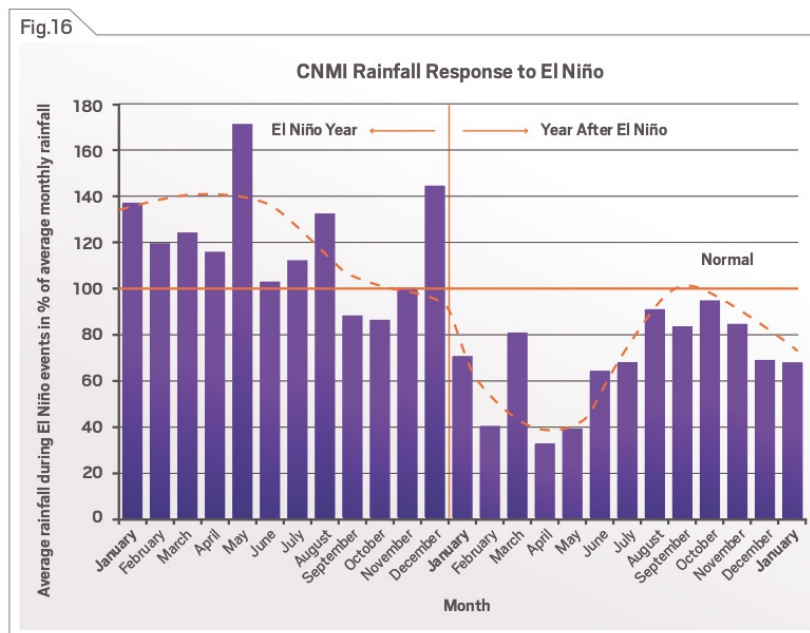
- **Hardening measures to protect electrical, water, wastewater, and other infrastructure can improve reliability, resilience, and energy and water security.** Electrical supply outages during major storms with high wind speeds cause cascading impacts on critical sectors. Considering both extreme weather and climate change in the reconstruction of electrical and other infrastructure can help to avoid future costs and limit outages. Possible measures include reinforcing assets that are vulnerable to wind damage, adding redundancies and microgrids capable of isolating for local self-sufficiency during outages, and relocating certain assets (USGCRP 2018, Ch. 14). For example, Saipan's power plant and electrical infrastructure are concentrated in a FEMA flood zone and within the zone exposed under the CNMI Coastal Management Program's sea level rise planning scenario. Resilience could be improved through a combination of measures. Evaluating vulnerabilities, planning for long-term asset management, and outreach and communications to raise public awareness are priorities to support the sustainability of CNMI water systems (CNMI OPD 2020).





- Monitor the El Niño–Southern Oscillation (ENSO) and its effects on rainfall.** Rainfall amounts vary greatly from year to year in the Northern Mariana Islands as a result of ENSO. The climatic response to El Niño produces a period of above normal precipitation, often delivered in extreme precipitation

events, followed by a period of drought (Fig. 16). A strong El Niño can cause severe drought. Seasonal forecasts can help water managers to prepare for potential water shortages during drought years and help in planning maintenance and upgrades.



**Figure 16.** Average rainfall in the Commonwealth of the Northern Mariana Islands during El Niño events, shown as the percent of average monthly rainfall. Source: PEAC Center 2015.

**If you work in public health or disaster management...**

- Account for the consequences of climate change at multiple levels across the health sector.** Climate change and extreme events are anticipated to affect individuals and communities, and also affect healthcare facilities and public infrastructure. When they overlap with disease outbreaks, weather extremes can disrupt the public

health sector’s response and negatively impact health outcomes, as during the COVID-19 pandemic (Salas et al. 2020). Adaptation actions at multiple scales are needed to prepare for and manage health risks in a changing climate (USGCRP 2018, Ch. 14, KM3).



► **Effects of Extreme Weather & Climate Change on Key Sectors**

- **Prepare for more frequent extreme heat events that are expected to increase heat-related illness and death.** Even small increases in average air temperatures can increase extremes and in some places are observed to result in illness and death. Some groups have a higher risk of becoming ill or dying due to extreme heat, including people with chronic illnesses, older adults, and children (Sarofim et al. 2016). Plans to address extreme heat should consider vulnerable populations. To assess the risks of rising air temperatures and other climatic changes on local health, the US Centers for Disease Control and Prevention developed the “Building Resilience Against Climate Effects” (BRACE) framework (CDC 2019), which could be used to inform local climate and health strategies (Marinucci et al. 2014).
- **Plan for increased wildfires, already frequent and extensive in the CNMI.** Human activities cause (intentionally and unintentionally) nearly all wildfire ignitions in the CNMI (CNMI OPD 2020). The potential for wildfire greatly increases in hot and dry weather because wildfires ignite more easily and spread faster under those conditions. Drought events can significantly increase the area burned by wildfire, even on very wet islands like Saipan (Trauernicht 2017). In spring 2019, the CNMI experienced a post-El Niño drought and rampant wildfires that threatened homes and caused at least one temporary school closure (Bautista 2019). Similarly, wildfires were witnessed on Tinian and Rota during recent droughts. Wildfire has consequences for health beyond the direct threat to safety around fire. Fine particles produced by fires pollute the air and create a respiratory health hazard (Fann et al. 2016).
- **Expect water supply impacts and more frequent floods.** Heavy rains have periodically caused flooding in parts of the CNMI. In August 2018, several heavy downpours caused flash flooding that closed roads, caused silt and mud to erode, and affected residents and tourists who were caught off guard by the sudden flooding, particularly in Garapan (Bautista 2018). Similar floods are expected to become more frequent, and flooding is expected to intensify in a warmer future climate. In addition to direct health risks, heavy rainfall and flooding are linked to increased levels of pathogens in drinking water and can increase waterborne disease, such as diarrheal illness (Bell et al. 2016; Brunkard et al. 2011).
- **Expect stronger tropical cyclones.** Although they may occur less frequently in the future, the tropical cyclones that do affect the Mariana Islands are expected to bring stronger winds and greater rainfall amounts. Coral reefs protect the shoreline by weakening wave energy. Projected sea level rise and a decline in coral cover can reduce the protection of the shoreline from waves and storm surge. Injuries, fatalities, and mental health impacts are associated with strong storms. Super Typhoon Yutu in October 2018 was one of the strongest storms in recorded history to strike the Marianas and it destroyed 3,000 houses and caused more than 130 injuries. Health risks increase after a storm when infrastructure and housing are damaged, and electricity, sanitation, safe food and water supplies, communication, and transportation are disrupted.
- **Prepare for disaster response and recovery from stronger storms.** Government and non-governmental organizations can increase adaptive capacity, for example by



Electric and communications infrastructure downed and damaged by Typhoon Yutu. Photo by FEMA, 2018, courtesy of CNMI Office of Planning and Development.

providing early warning systems, evacuation assistance, and disaster relief (McIver et al. 2016; Bell et al. 2016). To protect infrastructure, engineers and government policymakers can account for the risk of future changes in extreme weather when planning and designing infrastructure (including buildings, communication and energy systems, transportation, and water and wastewater systems) and when rebuilding after disasters (Olsen 2015). Many local governments and communities exposed to strong storms have developed pre-disaster recovery plans (Schwab 2014; FEMA 2017). Pre-planning for disaster recovery can help communities to seize opportunities and funds to improve resilience to future

disasters during the recovery and rebuilding phase (FEMA 2017). Without an organized community planning process ready to implement after a disaster, recovery may occur but is likely to be uneven, slow, and inefficient (FEMA 2017).

- ***Prepare for more food insecurity in CNMI households.*** Disruption of food supply and production systems is a key risk in the health sector. Currently most food consumed in the Northern Mariana Islands is imported and the local commercial agriculture sector is small (USDA 2009). This situation increases local vulnerability to food insecurity because climate change is likely to drive up the prices of imported foods (USGCRP 2018, Ch. 16 and 17).



► **Effects of Extreme Weather & Climate Change on Key Sectors**

Dry periods affect existing cattle ranching on Tinian, which suffers declines in drought years (Polhemus 2017). Increasing storm intensities may also threaten food supply by disrupting operations at harbors and ports within the CNMI and other ports internationally. Additionally, more intense tropical cyclones combined with a projected decline in coral reef health threaten local food subsistence and market fisheries. On the other hand, future projections for waves and winds suggest areas along windward coasts may be less hazardous and more accessible for fishing in the future (Storlazzi et al. 2015). Sufficient and nutritious food available to CNMI populations is essential to supporting human health.

- **Monitor emerging research on the climate's effects on diseases.** Dengue and other mosquito-borne pathogens have increased as global health threats in recent years (Beard et al. 2016). Globally, future warming and rainfall changes will likely increase the suitable habitat for pathogens and vectors, thereby increasing the risk of outbreaks of dengue fever, malaria, diarrhea, salmonellosis, and other diseases (Mora et al. 2018; Trtanj et al. 2016). Climate-related extreme events, including heatwaves, typhoons, droughts, and wildfires, can also affect the response to disease outbreaks, adding challenges for the public to limit disease spread and for healthcare facilities to provide needed care (Salas et al. 2020). Community-level adaptation measures can limit human vulnerability to disease (Beard et al. 2016; Radke et al. 2012; Reiter et al. 2003). For example, the Commonwealth Healthcare Corporation's efforts to map and track vector-borne disease can increase preparedness and the ability to respond to outbreaks should they occur.

**Visioning Sustainability—  
Building Back Better, Safer,  
and Smarter in the CNMI**

Experiencing two 100-year super typhoons within a three-year period has prompted dialogues about how to reduce risks to people, the economy, and the environment. Since the landfall of typhoons Soudelor and Yutu, planning partners under the CNMI's Office of the Governor worked to develop the *Guidance Manual for Smart, Safe Growth* with support from the US Federal Emergency Management Agency and US Environmental Protection Agency's Region IX Pacific Islands Office. "Safe, Smart Growth" (SSG) is a set of development strategies that aims to ensure the growth of communities with thriving economies and healthy environments that are resilient to natural disasters. SSG uses a concept of "comprehensive planning" that emerges from the intersection of three key areas of practice—hazard mitigation, climate impact adaptation, and smart growth—each associated with its own policy guidance and best practices. Combining elements of these best practices can help to identify opportunities to successfully implement SSG principles in planning and development. Adopting policies that anticipate plausible scenarios for projected climate change conditions is a primary focus of this effort. By assessing and planning for future risks through incorporation of smart growth, hazard mitigation, and adaptive management principles, the CNMI is working to invest in critical infrastructure and address resource needs to ensure communities can continue to grow while withstanding current and future weather events and natural hazards with minimal physical damage or disruption.

By Erin M. Derrington, Lead Planner,  
CNMI Office of Planning and  
Development



**If you are involved in recreation or tourism...**

- Anticipate that coral reefs and marine ecosystems may support fewer tourism opportunities in the future.** Visitors and residents of the Northern Mariana Islands enjoy significant economic, cultural, and recreational benefits (particularly snorkeling and fishing) from coral reefs. Coral reefs and marine protected areas play a central role in the tourism industry (van Beukering et al. 2006; Spalding et al. 2017). For instance, Mañagaha Island and the surrounding lagoon attract a significant number of visitors and are managed so as to limit degradation from human use and to preserve fish diversity and coral habitat. The value of coral reefs and interconnected seagrass habitats to the tourism industry was estimated at \$73.6 million, or 5.6% of GDP (Eastern Research Group, 2019). In the next few decades, more frequent coral bleaching events and ocean acidification will combine with other stressors to threaten coral reefs. By 2040 or earlier, severe coral bleaching is projected to occur across the CNMI annually, potentially resulting in widespread coral mortality (van Hooionk et al. 2016). There could be negative impacts on the CNMI's tourism brand as coral reefs decline. Also, significant ecological loss is anticipated, with consequences for recreational and culturally important practices and challenges for the sustainability of certain activities such as seasonal traditional fishing. With the intent to preserve these practices and aid the tourism economy, managers are undertaking coral propagation and restoration on high-value reefs. The first pilot projects for structure-building coral propagation (coral nurseries) are being implemented in the Saipan Lagoon in the vicinity of Mañagaha Island.



Mañagaha Island, a National Historical Site, Marine Conservation Area, and popular tourism site. Photo by Ai Amo, 2009; Attribution 2.0 Generic (CC BY 2.0) license.

- Worsening coastal erosion can increase the need for management and conservation measures.** Beach loss and seasonal sand migrations are already apparent. One area identified as experiencing erosion and vulnerable to sea level rise is Mañagaha Island, a National Historical Site, Marine Conservation Area, and popular tourism site off the west coast of Saipan (Fletcher et al. 2007; Greene and Skeele 2014). Sea level rise will accelerate existing erosion problems on the small island. There are concerns about Mañagaha being entirely eroded as the health of the barrier reef protecting it declines. Other hot spots for recreation (swimming, diving, snorkeling, etc.) on Saipan, such as Micro Beach and the collapsed Sugar Dock, have erosion issues that are costly to manage. Certain erosion-control structures (such as seawalls) installed on chronically eroding beaches typically have the unintended consequence of exacerbating shoreline erosion and beach loss on unprotected neighboring property. The protection or restoration of natural habitats (for example, reefs, beaches, and living shorelines) can mitigate erosion and improve the resilience of coastal communities. Such actions can protect the integrity of





► **Effects of Extreme Weather & Climate Change on Key Sectors**

natural features that are valued for tourism and recreation (USGCRP 2018, Ch.8).

- **Water quality at beaches and shoreline areas is expected to decline.** In addition to beach loss and seasonal sand migrations, bacterial and sediment pollution following heavy rainfall periodically causes visitors and residents to avoid beaches and shores. Poor water quality following extreme precipitation events also compromises traditional shore-based fishing activities, particularly talaya (cast net) methods used to harvest culturally significant species. Water quality is expected to be impaired more severely and frequently in the future as storm drain systems and on-site sewage disposal systems are compromised by intense rainfall and sea level rise.
- **Cleanup and recovery after storms is costly for tourism and temporarily occupies the workforce for coastal management and tourism sectors.** Tourism is vital to the CNMI economy. Incomes sharply decline

from events that disrupt tourism, as during the COVID-19 pandemic. Following major typhoons and storms, the tourism sector must spend resources and time on recovery. Visitors are deterred and arrivals decrease significantly, leading to lost revenues. Debris and pollution necessitate area closures after a strong storm. Members of the coastal and ecosystem management workforce, on which tourism relies, are involved in recovery and rebuilding efforts. Coastal managers and tourism professionals can work with local government and communities to develop pre-disaster recovery plans (Schwab 2014; FEMA 2017). Such plans can ensure the affected community is prepared to undertake recovery and rebuilding that is more resilient to disasters (including typhoons) and climate change (for example, see: *Guidance Manual for Smart, Safe Growth*, CNMI 2018).



Destruction inside the Francisco C. Ada Saipan International Airport after Typhoon Yutu passed over the island. Photo by FEMA, 2018, courtesy of CNMI Office of Planning and Development.



### If you manage ecosystems and biodiversity...

- Monitor and prepare for changes in temperature, rainfall, and storminess that promote the spread of invasive species and reduce the ability of habitats to support protected species.** The waters of the Northern Mariana Islands contain some of the most pristine marine ecosystems in the United States (Paulay 2003). Unprecedented changes in air temperatures, along with intensifying rainfall and erosion, bring new threats to the fringing reefs, seagrass beds, estuaries, and open ocean ecosystems and the species they support. On land, deforestation and invasive plants and animals threaten what little remains of native limestone forest ecosystems (now mainly located on highland conservation lands and on steep slopes at lower elevations). Wetlands and forests are known for high plant and animal species diversity, and the CNMI is home to about 20 unique bird species, two bat species, and several threatened reptile species found nowhere in the world outside of the Marianas (Liske-Clark 2015). New and potentially invasive species are arriving more frequently than in the past. Unprecedented changes in air temperatures, along with intensifying drought, rainfall, and erosion, bring additional challenges for native species conservation (Keener et al. 2018; Goulding et al. 2016). Temperature rise, for example, can constrict island species' ranges or result in complete habitat loss for rare species with limited geographic distributions and small population sizes (Raxworthy et al. 2008).
- Prepare for elevated wildfire risk and soil loss, which threaten CNMI forests and coral reefs.** Following a wildfire, burned areas are prone to the spread and establishment of invasive grasses (Minton 2006). Grasslands readily replace forests that are affected by wildfires. Grasslands burn easily, so this replacement of vegetation type heightens the fire risk. Forests protect soil from erosion, while grasslands are not as effective at preventing soil loss. Sediment runoff from burned lands and grasslands contaminates nearshore ocean waters, with the potential to impact reefs. As dry periods increase, fire risk rises, so these stresses on CNMI terrestrial and marine ecosystems are expected to increase in the future.
- Promote measures that protect and enhance biodiversity and ecosystem services as a critical way to support communities in adapting to climate change.** Natural resources underpin the sustenance and resiliency of Pacific Island communities (Barnett and Campbell 2010). For example, mangrove forests provide storm protection and building materials, and are productive estuaries relied on for food (Victor et al. 2004). Historically threatened by clearing and cutting, mangroves are now stressed due to sea level rise (Gilman et al. 2008; Gilman et al. 2006). The remaining mangroves in the CNMI, limited to a few small patches along the Saipan Lagoon, are particularly vulnerable to sea level rise, and are adjacent to critical juvenile fish habitat, including a pupperly for the endangered scalloped hammerhead shark. Restoring mangrove forests and preserving nearby spaces to accommodate estuarine wetland migration can help to protect communities against storm surge and coastal inundation, enabling them to adapt, while also providing secondary benefits such as maintenance of fisheries (Hills et al. 2013).





► Effects of Extreme Weather & Climate Change on Key Sectors



Saipan's Achugao Watershed in April 2019, days after a large wildfire tore through the area.  
Photo by Robbie Greene, 2019.

**If you are involved in fisheries or managing ocean resources...**

- **Expect declining coral reef health.**  
**Watershed conservation measures can protect refugia for coral populations.**  
Ocean warming and acidification will likely combine with other stressors, such as fluctuating sea levels, fishing pressure, and pollution, to threaten nearshore and open-ocean ecosystems and the livelihoods they support. The total economic value of coral reefs and seagrass in the CNMI (including all goods and services that reefs provide, the value to tourism, and the cultural and social value) is estimated at \$114.8 million per year (in 2018 USD), or 8.6% of GDP (Eastern Research Group 2019). Across the Central and Western Pacific, widespread severe coral bleaching is projected to occur annually before 2050 (van Hooidonk et al. 2016). In some locations in the CNMI, annual severe bleaching is projected to begin before 2035.
- **Expect reduced available catch for subsistence and commercial fishing.**  
Climate change and ocean acidification are expected to produce declines in coral reef fish of 20% by 2050 in tropical Pacific Island countries and territories (Bell et al. 2013). Rapidly changing conditions also affect open ocean fisheries, and declines in maximum potential catch of more than 50% are projected under a business-as-usual scenario by 2100 for most of the islands in the Central and Western Pacific including the CNMI (Asch et al. 2018; Bell et al. 2013).





### If you are a coastal resources manager...

- Prepare for more frequent coastal flooding and increased erosion to affect coastal properties and infrastructure.** Both sea level rise and more frequent and intense heavy rainfall events are likely to produce flooding in coastal and urban areas. (See Fig. 17 for the possible extent of flooding in southern Garapan.) The majority of the CNMI population and infrastructure is located in Saipan's low-lying western coastal plain, including the seaport, the hub of Garapan, and coastal villages (Greene and Skeele 2014). Because several main roads throughout the CNMI already experience inland flooding and erosion, sea level rise threatens to cut off access to critical services. Sea level rise will increase tidal (full moon) flooding that can affect homes, businesses, and infrastructure. When strong winds from the west or typhoons produce wave energy that hits Saipan's west coast and sandy beaches, the result can be damaging erosion (loss of land due to waves, currents, tides, and wind-driven water) in areas such as American Memorial Park, Micro Beach, Mañagaha Island, and Kilili Beach Park (Greene and Skeele 2014). On Rota, the village of Songsong and the roadway between the village, the airport, and Rota Resort experience coastal erosion (BECQ DCRM 2015). Seawalls and other structures intended to reduce erosion have often caused beach loss and worsened erosion on unprotected neighboring property. Restoring natural shorelines and ecosystems provides alternatives to hard structure approaches and can improve the resilience of coastal communities. This approach combined with built features can provide cost savings from avoided flood damages (Arkema et al. 2013; Spalding et al. 2014).
- Expect stronger typhoons and storm surges.** Combined with continued accelerations in sea level rise, storm surge associated with tropical cyclones has the potential to destroy built and natural infrastructure at the coast and severely disrupt communities. Maintaining and restoring the health of the coral reefs has the potential to greatly reduce coastal damage due to storm events. Additionally, critical infrastructure such as roads, utilities, airports, and hospitals can be relocated or "climate-proofed" (see Needs for Research and Information section, p. 45; Olsen 2015).
- Monitor new scientific understanding of the timing and magnitude of future global sea level rise as it continues to improve.** Regular updates of management plans and engineering codes may be increasingly important as new information about sea level rise and shorter-term climate variability becomes available. Understanding the effects of ENSO on regional water levels and weather can enable appropriate adaptation actions (Fig. 16). Planning that considers a combination of seasonal extremes, storm surge, and long-term sea level rise (Fig. 18) can assist the development of more adaptive regulations (for example, shoreline setbacks) (USACE 2014).





► Effects of Extreme Weather & Climate Change on Key Sectors



**Fig. 17.** Satellite image of southern Garapan with an overlay showing the extent of possible future coastal flooding from a combination of an extreme sea level event and long-term sea level rise. The map illustrates the scale of potential flooding, not the exact location, and does not account for erosion, subsidence, or future construction. Water levels are shown as they would appear in 2070 with sea level rise under a high warming ("business-as-usual") scenario and with a "100-year" high seasonal sea level event. Planning for structures with an expected 50-year or greater lifespan might consider such a scenario. Source: Figure courtesy of Robbie Greene and CNMI BECQ.



### If you are a cultural resources steward...

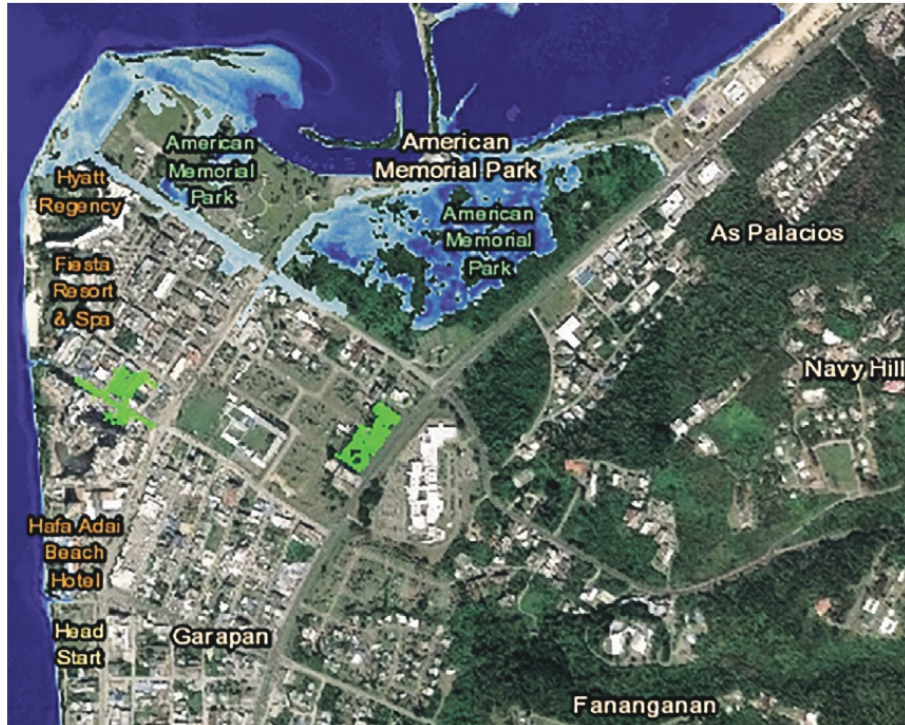
- Coastal historical and cultural sites will likely be affected by erosion, storm surge, and coastal inundation from sea level rise.** Although it is not known how climate change will specifically affect individual archeological and cultural sites in the Northern Mariana Islands, coastal areas are likely to be affected by erosion, storm surge, and coastal inundation from sea level rise. For example, American Memorial Park is situated on a low-lying sandy area, which already experiences coastal erosion and shifting position of the shoreline (Greene and Skeele 2014). Figure 18 makes visible the potential scale of flooding in American Memorial Park from sea level rise of 4 feet. Numerous pre-contact cultural sites are situated along shoreline areas and as sea levels rise these sites may become increasingly hard to study, access, or maintain. Many jurisdictions are already discussing what management actions can
- meet community goals for resource stewardship given challenging future conditions (*pers. commun.*, Erin Derrington, 2019). The CNMI Historic Preservation Office is supporting such efforts through planning updates and sharing of “potential sensitivity” maps to enable early issue identification in project scoping.
- Climate change exacerbates challenges to the continued availability of cultural foods and culturally significant plants and animals.** Changes in environmental conditions, such as warming oceans, reduced streamflow, saltwater intrusion, and long periods of drought, threaten the ongoing cultivation and availability of traditional foods such as fish and other seafood, edible seaweed, and coconut (Keener et al. 2018). Certain medicinal plants may also be threatened if out-competed by invasive vegetation.

### If you are involved in agroforestry and farming...

- Expect climate change to worsen impacts on agriculture and agroforest production.** CNMI commercial cattle ranches and farms producing coconuts, breadfruit, tomatoes, and other local produce account for approximately \$1.6 million annually, or just 0.1% of GDP (USDA 2020). Subsistence food production is the predominant agricultural activity. Farms and agroforests are already exposed to impacts from flooding, drought, high winds and storms, diseases and pests, soil erosion, and clearing for development. Major typhoons damage or destroy tree crops, delay fruiting and flowering, and affect pollinator species. In southern Saipan, trees such as mangoes
- did not produce fruit during the normal fruiting season in the year after Typhoon Yutu struck. Climate change will likely exacerbate these impacts for some crops and locations. Changing rainfall and higher temperatures, for example, are expected to increase pest and disease problems in staple crops such as bananas and taro (Taylor et al. 2016). Resilience to climate change is expected to require changes in farming methods and cultivars (Bell and Taylor 2015).
- Plan for warmer weather and shifting rainfall patterns.** Rising temperatures will increase evapotranspiration, affecting the



► Effects of Extreme Weather & Climate Change on Key Sectors



**Fig. 18.** American Memorial Park and Garapan with 4 feet of sea level rise. Areas that are hydrologically connected to the ocean (according to the digital elevation model used) are shown in shades of blue. Low-lying areas on land that are not directly linked to the ocean are shown in green. The map illustrates the scale of potential flooding, not the exact location, and does not account for erosion, subsidence, or future construction. Water levels are shown as they would appear during the highest high tides (excludes wind-driven tides). Source: NOAA Sea Level Rise Viewer v3.0.0, <https://coast.noaa.gov/digitalcoast/tools/slr.html>.

amount of water crops require. Therefore, hotter weather could increase drought stress on farming and ranching regardless of any future changes in rainfall in the dry season. Severe drought following strong El Niño events will present challenges for livestock, as both food and water supply may become periodically scarce. The 1998 drought that brought widespread hardship and mortality to Tinian’s cattle highlighted the need to plan for additional capture and storage of rainfall prior to dry seasons (BECQ DCRM 2015).

- **Monitor research and development of farming methods that improve food security and ecosystem resilience.** With a gradual shift away from agroforestry, the food production systems in the Pacific Islands have become more vulnerable (Taylor et al. 2016). Traditional farming systems have demonstrated the ability to enhance resilience to external shocks and help to bolster food security (McGregor et al. 2009).



### If you are involved in finance or economic development...

- Expect economic disruptions and increased costs from necessary disaster prevention, cleanup, recovery, and operation of essential services during disasters.** Climate changes—both gradual and abrupt—disrupt the flow of goods and services that form the backbone of economies (Houser et al. 2015). They also stress or damage natural ecosystems, such as coral reefs, that supply goods and services. The revenue lost during extreme events can extend recovery time. An increased frequency of “shocks” (in the form of extreme events) means that the time it takes for essential services that underpin the economy to recover may exceed the time between events. A series of shocks creates compounding impacts and prolonged recovery times (Keener et al. 2018). This was experienced with Typhoon Yutu striking just three years after Typhoon Soudelor when recovery from the first storm was still underway.
- Plan for rising import prices and challenges for local businesses.** Climate change is expected to increasingly affect trade and economies internationally beyond the CNMI and the United States. Import and export price fluctuations and unanticipated second- or third-order consequences (on supply chains and customers) can disrupt local businesses (Smith et al. 2018; Goldstein et al. 2019). To reduce risk, businesses can proactively research and prepare for the impacts of climate change on their customers, employees, communities, supply chain, and business model (Goldstein et al. 2019).
- Monitor and research innovative insurance mechanisms.** The risks posed by climate change are often too great for companies, individuals, and local governments to cover on their own. Countries with greater insurance coverage across sectors are found to experience better GDP growth after weather-related catastrophes (Melecky and Raddatz 2011). There are an array of options to manage climate-related risks, such as weather-indexed insurance products and risk transfer-for-adaptation programs. Some cities and states have bought catastrophe bonds or parametric insurance policies. For example, the government of Quintana Roo, Mexico, purchased a parametric policy that would provide up to \$3.8 million to repair hurricane damage to their coral reef (Gonzalez 2019). This kind of policy provides a fast payout to quickly address impacts from a triggering event. The government could consider similar mechanisms for protecting the CNMI’s significant ecological resources.





► Effects of Extreme Weather & Climate Change on Key Sectors

**If you are an educator or education decision-maker...**

- **Expect greater public health threats to students.** Children are especially vulnerable to heat-related illness, including dehydration, heat stress, fever, and exacerbated respiratory problems. The increasing frequency and intensity of hot days, as well as stronger storms, could result in health impacts for students (Sarafim et al. 2016). The experience of destructive typhoons and other extreme events affect children’s mental health acutely. Providing mental health services and on-site health professionals at schools can help students to understand and cope with trauma and loss.
- **Prepare for stronger typhoons and storm surges, and consider options for schools and educational facilities at the coastline.** Schools in the path of major storms and in low-lying coastal areas are exposed to high winds, erosion, flooding, or a combination of these, causing temporary school closures and the need for repairs or rebuilding.

Locating and designing buildings to accommodate high winds, storm surge, and sea level rise can avoid costs and protect students.

- **Anticipate compound risks from climate-related events and other crises.** As the COVID-19 pandemic has demonstrated, the multiple challenges faced by the education system can exacerbate one another and lengthen recovery time. The structural destruction to schools from typhoons in recent years, temporary shuttering of schools during the pandemic, and impacts of the economic crisis have lasting consequences for students, their families, and educators. Coordination and cooperation across sectors of government can help prevent potential conflicts in emergency response, take advantage of co-benefits, and help to ensure continuity of basic services, including education (Phillips et al. 2020).



Due to extensive storm damage from Typhoon Yutu, Hopwood Middle School moved to temporary canvas tent classrooms set up on the campus of Koblerville Elementary School on Saipan. Power outages following the relocation made it difficult for students to work in extreme heat in the tent classrooms (Bautista 2019). Photo by Zena Grecni, 2019.



## COMPREHENSIVE SUSTAINABLE DEVELOPMENT PLAN

**2021-2030**

*Prepared for the Commonwealth of the Northern Mariana Islands  
by the Office of Planning and Development under the Office of the Governor  
with support from the Planning and Development Advisory Council*